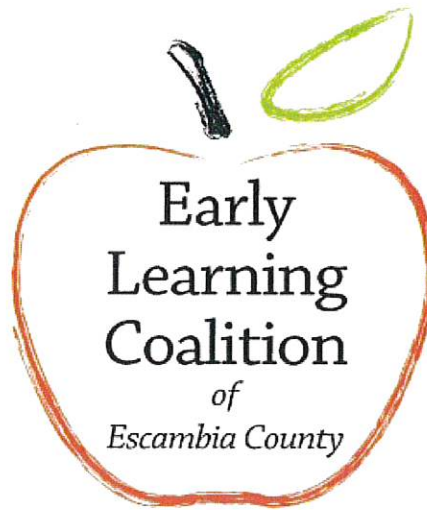


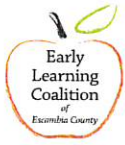


Executive Committee Meeting

July 23, 2026

Consent Agenda

- | | |
|------------------------------------|-----------------|
| 1. Agenda | CA 1-2 |
| 2. Public Announcements | CA 3-4 |
| 3. Financials June 2026 | CA 5-13 |
| 4. Minutes of June 25, 2026 | CA 14-18 |



Executive/Finance Committee Meeting

July 23, 2026, at 9:00 a.m.

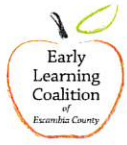
Agenda

- I. Welcome and Introduction
 - a. Notification of the Executive/Finance Committee Meeting scheduled for July 23, 2026, was sent to the Pensacola News Journal and posted to the Coalition Public Calendar Board on July 15, 2026.
- II. Public Comments **(EA)**
- III. Consent Agenda **(EA)**
 - a. Approval of the Consent Agenda: Agenda, Financials for June 2026 and Minutes of June 25, 2026.
- IV. Coalition Status Reports: Financial Update, SR/VPK Status Report, and Contracting Summary **(D)**
 - a. Financials **(D)**
 - b. SR/VPK Status Report **(D)**
 - c. Contracting Summary **(D)**
- V. Committee Recommendations
None.
- VI. Executive Director Updates
 - a. Closeout/Budget Update **(D)**
 - b. Strategic Plan – Mapping with DEL’s Strategic Initiative **(D)**
 - c. ED Evaluation **(D)**
 - d. Upcoming Board Training
 - e. Ongoing Efforts
 - 1) Panhandle Group (Mtg. 8-2, Process Improvements, 2028 Educator Conference
 - 2) Funding Opportunities (United Way, ECT, etc. - Educator Incentive Initiative, Provider CQIF Pilot, Autism Focus, & Pre-Verbal Child **(D)**
 - 3) Community Partnerships (Opening Doors) **(I)**
- VII. Old Business
 - a. Revised Employee Handbook – Update **(D)**
 - b. Revised By-Laws – Update **(D)**
 - c. Board Member Update **(D)**
- VIII. New Business
 - a. Century Camp Fire Closing **(I)**
 - b. SWOT Analysis & Strategic Planning **(D)**
 - c. 2027 Meeting Schedule **(CR)**

Key: **(EA)** = EXCOM Level Action/Approval, **(CR)** = EXCOM Recommendation for Board Action, **(D)** = Discussion, **(I)** = Information

The mission of the Early Learning Coalition of Escambia County is to identify and meet the needs of children and families to lay the foundation for lifetime success by: maximizing each child's potential, preparing children to enter school ready to learn, and helping families achieve economic self-sufficiency.

CA 1



Executive/Finance Committee Meeting

d. Classroom on Wheels Ribbon Cutting Recap (D)

IX. Audits and Reviews In-Progress

a. 2024-2025 Financial Fiscal Monitoring Report #2

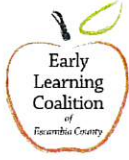
X. Adjourn

**Next Meeting: September 24, 2026, at 9:00 a.m. at the Early Learning Coalition
1720 West Fairfield Dr., Suite 100/400, Pensacola, FL 32501**

Key: (EA) = EXCOM Level Action/Approval, (CR) = EXCOM Recommendation for Board Action, (D) = Discussion, (I) = Information

The mission of the Early Learning Coalition of Escambia County is to identify and meet the needs of children and families to lay the foundation for lifetime success by: maximizing each child's potential, preparing children to enter school ready to learn, and helping families achieve economic self-sufficiency.

CA2



Early Learning Coalition of Escambia County

1720 West Fairfield Drive, Suite 100/400
Pensacola FL. 32501

DATE: July 15, 2026

PUBLIC SERVICE ANNOUNCEMENT

A meeting of the legislatively mandated Early Learning Coalition of Escambia County

Executive Committee Meeting will be held on Thursday, 23rd of July 2026 at 9:00 a.m.

Joyce Griffin Room for Professional Development and Testing
Early Learning Coalition of Escambia County
1720 West Fairfield Drive, Suite 100/400
Pensacola, FL. 32501

The agenda and meeting materials will be posted to www.elcescambia.org
For more information, or to receive an invite to the full virtual meeting, call or email:
Al Henderson, Executive Director at (850) 607-7620 or askelc@elcescambia.org.

The meeting may be accessed by:

Join Zoom Meeting

<https://us02web.zoom.us/jc/81645214983>

Meeting ID: 816 4521 4983

Passcode: 979714



Renee Maxwell

From: Renee Maxwell
Sent: Wednesday, July 15, 2026 2:48 PM
To: Pensacola News Journal (business@pnj.com)
Subject: Public Service Announcement July 2026

Good afternoon,

Please post the following July 2026 meeting in your free government meeting calendar for the Early Learning Coalition of Escambia.

Executive Committee Meeting on Thursday, July 23, 2026, at 9:00am.

The meeting will be held at the Early Learning Coalition of Escambia County at 1720 West Fairfield Drive Suite 100/400 Pensacola, FL. 32501

The meeting may be accessed by:

Joining the Zoom Meeting
<https://us02web.zoom.us/jc/81645214983>

Meeting ID: 816 4521 4983
Passcode: 979714

Renee Maxwell
Administrative Aide
Early Learning Coalition of Escambia County
1720 West Fairfield Dr.
Suite 100/400
Pensacola, FL 32501

rmaxwell@elcescambia.org www.elcescambia.org
Main: 850-595-5400, Direct Office Line: 850-595-5402

Sunshine Law and Public Records Caution: 1) The Florida Government in the Sunshine Law prohibits discussion outside of a duly noticed meeting between any two or more Early Learning Coalition of Escambia County board members regarding any matter that may come before the Board. This prohibition extends to discussions via email. 2) Furthermore, most email communications made or received by the Early Learning Coalition of Escambia County members or staff are considered public records that must be retained and, upon request, made available to the public and media.

EARLY LEARNING COALITION OF ESCAMBIA COUNTY

Statement of Financial Position

As of Jun 30, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
1114 Renasant Bank - CHECKING	791,346.14
1115 PETTY CASH	100.00
Total for Bank Accounts	\$791,446.14
Accounts Receivable	
1100 *Accounts Receivable	
1102 Grants Receivable	19,906.23
Total for 1100 *Accounts Receivable	\$19,906.23
Total for Accounts Receivable	\$19,906.23
Other Current Assets	
1150 PREPAID EXPENSES 1150	15,803.00
1151 PREPAID	
1152 PREPAID -POSTAGE	104.22
Total for 1151 PREPAID	\$104.22
1200 DEPOSITS	8,850.00
Total for Other Current Assets	\$24,757.22
Total for Current Assets	\$836,109.59
Fixed Assets	
1340 F.A. - FURNITURE & EQUIPMENT	218,949.73
1349 ACCUMULATED DEPRECIATION 1349	-\$199,705.20
13491 Accumulated depreciation	-19,244.53
Total for 1349 ACCUMULATED DEPRECIATION 1349	-\$218,949.73
Total for Fixed Assets	\$0.00
Other Assets	
1370 Right of Use Asset	\$602,861.00
1371 ROU Asset Accumulated Amortization	-385,482.49
Total for 1370 Right of Use Asset	\$217,378.51
Total for Other Assets	\$217,378.51
Total for Assets	\$1,053,488.10

EARLY LEARNING COALITION OF ESCAMBIA COUNTY

Statement of Financial Position

As of Jun 30, 2026

	Total
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
2120 ACCOUNTS PAYABLE	\$92,175.71
21201 Accounts Payable (A/P)	-75,672.71
Total for 2120 ACCOUNTS PAYABLE	\$16,503.00
Total for Accounts Payable	\$16,503.00
Credit Cards	
1146 2787 - WW - THE FIRST CC	2,393.54
Total for Credit Cards	\$2,393.54
Other Current Liabilities	
2199-wa Due to Service Providers	1,415,617.00
2210 Payroll wages and tax to pay	
29981 Accrued Payroll	153,565.73
Total for 2210 Payroll wages and tax to pay	\$153,565.73
2250 Interest-Due to State of FL	2,023.15
2410 ADVANCES FROM OEL	\$0.00
24101 Advances Form OEL - SR	773,665.45
24102 Advances from OEL - VPK	15,000.00
Total for 2410 ADVANCES FROM OEL	\$788,665.45
2500 ST Lease Liability ROU Asset	139,528.41
2600 FIRE INSURANCE CLAIM SUSPENSE	95,224.17
Total for Other Current Liabilities	\$2,594,623.91
Total for Current Liabilities	\$2,613,520.45
Long-term Liabilities	
2650 LT Lease Liability ROU Asset	84,254.31
Total for Long-term Liabilities	\$84,254.31
Total for Liabilities	\$2,697,774.76
Equity	
3200 Unrestricted Net Assets	26,803.87
Retained Earnings	115,645.02
Net Revenue	-1,786,735.55
Total for Equity	-\$1,644,286.66
Total for Liabilities and Equity	\$1,053,488.10

Statement of Activity
June 2026

1/2

EARLY LEARNING COALITION OF ESCAMBIA COUNTY

Statement of Activity

June 2026

	Total
4340 (7510) TRAVEL - LOCAL	426.65
4355 (7001) DOCUMENT STORAGE	140.32
4360 (7001) RENT	12,123.24
4365 (7101) EQUIPMENT LEASES	600.64
4370 (7201) COMMUNICATIONS, PHONE & INTERNE	2,166.25
4375 (7051) POSTAGE	575.02
4450 (7420) NON-EMP TRAINING	312.90
4510 (7151) OFFICE SUPPLIES	36,021.00
4520 (7401/7405) PROGRAM SUPPLIES	45,637.14
4525 (7410) OUTREACH ACTIVITIES & MATERIALS	31,487.69
4530 (6025) PRINTING	10.00
4550 (7620) DUES, FEES & SUBSCRIPTIONS	9,418.24
4645 (7302) REPAIRS & MAINTENANCE - EQUIP	629.03
4690 (7605) COMPUTER SOFTWARE & SUPPLIES	529.15
7900 Individuals Restitution	0.00
Total for Expenditures	\$387,146.83
Net Operating Revenue	-\$1,802,276.25
Other Revenue	
3470 MISC INCOME	
3464 Conference Income	2,875.00
Total for 3470 MISC INCOME	\$2,875.00
Total for Other Revenue	\$2,875.00
Net Other Revenue	\$2,875.00
Net Revenue	-\$1,799,401.25

6/14/26

EARLY LEARNING COALITION OF ESCAMBIA COUNTY

1146 2787 - WW - THE FIRST CC, Period Ending 07/02/2026

RECONCILIATION REPORT

Reconciled on: 07/08/2026

Reconciled by: Clay Gillis

Acct # 1146

OCA Code: -

Posted Date: 7/8/26

Posted By: CG

Reviewed By: JSP

Any changes made to transactions after this date aren't included in this report.

Summary

USD

Statement beginning balance	4,503.14
Charges and cash advances cleared (13)	2,438.94
Payments and credits cleared (3)	-4,548.54
Statement ending balance	2,393.54

Register balance as of 07/02/2026: 2,393.54

Details

Charges and cash advances cleared (13)

DATE	TYPE	REF NO.	PAYEE	AMOUNT (USD)
06/04/2026	Expense	3244	UPS	54.41
06/04/2026	Expense	9659	Grand Hyatt Tampa	209.98
06/08/2026	Expense	6694	HILTON BUENA VISTA	418.00
06/08/2026	Expense	6512	HILTON BUENA VISTA	418.00
06/08/2026	Expense		HILTON BUENA VISTA	418.00
06/10/2026	Expense		HILTON BUENA VISTA	37.28
06/10/2026	Expense	9319	AVIS RENTAL CAR	101.25
06/19/2026	Expense	9594	AVIS RENTAL CAR	20.06
06/23/2026	Expense	1182	Grand Hyatt Tampa	489.40
06/24/2026	Expense	1539	Grand Hyatt Tampa	10.02
06/24/2026	Expense	5096	AVIS RENTAL CAR	126.28
06/25/2026	Expense	1150	UPS	52.45
06/29/2026	Expense	3863	UPS	83.81

Total 2,438.94

Payments and credits cleared (3)

DATE	TYPE	REF NO.	PAYEE	AMOUNT (USD)
06/19/2026	Credit Card Credit	3672	DOUBLETREE BY HILT...	-142.35
06/25/2026	Credit Card Credit	0085	Grand Hyatt Tampa	-45.40
06/29/2026	Credit Card Payment		Renasant Bank	-4,360.79

Total -4,548.54

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Renasant Bank

July 2026 Statement

Open Date: 06/02/2026 Closing Date: 07/02/2026

Visa® Business Real Rewards Card

EARLY LEARNING COALIT (CPN 002492178)

Page 1 of 4

Account Ending in: ##### 2787

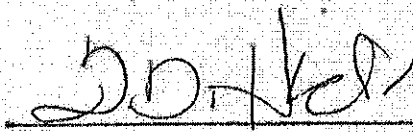
Elan Financial
Services
BUS 30 ELN

1-866-552-8855

New Balance	\$2,393.54
Minimum Payment Due	\$24.00
Payment Due Date	07/28/2026
Late Payment Warning: If we do not receive your minimum payment by the date listed above, you may have to pay up to a \$41.00 Late Fee and your APRs may be increased up to the Penalty APR of 30.74%.	

Reward Points	
Earned This Statement	3,376
Reward Center Balance as of 07/01/2026	45,868
For details, see your rewards summary.	

Activity Summary		
Previous Balance	+	\$4,503.14
Payments	-	\$4,360.79CR
Other Credits	-	\$187.75CR
Purchases	+	\$2,438.94
Balance Transfers		\$0.00
Advances		\$0.00
Other Debits		\$0.00
Fees Charged		\$0.00
Interest Charged		\$0.00
New Balance	=	\$2,393.54
Past Due		\$0.00
Minimum Payment Due		\$24.00
Credit Line		\$35,000.00
Available Credit		\$32,606.46
Days in Billing Period		31


Board Chair Signature

Payment Options:



Mail payment coupon
with a check



Pay online at
myaccountaccess.com



Pay by phone:
1-866-552-8855

No payment is required.

CPN 002492178

elan[®]
Financial Services

0047985104610327870000024000002393542

Automatic Payment

Account Ending in: ##### 2787
Your new full balance of \$2,393.54 will be automatically deducted from your account on 07/27/26.

24-Hour Elan Financial Services: 1-866-552-8855

☎ to pay by phone
☎ to change your address

00000012694 000638205607737 P

00000012694 000638205607737 P
EARLY LEARNING COALIT
ACCOUNTS PAYABLE
1720 W FAIRFIELD DR
PENSACOLA FL 32501-1052

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Renasant Bank

July 2026 Statement 06/02/2026 - 07/02/2026
EARLY LEARNING COALIT (CPN 002492178)

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Elan Financial Services 1-866-552-8855

Real Rewards

Rewards Center Activity as of 07/01/2026	
Rewards Center Activity*	0
Rewards Center Balance	45,868

*This Item includes points redeemed, expired and adjusted.

	This Statement	Year to Date
Rewards Earned		
Points Earned on Net Purchases	3,376	32,103
FIRST USE BONUS	0	2,500
Total Earned	3,376	34,603

Important Messages

Paying Interest: You have a 24 to 30 day interest-free period for Purchases provided you have paid your previous balance in full by the Payment Due Date shown on your monthly Account statement. In order to avoid additional INTEREST CHARGES on Purchases, you must pay your new balance in full by the Payment Due Date shown on the front of your monthly Account statement.

There is no interest-free period for transactions that post to the Account as Advances or Balance Transfers except as provided in any Offer Materials. Those transactions are subject to interest from the date they post to the Account until the date they are paid in full.

Your payment of \$2393.54 will be automatically deducted from your bank account on 07/27/2026. Please refer to your AutoPay Terms and Conditions for further information regarding this account feature.

Effective November 2, 2026, the Arbitration Provision section of your Cardmember Agreement is changed as follows: the first sentence of the second paragraph in the Arbitration Procedure section is changed to read, "At the time of initiating arbitration, the party seeking to initiate arbitration must serve the other party with the demand for arbitration and identify the account holder(s) and account(s) at issue, including the

account number(s), and provide a short and plain statement of the claims asserted and the relief sought."

Transactions MAXWELL, MICHELLE R Credit Limit \$5000

Post Date	Trans Date	Ref #	Transaction Description	Amount	Notation
Other Credits					
06/26	06/25	0085	GRAND HYATT TAMPA 8885886308 FL MERCHANDISE/SERVICE RETURN	\$45.40CR	✓
Purchases and Other Debits					
06/05	06/04	3244	THE UPS STORE 5202 850-4338334 FL	\$54.41	✓
06/22	06/18	9659	GRAND HYATT TAMPA 8138741234 FL FOR 01 NIGHTS FOLIO: 18312196578138741234	\$209.98	✓
06/24	06/23	1182	GRAND HYATT TAMPA 8138741234 FL FOR 02 NIGHTS FOLIO: 18315263348138741234	\$489.40	✓
06/25	06/24	1539	GRAND HYATT TAMPA 8138741234 FL	\$10.02	✓

Continued on Next Page

CA11

Renasant Bank

July 2026 Statement 06/02/2026 - 07/02/2026
 EARLY LEARNING COALIT (CPN 002492178)

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 Elan Financial Services (1-866-552-8855

Transactions MAXWELL, MICHELLE R Credit Limit \$5000

Post Date	Trans Date	Ref #	Transaction Description	Amount	Notation
			FOR 01 NIGHTS FOLIO: 1837111478138741234		
06/26	06/25	1150	THE UPS STORE 3971 850-3240330 FL	\$52.45	✓
06/30	06/29	3863	THE UPS STORE 3971 850-3240330 FL	\$83.81	✓
			Total for Account ##### 9812	\$854.67	

Transactions ENGEL, DAWN T Credit Limit \$5000

Post Date	Trans Date	Ref #	Transaction Description	Amount	Notation
			Purchases and Other Debits		
06/10	06/08	6512	HFS BUENA VISTA PALACE 407-8272727 FL	\$418.00	✓
06/10	06/08	6553	HFS BUENA VISTA PALACE 407-8272727 FL	\$418.00	✓
06/10	06/08	6694	HFS BUENA VISTA PALACE 407-8272727 FL	\$418.00	✓
06/11	06/10	9319	AVIS RENT-A-CAR PENSACOLA FL FOR 02 DAYS RENTL: U622809316 WATKINS BROOKE	\$101.25	✓
06/12	06/10	4369	HILTON BUENA VISTA PAL 407-8272727 FL FOLIO: 1337381	\$37.28	✓
06/22	06/19	9594	ETOLLAVIS U622809316 TOLLPASSCUSTO FL	\$20.06	✓
06/25	06/24	5096	AVIS RENT-A-CAR PENSACOLA FL FOR 03 DAYS RENTL: U657145090 HENDERSON ALPHONSA	\$126.28	✓
			Total for Account ##### 2806	\$1,538.87	

Transactions HENDERSON, ALPHONSA F Credit Limit \$35000

Post Date	Trans Date	Ref #	Transaction Description	Amount	Notation
			Other Credits		
06/23	06/22	3672	GUESTRS*DOUBLETREE 8004683578 TX MERCHANDISE/SERVICE RETURN	\$142.35CR	✓
			Total for Account ##### 9826	\$142.35CR	

Transactions BILLING ACCOUNT ACTIVITY

Post Date	Trans Date	Ref #	Transaction Description	Amount	Notation
			Payments and Other Credits		
06/29	06/27	MTC	PAYMENT THANK YOU	\$4,360.79CR	✓
			Total for Account ##### 2787	\$4,360.79CR	

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Renasant Bank

July 2026 Statement 06/02/2026 - 07/02/2026
EARLY LEARNING COALIT (CPN 002492178)

Elan Financial Services

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1-866-552-8855

2026 Totals Year-to-Date

Total Fees Charged in 2026	\$0.00
Total Interest Charged in 2026	\$0.00

Interest Charge Calculation

Your Annual Percentage Rate (APR) is the annual interest rate on your account.

**APR for current and future transactions.

Balance Type	Balance By Type	Balance Subject to Interest Rate	Variable	Interest Charge	Annual Percentage Rate	Expires with Statement
**BALANCE TRANSFER	\$0.00	\$0.00	YES	\$0.00	17.49%	
**PURCHASES	\$2,393.54	\$0.00	YES	\$0.00	17.49%	
**ADVANCES	\$0.00	\$0.00	YES	\$0.00	29.49%	

Contact Us

Phone

Voice: 1-866-552-8855
TDD: 1-888-362-6455
Fax: 1-866-807-9053

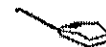
Questions

Elan Financial Services
P.O. Box 6353
Fargo, ND 58125-6353



Mall payment coupon
with a check

Elan Financial Services
P.O. Box 790408
St. Louis, MO 63179-0408



Online

myaccountaccess.com

CIA 13



Early Learning Coalition of Escambia County

Executive/Finance Committee Meeting Minutes

June 25, 2026, 9:00 a.m.

Members Present

Tammy Hicks (Interim Chair)

Mona Jackson

Craig Jones

Members Absent

None

Staff

Dawn Engel

Nina Daniels

Tom Porter

Melissa Jennings

Al Henderson

Public

None

I. Welcome and Introductions

Notification of the Executive Finance Committee Meeting scheduled for June 25, 2026, was sent to the Pensacola News Journal, and posted to the Coalition Public Calendar Board on June 10, 2026. The meeting was called to order by Ms. Hicks.

II. Public Comments

None.

III. Consent Agenda

Upon a motion made by Ms. Jackson and seconded by Mr. Jones, the Consent Agenda, consisting of the Agenda, Minutes of April 30, 2026, and Financials for March, April and May 2026 were approved without objection.

IV. Coalition Status Reports

a. Financial Update

The advance had to be used as of May 2026. The Coalition will be requesting less on the invoice in May from the State.

b. ELC FY2026-2027 Budget

Updated Budget was presented to the committee for discussion. Upon a motion made by Ms. Jackson and seconded by Mr. Jones, it was approved without objection to take the FY2026-2027 Budget to the Board.

c. ELC 2024-2025 Form 990

The ELC 2024-2025 Form 990 was presented to the committee. An amended tax return needs to be completed to correct some administrative errors. Upon a motion made by Ms. Jackson and



Early Learning Coalition of Escambia County

seconded by Mr. Jones, it was approved without objection to take the ELC 2024-2025 Form 990, with the administrative errors corrected, to the Board.

d. CRI Audit & 990 Engagement Letters

The CRI Audit & 990 Engagement Letters were presented to the committee for discussion.

e. DEL REOB/DEOB - \$1M

The Coalition DEOB \$1 million back to DEL.

f. SR Match – ECT/Property Taxes

Effect of the changes with Escambia Children's Trust SR Match funds is still uncertain. The Coalition is budgeting with the best-case scenario that the SR Match funds will still be available. If the Coalition fails to get SR Match funds, the children in the Match program will be rolled over into the ECON budget.

g. End-of-Year Closeout – Risk Mitigating Line of Credit

Due to low funds and waiting for the new NOA to start, the Coalition's finance department is considering the use of a Line-of-Credit. The finance department is planning for the best- and worst-case scenarios.

h. Enrollment/Wait List Status Report

There are 2,503 children enrolled in the School Readiness Program of which 64 are SRMAT and 11 are SR Plus. 946 are school-age children. There are 41 children on the Wait List. There are 1,240 children approved for VPK for 2026/27 Program year.

i. Contracting and Fraud Summary Report

There are 84 SR providers and 66 VPK providers.

V. Committee Recommendations

None.

VI. Executive Director Updates

a. Staff Engagement

Krizner Group was on-site for Supervisor Trainings

b. Strategic Plan – Community Needs Assessment

- Board Training will be held on August 13th. Legal Counsel will be conducting the training. The Board training will take place 1 hour after the August 13th Board meeting.
- The Coalition was required to do a Community Needs Assessment. After getting the process started, the Coalition was informed that the Needs Assessment was not needed.

c. ED Evaluation



Early Learning Coalition of Escambia County

- Executive Director's Evaluation is due in August.
 - Board Chair is responsible for doing the evaluation. Ms. Hicks has asked for Ms. Jackson and Mr. Craig to assist her with the evaluation.
 - The State Evaluation document will be sent to the Board Chair.
 - Mr. Craig requested to get a copy of last year's ED evaluation.
- d. Ongoing Efforts
1. Panhandle Group
 - The Panhandle Group is working together to streamline and match up policies and providers.
 - The group is in talks about having a large Panhandle conference.
 2. Incentive Initiative – Educator Incentive, Provider CQIF Pilot, & Pre-Verbal Child
 - Educator Incentive – Mr. Henderson met with Miami and their Children's Trust to talk about Incentive Programs for Educators. Mr. Henderson will meet with Escambia Children's Trust to discuss the ideas that came from the Miami meeting.
 - Provider CQIF Pilot – This is all about quality improvements.
 - Pre-Verbal Child - The Coalition plans to apply for another Impact 100 grant to develop a program that focuses on pre-verbal children. Unfortunately, the Coalition did not expend all of this year's grant funding in time to submit an application for the current grant cycle.
 3. Community Partnerships
 - Mr. Henderson wants to formalize partnerships with community partners through MOU's.

VII. Old Business

a. Results of Provider Terminations

The Coalition terminated one provider for non-compliance issues. A second provider had their termination reversed and is now on probation with a corrective action plan in place.

b. Revised Employee Handbook - Update

Krizner Group is looking at the current handbook. Hopefully there will be an updated draft to be brought to the Board in the near future.

c. Revised By-Laws - Update

The By-Laws revision is still ongoing.

VIII. New Business

a. FY 2026-2027 Early Learning Grant Agreement

The Grant Agreement was presented to the committee for discussion.

Upon a motion made by Mr. Jones and seconded by Ms. Jackson, it was approved to take the Grant Agreement to the Board.



Early Learning Coalition of Escambia County

b. Eligibility and Enrollment Requirements

DEL has said that Eligibility Policies and Procedures can no longer be in the Eligibility Manual. The policies and procedures must be separate from the Eligibility Manual.

Eligibility and Enrollment Requirements were presented to the committee. Upon a motion made by Mr. Jones and seconded by Ms. Jackson, it was approved without objection to take the Eligibility and Enrollment Requirements to the Board.

c. School Readiness Application and Waiting List Policies & Procedures

School Readiness Application and Waiting List Policies & Procedures were presented to the committee. Upon a motion made by Mr. Jones and seconded by Ms. Jackson, it was approved without objection to take the School Readiness Application and Waiting List Policies & Procedures to the Board.

d. Disenrollment Policies & Procedures

Disenrollment Policies & Procedures was presented to the committee. Upon a motion made by Mr. Jones and seconded by Ms. Jackson, it was approved without objection to take the Disenrollment Policies & Procedures to the Board.

e. Sliding Fee Schedule

The Sliding Fee Schedule showing the change from using FPL to SMI was presented to the committee for discussion.

f. Eligibility Priorities

Eligibility Priorities reflecting the wording change that DEL required was presented to the committee. The Eligibility Priorities have already been submitted to DEL.

g. Needs Assessment

The Needs Assessment was presented to the committee. The Needs Assessment has already been submitted to DEL.

h. CCDF Salary Cap Testing Report

The Coalition passed with flying colors and working within requirements.

i. Board Member Update

Mr. Henderson is working diligently on a local and statewide level to get the open Board vacancies filled. Mr. Henderson has a document to send to Tallahassee on Ms. Kaley Dawkins application for Board Chair.

j. Executive Director FY 2026-2027 Travel Approval

The Executive Director's annual approval for travel is required.



Early Learning Coalition of Escambia County

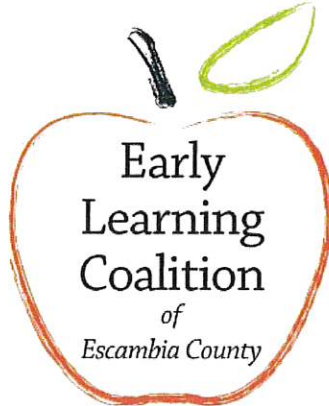
Upon a motion made by Ms. Jackson and seconded by Mr. Jones, the Executive Director FY 2026-2027 travel was approved to take to the Board.

IX. Audits and Reviews - In Progress

a. 2024-2025 Financial Fiscal Monitoring Report #2
Still waiting for the final report.

X. Adjourn: The Meeting was adjourned at 10:19 a.m.

Next Meeting: July 23, 2026, at 9:00 a.m. at the Early Learning Coalition Office, 1720 West Fairfield Dr., Suite 100/400, Pensacola, Florida 32501

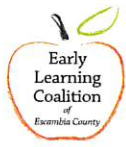


Executive Committee Meeting

July 25, 2026

Meeting Package

1. Agenda	1-2
2. Financial Update	3-6
3. SR/VPK Status Report	7-10
4. Contract & Summary Report	11-13
5. Budget Update	14-18
6. MOU Opening Doors	19-23
7. Meeting Calendar	24



Executive/Finance Committee Meeting

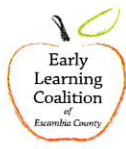
July 23, 2026, at 9:00 a.m.

Agenda

- I. Welcome and Introduction
 - a. Notification of the Executive/Finance Committee Meeting scheduled for July 23, 2026, was sent to the Pensacola News Journal and posted to the Coalition Public Calendar Board on July 15, 2026.
- II. Public Comments **(EA)**
- III. Consent Agenda **(EA)**
 - a. Approval of the Consent Agenda: Agenda, Financials for June 2026 and Minutes of June 25, 2026.
- IV. Coalition Status Reports: Financial Update, SR/VPK Status Report, and Contracting Summary **(D)**
 - a. Financials **(D)**
 - b. SR/VPK Status Report **(D)**
 - c. Contracting Summary **(D)**
- V. Committee Recommendations
None.
- VI. Executive Director Updates
 - a. Closeout/Budget Update **(D)**
 - b. Strategic Plan – Mapping with DEL’s Strategic Initiative **(D)**
 - c. ED Evaluation **(D)**
 - d. Upcoming Board Training
 - e. Ongoing Efforts
 - 1) Panhandle Group (Mtg. 8-2, Process Improvements, 2028 Educator Conference
 - 2) Funding Opportunities (United Way, ECT, etc. - Educator Incentive Initiative, Provider CQIF Pilot, Autism Focus, & Pre-Verbal Child **(D)**
 - 3) Community Partnerships (Opening Doors) **(I)**
- VII. Old Business
 - a. Revised Employee Handbook – Update **(D)**
 - b. Revised By-Laws – Update **(D)**
 - c. Board Member Update **(D)**
- VIII. New Business
 - a. Century Camp Fire Closing **(I)**
 - b. SWOT Analysis & Strategic Planning **(D)**
 - c. 2027 Meeting Schedule **(CR)**

Key: (EA) = EXCOM Level Action/Approval, (CR) = EXCOM Recommendation for Board Action, (D) = Discussion, (I) = Information

The mission of the Early Learning Coalition of Escambia County is to identify and meet the needs of children and families to lay the foundation for lifetime success by: maximizing each child’s potential, preparing children to enter school ready to learn, and helping families achieve economic self-sufficiency.



Executive/Finance Committee Meeting

d. Classroom on Wheels Ribbon Cutting Recap (D)

IX. Audits and Reviews In-Progress

a. 2024-2025 Financial Fiscal Monitoring Report #2

X. Adjourn

**Next Meeting: September 24, 2026, at 9:00 a.m. at the Early Learning Coalition
1720 West Fairfield Dr., Suite 100/400, Pensacola, FL 32501**

Key: (EA) = EXCOM Level Action/Approval, (CR) = EXCOM Recommendation for Board Action, (D) = Discussion, (I) = Information

The mission of the Early Learning Coalition of Escambia County is to identify and meet the needs of children and families to lay the foundation for lifetime success by: maximizing each child's potential, preparing children to enter school ready to learn, and helping families achieve economic self-sufficiency.

EARLY LEARNING COALITION OF ESCAMBIA COUNTY

Statement of Activity by Month
July, 2025-June, 2026

Revenue	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Total
3300 REVENUES - STATE FUNDING													
33001 REVENUES - STATE FUNDING SR	1,714,234.71	1,362,572.96	1,410,662.67	1,413,725.23	1,265,006.61	1,342,249.60	1,432,043.62	1,305,799.42	1,502,977.12	1,597,696.92	1,541,846.42		15,888,815.28
33002 REVENUES - STATE FUNDING VPK	19,669.19	184,047.63	576,195.01	608,533.43	382,560.07	397,395.85	497,017.84	517,001.19	453,820.62	535,131.37	181,061.92		4,352,434.12
Total for 3300 REVENUES	1,733,903.90	1,546,620.59	1,986,857.68	2,022,258.66	1,647,566.68	1,739,645.45	1,929,061.46	1,822,800.61	1,956,797.74	2,132,828.29	1,722,908.34		\$20,241,249.40
- STATE FUNDING													
3340 REVENUES - UNIV of FL						100.00					60.00		160.00
3350 Prior Period Income/Expense	1,785.82	9,220.86	858.18			-2,133.85				0.00	12,249.53	-5,006.38	16,974.16
3405 REVENUES - LOCAL MATCH CHILDREN'S TRUST	19,906.26	19,906.23	19,905.94	19,906.21	19,906.27	19,906.23	19,906.26	19,906.22	19,906.19	19,906.25	19,995.35	19,906.23	238,863.64
3465 UNRESTRICTED INCOME								2,000.00				100.00	2,100.00
3466 Restricted Income											25,844.00		25,844.00
3575 Contributed income													
3577 Donations directed by individuals			6.78					1.00					7.78
Total for 3575 Contributed income			6.78					1.00					\$7.78
Total for Revenue	1,755,595.98	1,575,747.68	2,007,628.58	2,042,164.87	1,667,472.95	1,757,517.83	1,948,967.72	1,844,707.83	1,976,703.93	2,152,734.54	1,780,957.22	14,999.85	\$20,525,198.98
Cost of Goods Sold													
4000 (6501) DIRECT PROVIDER PAYMENTS													
4001 (6501) SR Provider Payments	1,487,457.36	1,157,680.32	1,198,444.33	1,189,073.60	1,061,786.20	1,111,232.64	1,210,800.93	1,083,951.95	1,255,566.15	1,284,897.77	1,263,536.12	1,421,492.84	14,725,920.21
4002 (6501) VPK Provider Payments	13,683.96	179,349.27	562,641.80	589,482.10	365,916.75	382,525.93	482,479.81	500,774.33	442,505.72	525,211.86	170,352.33	6,696.46	4,221,600.32
4003 (6501) SR PLUS Provider	2,548.13	2,937.83	3,825.55	4,355.08	4,748.78	3,556.38	4,224.97	2,959.99	2,975.69	2,975.69	2,519.55	1,939.97	39,467.61
Total for 4000 (6501) DIRECT PROVIDER PAYMENTS	1,503,689.45	1,339,967.42	1,764,911.68	1,782,890.78	1,432,451.73	1,497,314.95	1,697,505.71	1,587,586.27	1,701,047.56	1,813,085.32	1,436,408.00	1,430,129.27	\$18,986,988.14
Total for Cost of Goods Sold	1,503,689.45	1,339,967.42	1,764,911.68	1,782,890.78	1,432,451.73	1,497,314.95	1,697,505.71	1,587,586.27	1,701,047.56	1,813,085.32	1,436,408.00	1,430,129.27	\$18,986,988.14
Gross Profit	251,906.53	235,780.26	242,716.90	259,274.09	235,021.22	260,202.88	251,462.01	257,121.56	275,656.37	339,649.22	344,549.22	1,415,129.42	\$1,538,210.84

EARLY LEARNING COALITION OF ESCAMBIA COUNTY

Statement of Activity by Month

July, 2025-June, 2026

	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Total
Expenditures													
41111 Payroll expenses													
4111 (5001) SALARIES	162,280.31	140,170.52	151,177.89	166,799.67	146,607.11	171,701.75	160,114.89	152,215.02	134,982.49	165,934.14	152,313.29	155,825.99	1,900,123.07
4111 Payroll Fees	2,263.15	2,316.20	2,258.00	2,258.00	2,320.60	2,320.60	2,258.00	2,542.95	2,258.00	2,320.60	2,258.00	2,258.00	27,632.10
4120 (5005) EMPLOYER TAX	12,317.41	10,826.01	11,494.79	12,374.51	11,150.62	18,576.18	13,218.27	12,188.38	12,582.46	18,920.33	17,043.84	12,606.48	163,102.28
& WORKMEN'S COMP													
4210 (5020) BENEFITS - RETIREMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4212 (5020) Payroll	897.74	899.38	913.74	901.93	901.96		529.78	927.10	914.69	868.67	895.27	894.54	9,544.80
Expenditures													
4213 401K Match	3,188.31	2,764.84	2,841.01	2,753.14	2,433.19	2,946.07	2,741.66	2,421.41	2,458.63	2,480.76	2,342.75	2,578.17	31,947.94
Total for 41111 Payroll expenses	180,946.92	156,776.95	168,685.43	185,087.25	163,413.48	195,547.60	178,862.60	170,294.86	183,194.27	190,524.50	174,853.15	184,163.18	\$2,132,350.19
4150 (5007) STAFF RECRUIT / SCORING, ETC.			232.49	105.38	883.25	111.32	123.49			128.98			1,584.91
4220 (5010) INSURANCE - VISION & DENTAL	1,878.21	1,795.94	1,837.08	1,739.00	1,579.50	1,805.19	1,846.31	1,858.95	1,871.61	1,660.54	1,876.47	1,876.48	\$21,625.28
4221 Dental & Vision EE Portion	0.00	-0.01	-0.01	25.27	-42.54	0.00	0.00	12.63	25.27	-53.01	-0.02	-0.02	-32.44
Total for 4220 (5010) INSURANCE - VISION & DENTAL	1,878.21	1,795.94	1,837.08	1,739.00	1,579.50	1,805.19	1,846.31	1,858.95	1,871.61	1,660.54	1,876.47	1,876.48	\$21,625.28
4230 (5010) BENEFITS - HEALTH INSURANCE	34,557.64	35,644.85	36,813.05	34,438.61	34,438.61	36,755.87	36,755.87	36,755.87	36,755.87	37,914.50	37,914.50	37,914.50	\$436,659.74
4231 (5011) Health Insurance - EE Portion	0.00	0.00	-27.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-27.15
Total for 4230 (5010) BENEFITS - HEALTH INSURANCE	34,557.64	35,644.85	36,785.90	34,438.61	34,438.61	36,755.87	36,755.87	36,755.87	36,755.87	37,914.50	37,914.50	37,914.50	\$436,632.59
4240 (5030) BENEFITS - LIFE INSURANCE													
4241 Voluntary Insurance	-49.42	3.58	0.56	-8.34	-36.35	0.00	0.00	-0.01	-0.01	-0.01	-0.01	-0.01	-90.02
Total for 4240 (5030) BENEFITS - LIFE INSURANCE	-49.42	3.58	0.56	-8.34	-36.35	0.00	0.00	-0.01	-0.01	-0.01	-0.01	-0.01	-\$90.02
4251 Insurance-STD-100% ER	1,085.02	959.26	1,036.02	963.56	951.51	1,046.03	1,067.20	1,067.21	1,067.19	946.44	1,067.21	1,067.20	12,323.85
4271 Basic Term Life-100% ER	244.68	235.70	241.17	219.04	213.19	234.17	241.17	241.17	241.17	229.94	243.62	243.62	2,828.64
4310 (6002) PROF. & TECH. SERV. - AUDIT						10,500.00			12,500.00	9,000.00	3,210.00		35,210.00

EARLY LEARNING COALITION OF ESCAMBIA COUNTY

Statement of Activity by Month
July, 2025-June, 2026

	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Total
4315 (6030) PROF. & TECH. SERV. - REPAIRS & MAINT	4,946.95	1,836.67	4,595.02	5,311.12	4,682.29	4,718.39	4,715.03	4,666.85	4,669.45	4,974.05	5,456.35	5,531.10	56,103.27
4318 (6035) PROF. SVCS - OTHER			7,576.72						3,400.00				3,400.00
4320 (7260) INSURANCE - GEN. LIABILITY										8,017.60	6.40	14,017.50	29,618.22
4325 INSURANCE - BONDING & D.O.											6,787.99		6,787.99
4330 (7501) TRAVEL - OUT OF TOWN	2,465.34				1,441.54	362.44		2,281.72	550.71	3,436.94	-674.65	2,255.99	12,120.03
4340 (7510) TRAVEL - LOCAL	184.61	403.06	481.90	1,052.35	577.95	392.55	320.21	226.33	359.36	365.48	431.45	426.65	5,221.92
4355 (7001) DOCUMENT STORAGE	121.03	234.03	140.32	135.79	140.32	135.79	140.32	126.12	126.74	140.32	135.79	140.32	1,716.89
4360 (7001) RENT	11,885.53	11,885.53	11,885.53	11,885.53	11,885.53	11,885.53	11,885.53	12,123.24	12,123.24	12,123.24	12,123.24	12,123.24	143,814.91
4365 (7101) EQUIPMENT LEASES	600.64	600.64	787.48	708.31	807.02	600.84	610.64	708.31	600.64	708.31	600.64	600.64	7,934.11
4370 (7201) COMMUNICATIONS, PHONE & INTERNET	3,295.03	3,595.03	2,166.50	1,825.59	10,578.99	2,167.25	2,167.00	2,167.00	2,167.00	2,166.00	2,166.25	2,166.25	36,627.89
4375 (7051) POSTAGE	209.67	184.66	228.32	340.82	137.56	237.20	266.94	1,216.88	224.37	308.36	154.98	575.02	4,084.78
4400 (5101) EMPLOYEE TRAINING & EDUCATION	350.00	125.00						241.95		2,857.72	2,081.42		5,656.09
4450 (7420) NON-EMP TRAINING	-80.00	454.34	4,723.66	2,001.21	49.60	346.77	83.18	-1,400.84	841.85	191.42	-187.14	312.90	7,336.95
4510 (7151) OFFICE SUPPLIES	906.82	143.71	444.74	394.51	1,990.33	344.83	176.42	893.92	1,085.66	956.08	436.07	36,021.00	43,794.09
4515 Event Costs			997.10								154.30		1,151.40
4520 (7401/7405) PROGRAM SUPPLIES	2,234.51	2,055.39	8,183.57	3,297.23	579.50	842.50	2,906.34	2,793.73	7,395.97	65,524.40	37,128.66	45,637.14	178,578.94
4525 (7410) OUTREACH ACTIVITIES & MATERIALS	7,174.28		4,755.36	2,453.46		2,376.77	8,958.21	9,536.34	100.00	6,820.08	14,957.81	31,487.69	88,620.00
4530 (6025) PRINTING		1,706.28	351.50	-175.75				110.00		165.00	4,572.25	10.00	6,739.28
4535 LEGAL NOTICES & ADVERTS										11,000.00			11,000.00
4550 (7620) DUES, FEES & SUBSCRIPTIONS			275.00	3,043.68	1,295.00	75.00	491.60		76.88	204.92	543.59	9,418.24	24,064.09
4630 (7301) EQUIPMENT (OVER \$1K - UND \$5K)										1,599.99			1,599.99
4640 (7302) FURNITURE & EQUIP (UNDER \$1K)	2,140.18	6,500.00									819.99		819.99

EARLY LEARNING COALITION OF ESCAMBIA COUNTY

Statement of Activity by Month

July, 2025-June, 2026

	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	Apr 2026	May 2026	Jun 2026	Total
4645 (7302) REPAIRS & MAINTENANCE - EQUIP	398.67	840.03	507.22	373.05	373.05	1,206.78	373.05	373.05	643.36	373.05	624.64	629.03	6,714.98
4690 (7605) COMPUTER SOFTWARE & SUPPLIES			1,585.00	311.43				3,300.00	19.00			529.15	5,744.58
4760 (7601) BankFee Bank Fees			102.47	-102.47									0.00
4898 Rounding Errors			0.07						0.05				0.12
4999 Audit WP Account							168.95				-75.00		-75.00
5200 5200 Employee Appreciation													168.95
7900 Individuals Restitution	1,795.82	535.47	858.11	-125.00	-390.00	-390.00	-711.00	-100.00	-1,218.18	-9,686.35	12,249.53	0.00	2,808.40
Interest paid		63.34	0.00										63.34
Total for Expenditures	257,282.13	226,579.48	259,464.24	255,275.36	235,591.87	260,802.82	251,449.06	259,982.65	268,796.20	352,651.50	319,659.50	387,146.83	\$3,334,681.64
Net Operating Revenue	-5,375.60	9,200.78	-16,747.34	3,998.73	-570.65	-599.94	12.95	-2,861.09	6,860.17	-13,002.28	24,889.72	-	-\$1,796,470.80
Other Revenue													
3470 MISC INCOME													
3464 Conference Income	4,530.00	3,819.25	3,525.00							830.00		2,875.00	14,749.25
3471 Classroom Assessments													830.00
Total for 3470 MISC INCOME	4,530.00	3,819.25	3,525.00							830.00		2,875.00	\$15,579.25
Total for Other Revenue	4,530.00	3,819.25	3,525.00							830.00		2,875.00	\$15,579.25
Other Expenditures													
4610 Vehicle expenses										5,844.00			5,844.00
Total for Other Expenditures										5,844.00			\$5,844.00
Net Other Revenue	4,530.00	3,819.25	3,525.00							-5,014.00		2,875.00	\$9,735.25
Net Revenue	-845.60	13,020.03	-13,222.34	3,998.73	-570.65	-599.94	12.95	-2,861.09	6,860.17	-18,016.28	24,889.72	-	-\$1,786,735.55
												1,799,401.25	

SR/VPK Status Report as of 07/20/26

SR Children Currently Enrolled by Age by Funding as of 07/20/26

FUNDER	Pri 1		Pri 2/3		Pri 4/5	Pri 6/7					GRAND TOTALS	SR PLUS	MISSING SR PLUS	SR PLUS GRAND TOTALS
	TANF	TANF WKG	PS	PS-RCG	TCC	ECON	TOTALS LESS SRMAT	SRMAT	TOTALS WITH SRMAT	MISSING				
BILLING CODE	BG3	BG3W	BG1	BG3R	BG5	BG8								
INFANT	1	0	14	0	0	93	108	6	114	0	114	0	0	0
TODDLER	0	0	38	0	2	201	241	12	253	0	253	2	0	2
2YR	1	0	36	2	1	240	280	14	294	2	296	1	0	1
PR3	1	0	48	1	0	265	315	9	324	4	328	2	0	2
PR4	4	0	28	3	1	272	308	6	314	0	314	2	0	2
PR5	1	0	29	3	0	236	269	5	274	0	274	1	0	1
SCHOOL AGE	3	0	95	10	0	811	919	13	932	9	941	2	0	2
TOTAL BY FUNDER	11	0	288	19	4	2118	2440	65	2505	15	2520	10	0	10

School Age Children	PT/FT	FT hol/brk
941	818	123

Wait List Update as of 07/20/2026 FY 26/27				Wait List Activity Update Wait list 26/27									
Information by Child				Applied	PR6	PR7	M	Notice	Applied	PR6	PR7	M	Notice
				6/8/26-6/14/26	0	0	0	6.16.26 E&M					
Pri 6: Blrth to Sch Age				6/15/26-6/21/26	0	0	0	6.23.26 E&M					
Pri 6a: 5-12 Children with Pri 6 Siblings				6/22/26-6/28/26	0	0	0	7.1.26 E&M					
Pri 7b: 5-9 Children w/ No Pri 6 Siblings				6/29/26-7/5/26	0	0	0	7.15.26 E&M					
Pri 7c: 10-12 Other Children				7/6/26-7/12/26	0	0	0	7.15.26 E&M					
SRMT				7/13/26-7/19/26	27	1	6						
Total on Wait List													
Week of 7/13/26-7/19/26													
Total New Enrollments													
Total Redeterminations													
Total Re-Enrollments													
Total Terminations													
Total					27	1	6		Total	0	0	0	

Total Pri 6	Total Pri 7	Total Less SRMAT	SRMAT	Total WL
27	1	28	6	34

School Readiness Data by Fiscal Year 26/27										
FY 26/27	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR
New Enrollments										
Redeterminations										
Re-Enrollments										
Terminations										

VPK 25/26 Program Year				
Adhoc Reports	Submitted	Approved	Enrolled	Rejected
School Year	0	1880	0	57
Summer	0	13	6	4

VPK 26/27 Program Year				
Adhoc Reports	Submitted	Approved	Enrolled	Rejected
School Year	38	1399	55	90
Summer	1	11	0	6

ELC ESCAMBIA FY25/26 WAIT LIST PULL RESULTS SUMMARY

		Family/Parent Data								Transition Data (Waiting for Provider) - Note 1										Child Data		
Pull Date	Applied Range	Families In Pull	No Response	Over Income	Declined Services	No Provider Chosen	No Purpose for Care	Elig Started Not Complete	Families Enrolled	Families Wtg Provider	Child Wtg for Provider	Children Waiting for Provider by Age Group								# Children In Pull	# Children Enrolled	% Children Enrolled
												Inf	1	2	3	4	5	Sch				
Wait List Pulls Greater Than 60 Days																						
10.14.25	05/05/25-05/19/25	38	8	1	4	0	0	6	18	1	2	0	0	0	1	0	0	1	69	32	46%	
10.22.25	05/20/25-6/01/25	29	11	0	1	0	0	3	13	1	1	0	0	0	0	1	0	0	53	34	64%	
11.04.25	06/02/25-6/15/25	19	9	0	2	0	0	2	6										33	12	36%	
11.12.25	06/16/25-06/29/25	21	11	1	2	0	0	5	2										34	4	12%	
11.18.25	06/30/25-7/13/25	28	15	0	1	0	0	3	9										44	12	27%	
11.25.25	07/14/25-07/27/25	19	12	0	0	0	0	0	7										37	15	41%	
12.10.25	07/28/25-09/01/25	40	16	0	0	0	0	6	16	2	2	1	1	0	0	0	0	0	58	23	40%	
12.16.25	09/02/25-12/14/25	125	44	0	0	0	0	21	59	1	2	0	1	0	1	0	0	0	222	92	41%	
1.15.26	12/15/25-1/11/26	89	16	1	0	0	1	24	41	6	13	2	1	2	1	2	0	5	146	57	39%	
1.21.26	1/12/26-1/18/26	36	5	0	0	0	0	8	23										70	44	63%	
1.28.26	1/19/26-1/25/26	16	2	1	0	0	0	6	7										27	12	44%	
2.3.26	01/26/26-2/1/26	23	3	0	0	0	0	4	16										40	25	63%	
2.10.26	2/2/26-2/8/26	42	6	1	0	0	2	8	24	1	2	0	1	1	0	0	0	0	68	34	50%	
2.24.26	2/9/26-2/22/26	54	11	0	0	0	0	12	29	2	3	0	1	0	1	0	0	1	85	49	58%	
3.3.26	2/23/26-3/1/26	23	2	0	0	0	1	8	11	1	1	0	0	0	1	0	0	0	37	14	38%	
3.11.26	3/2/26-3/9/26	23	3	0	0	0	0	2	17	1	2	0	1	1	0	0	0	0	31	22	71%	
3.18.26	3/9/26-3/15/26	35	7	0	0	0	0	6	20	2	2	0	1	0	0	1	0	0	55	28	51%	
3.24.26	3/16/26-3/22/26	17	1	0	0	0	1	6	9										42	21	50%	
4.2.26	3/23/26-3/29/26	28	5	0	0	0	0	6	17										42	14	33%	
4.7.26	3/30/26-4/06/26	26	6	0	1	1	0	5	12	1	3	0	0	2	0	0	0	1	46	19	41%	
4.14.26	4/7/26-4/13/26	26	4	0	1	1	0	7	12	1	1	0	1	0	0	0	0	0	50	21	42%	
4.21.26	4/14/26-4/20/26	16	3	0	0	0	0	5	7	1	1	0	0	0	1	0	0	0	27	14	52%	
4.28.26	4/21/26-4/27/26	13	2	0	0	0	0	5	6										19	9	47%	
5.5.26	4/28/26-5/3/26	26	1	0	1	0	0	9	13	2	2	1	0	0	1	0	0	0	39	23	59%	
5.12.26	5/4/26-5/10/26	30	2	0	0	0	0	8	20										52	33	63%	
5.19.26	5/11/26-5/17/26	20	1	0	0	0	0	10	6	3	9	1	1	0	1	0	0	6	41	13	32%	
Wait List Pulls Greater Than 30 Days Less Than 60 Days																						
05/27/26	5/18/26-5/24/26	23	3	0	1	0	0	5	13	1	1	0	0	0	1	0	0	0	37	15	41%	
06/03/26	5/25/26-5/31/26	21	2	0	2	0	0	7	6	4	6	0	0	2	1	0	1	2	29	9	31%	
06/11/26	6/1/26-6/7/26	21	2	0	0	0	0	10	7	2	4	2	0	1	1	0	0	0	39	11	28%	
06/16/26	6/8/26-6/14/26	23	1	0	0	0	0	6	8	8	16	1	1	2	3	2	1	6	32	11	34%	
Over 30 Response Totals		950	214	5	16	2	5	213	454	41	73	8	10	11	14	6	2	22	1604	722	45%	
Family Response Percentage		48%	23%	1%	2%	0%	1%	22%	48%	4%												
Wait List Pulls Less Than 30 Days																						
06/23/26	6/15/26-6/21/26	18	3	0	0	0	0	3	8	4	7	1	2	0	1	0	1	2	39	12	31%	
Under 30 Response Totals		18	3	0	0	0	0	3	8	4	7	1	2	0	1	0	1	2	39	12	31%	
Family Response Percentage		83%	17%	0%	0%	0%	0%	17%	44%	22%												
7/20/2026		Note 1: Transition data is not counted in Families or Child Data.																				

PS CHILDREN PENDING PROVIDER

DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT
04/20/26	64	05/04/26	71	05/18/26	81	06/01/26	83	06/15/26	86	06/29/26	90
04/27/26	72	05/11/26	80	05/26/26	79	06/08/26	85	06/22/26	94		

ELC ESCAMBIA FY26/27 WAIT LIST PULL RESULTS SUMMARY

Pull Date		Applied Range		Family/Parent Data							Transition Data (Waiting for Provider) - Note 1										Child Data			
				Families In Pull	No Response	Over Income	Declined Services	No Provider Chosen	No Purpose for Care	Elig Started Not Complete	Families Enrolled	Families Wtg Provider	Child Wtg for Provider	Children Waiting for Provider by Age Group								# Children In Pull	# Children Enrolled	% Children Enrolled
														Inf	1	2	3	4	5	Sch				
Wait List Pulls Greater Than 60 Days																								
Wait List Pulls Greater Than 30 Days Less Than 60 Days																								
Over 30 Response Totals		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	#DIV/0!		
Family Response Percentage		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!														
Wait List Pulls Less Than 30 Days																								
07/01/26	6/22/26-6/28/26	21	6	0	0	0	0	10	2	3	5	1	1	1	0	1	1	0	32	4	13%			
07/15/26	6/29/26-7/13/26	34	13	0	0	0	0	21	0	0	0	0	0	0	0	0	0	0	50	0	0%			
Under 30 Response Totals		55	19	0	0	0	0	31	2	3	5	1	1	1	0	1	1	0	82	4	5%			
Family Response Percentage		65%	35%	0%	0%	0%	0%	56%	4%	5%														
7/20/2026		Note 1: Transition data is not counted in Families or Child Data.																						

PS CHILDREN PENDING PROVIDER

DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT
07/13/26	93										
07/20/26	89										

ELC ESCAMBIA FY25/26 WAIT LIST PULL RESULTS SUMMARY - SRMT ONLY

		Family/Parent Data								Transition Data (Waiting for Provider) - Note 1										Child Data		
Pull Date	Applied Range	Families In Pull	No Response	Over Income	Declined Services	No Provider Chosen	No Purpose for Care	Elig Started Not Complete	Families Enrolled	Families Wtg Provider	Child Wtg for Provider	Children waiting for Provider by Age Group								# Children In Pull	# Children Enrolled	% Children Enrolled
												Inf	1	2	3	4	5	Sch				
Wait List Pulls Greater Than 60 Days																						
10.14.25	05/05/25-05/19/25	7	2	0	1	0	0	2	2											13	3	23%
10.22.25	05/20/25-06/01/25	6	3	0	0	0	0	1	2											6	2	33%
11.4.25	06/02/25-6/15/25	1	0	0	0	0	0	0	1											1	1	100%
11.07.25	06/02/25-06/16/25	2	1	1	0	0	0	0	0											2	0	0%
11.18.25	06/17/25-7/13/25	8	4	0	0	0	0	2	2											12	3	25%
11.25.25	07/14/25-07/27/25	6	5	0	0	0	0	0	1											8	1	13%
12.10.25	07/28/25-09/01/25	10	4	0	0	0	0	3	3											15	4	27%
12.16.25	09/02/25-12/14/25	18	4	1	0	0	0	1	11	1	1	0	0	0	1	0	0	0		21	14	67%
2.24.26	2/9/26-2/22/26	1	0	0	0	0	0	0	1											1	1	100%
3.3.26	12/15/26-1/4/26	5	2	0	0	0	0	0	3											8	3	38%
3.11.26	1/5/26-1/18/26	5	1	0	0	0	0	3	1											7	1	14%
3.18.26	1/19/26-3/15/26	18	5	2	0	0	0	3	7	1	1	0	1	0	0	0	0	0		26	11	42%
3.24.26	3/16/26-3/22/26	1	0	0	0	0	0	0	1											1	1	100%
4.2.26	3/23/26-3/29/26	4	1	0	0	0	0	1	2											4	2	50%
4.14.26	4/7/26-4/13/26	3	0	0	0	0	0	0	2	1	2	0	1	0	0	0	1	0		9	5	56%
4.21.26	4/14/26-4/20/26	1	0	0	0	0	0	0	0	1	1	0	0	0	1	0	0	0		1	0	0%
4.28.26	4/21/26-4/27/26	4	0	0	0	0	0	0	4											6	6	100%
5.5.26	4/28/26-5/3/26	3	0	0	0	0	0	0	2	1	3	0	0	0	0	0	0	3		5	2	40%
5.12.26	5/4/26-5/10/26	2	1	0	0	0	0	1	0											3	0	0%
Wait List Pulls Greater Than 30 Days Less Than 60 Days																						
5.19.26	5/11/26-5/17/26	2	1	0	0	0	0	0	0	1	1	0	0	0	1	0	0	0		2	0	0%
5.27.26	5/18/26-5/24/26	3	2	0	0	0	0	1	0											5	0	0%
06/11/26	6/1/26-6/7/26	5	1	0	0	0	0	2	2											11	5	45%
Over 30 Response Totals		115	37	4	1	0	0	20	47	6	9	0	2	0	3	0	1	3		167	65	39%
Family Response Percentage		54%	32%	3%	1%	0%	0%	17%	41%	5%												
Wait List Pulls Less Than 30 Days																						
06/16/26	6/8/26-6/14/26	2	0	0	0	0	0	0	0	2	2	0	0	0	0	1	0	1		2	0	0%
06/23/26	6/15/26-6/21/26	3	0	1	0	0	0	1	0	1	1	0	0	0	0	0	0	1		6	0	0%
Under 30 Response Totals		5	0	1	0	0	0	1	0	3	3	0	0	0	0	1	0	2		8	0	0%
Family Response Percentage		100%	0%	20%	0%	0%	0%	20%	0%	60%												
Report Date: 07/20/26		Note 1: Transition data is not counted in Families or Child Data.																				

Contract and Fraud Summary Report FY26-27 (1)

ACTIVE SCHOOL READINESS PROVIDERS						
			FY 2026-2027			
Provider Type	FY 24-25	FY 25-26	Previous Total	Providers Added	Providers Removed	Current Total
LFCCH	14	15	15	0	0	15
RFCCH	6	6	6	1	0	7
Licensed Center	52	56	56	1	3	54
Licensed Exempt Center	8	7	7	0	0	7
After School Only	0	0	0	0	0	0
Total Active SR Providers	80	84	84	2	3	83
NEW CONTRACTED SCHOOL READINESS PROVIDERS						
			FY 2026-2027			
Provider Type	FY 24-25	FY 25-26	Previous Total	New Contracts	Total New Contracts	
Homes (LFCCH & RFCCH)	3	4	0	1	1	
Licensed Center	3	5	0	1	1	
Licensed Exempt Center	3	0	0	0	0	
After School Only	0	0	0	0	0	
Total New SR Contracts	9	9	0	2	2	
PROVIDER SR CONTRACT TERMINATIONS						
			FY 2026-2027			
Provider Type	FY 24-25	FY 25-26	Previous Total	New Terms	Termination Reasons	Current Total
LFCCH	1	2	0	0		0
RFCCH	0	1	0	0		0
Licensed Center	7	1	0	2	12=1, 2=1	2
Licensed Exempt Center	4	0	0	0		0
Total Provider Choice Terminations	12	4	0	2		2
COALITION SR CONTRACT TERMINATIONS						
			FY 2026-2027			
Provider Type	FY 24-25	FY 25-26	Previous Total	New Terms	Termination Reasons	Current Total
Licensed	0	0	0	0		0
Exempt	1	1	0	0		0
Registered FCCH	0	0	0	0		0
Total Coalition Contract Terminations	1	1	0	0		0
TOTAL CONTRACT TERMINATIONS	13	5	0	2		2

Termination Reason Key	
1= Provider Choice - Retired	8= Insurance Non-Compliance
2= Provider Choice - Low enrollments	9= VPK Improvement Plan Non-Compliance
3= Provider Choice - No reason given	10= Fraud Referral
4= Change in status (i.e. Licensed)	11= VPK -No VPK Director
5= Contract Non-Compliance	12= Prior Year Contract Non-Renewal
6= DEL/ELC Policy Non-Compliance	13= Provider Required to Close
7= ASQ Non-Compliance	

Contract and Fraud Summary Report FY26-27 (1)

ACTIVE VPK PROVIDERS						
			FY 2026-2027			
Provider Type	FY 24-25	FY 25-26	Previous Total	Providers Added	Providers Removed	Current Total
Licensed	41	41	41	1	1	41
Licensed Exempt	10	9	9	0	0	9
School District	16	16	15	0	0	15
Total Active VPK Providers	67	66	65	1	1	65
NEW CONTRACTED VPK PROVIDERS						
			FY 2026-2027			
Provider Type	FY 24-25	FY 25-26	Previous Total	New Contracts	Total New Contracts	
Licensed	2	1	0	1	1	
Licensed Exempt	1	0	0	0	0	
Total New VPK Contracts	3	1	0	1	1	
PROVIDER VPK CONTRACT TERMINATIONS						
			FY 2026-2027			
Provider Type	FY 24-25	FY 25-26	Previous Total	New Terms	Termination Reasons	Current Total
Licensed Center	4	5	0	1	2=1	1
Licensed Exempt Center	3	1	0	0		0
Total Provider Choice Terminations	7	6	0	1		1
COALITION CONTRACT TERMINATION						
			FY 2026-2027			
Provider Type	FY 24-25	FY 25-26	Previous Total	New Terms	Termination Reasons	Current Total
Licensed	1	0	0	0		0
Exempt	0	0	0	0		0
Total Coalition Contract Terminations	1	0	0	0		0
TOTAL CONTRACT TERMINATIONS	8	6	0	1		1
Total VPK Only Providers						
	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27
	37	39	35	35	27	27
Fraud Summary						
Pending Action	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Total Fraud Cases	0	6	16	20	7	0
Total Overpayment Cases						
Active Client	0	5	3	2	2	0
Active Provider	0	0	0	0	0	0
Fraud Restitution Submitted	\$0.00	\$154,280.00	\$2,827,972.29	\$2,607,730.86	\$157,350.43	\$0.00
Overpayment Amount Due						
Overpayment Amount Collected						
Oustanding Overpayment Amount						
Pending Client	0	5	14	20	2	0
Pending Provider	0	0	1	1	1	0
Potential Restitution	\$0.00	\$152,811.00	\$2,827,972.29	\$2,996,311.50	\$2,633,928.47	\$0.00
Closed or Adjudicated	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027

Contract and Fraud Summary Report FY26-27 (1)

Client	0	1	3	9	0	0
Provider	0	0	0	0	0	0
Restitution Ordered	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Restitution Ordered Prior to July 2015	\$174,566.00					

Revenue Accounts		FY26-27 Revenue Totals	FY25-26 Revenue Totals	Comparison
Contracts, Grants, & Other Financial Assistance - DEL		21,877,167.00	\$22,234,232.00	(\$357,065.00)
Contracts, Grants, and Other Financial Assistance-Other State and Federal		0.00	0.00	\$0.00
Contracts, Grants, and Other Financial Assistance-Local		238,874.76	\$238,875.00	(\$0.24)
Contracts, Grants, and Other Financial Assistance		0.00	0.00	\$0.00
Gifts, Donations, and Pledges		0.00	0.00	\$0.00
In-Kind		0.00	0.00	\$0.00
Investment Earnings		0.00	0.00	\$0.00
Other Revenue Sources		0.00	0.00	\$0.00
		22,116,041.76	22,473,107.00	(\$357,065.24)
		Expenditure Totals	Expenditure Totals	
Salaries				
Regular Salaries and Wages - Compensation for services of officers and employees filling established positions.		\$ 2,210,801.29	\$ 1,947,887.00	\$262,914.29
Payroll taxes				
Payment for Payroll Taxes.		\$ -	\$ -	\$0.00
Benefits - Reemployment				
Payment for Reemployment Assistance Payroll.		\$ -	\$ -	\$0.00
Health				
Payment for employee health, dental, and vision insurance.		\$ 402,860.75	\$ 450,000.00	(\$47,139.25)
Retirement				
Payment for employee Retirement Benefit.		\$ 29,803.82	\$ 32,000.00	(\$2,196.18)
Life and disability, other Benefits				
Payment for employee life and disability and other benefits.		\$ 11,541.28	\$ 16,000.00	(\$4,458.72)
Staff Development				
Payment for fees for employees to attend conference and other training events, includes teleconference and webinar.		\$ -	\$ 2,000.00	(\$2,000.00)

Tuition Reimbursement					
Reimbursement for tuition for employees in accordance with coalition policy.	\$	-	\$	-	\$0.00
Professional Services - Accounting					
Accounting Services	\$	-	\$	-	\$0.00
Professional Services - Auditing					
Costs include annual fees for A-133 audit and annual 990 tax return filing.	\$	-	\$	35,000.00	(\$35,000.00)
Professional Services - Information Technology					
Payment for information technology, this includes approved third party software development (This is for outsourced IT and will be all inclusive if ELC outsources IT)	\$	71,313.46	\$	60,456.00	\$10,857.46
Professional Services - Legal					
Payment for Legal/Attorney's Services.	\$	-	\$	-	\$0.00
Professional Services - Program Agency (subrecipient)					
Payments for subrecipients – Subrecipients will complete detailed budgets. This line will represent a roll-up of their detailed budgets. DO NOT include direct services in this line item. For an individual coalition with subrecipients this line should equal the total for the subrecipient(s) minus the direct services.	\$	-	\$	-	\$0.00
Professional Services - Temporary Employment					
Payment for temporary employment, usually through an employment agency.	\$	-	\$	-	\$0.00
Professional Services - Printing and Reproduction					
Payment for printing, binding and other reproduction services, which an organization contracts for or purchases from an outside vendor.	\$	6,294.96	\$	5,000.00	\$1,294.96
Professional Services - Repairs and Maintenance					
Payment for repairs and minor alterations to buildings, vehicles, equipment and like items that the organization has not capitalized; maintenance and service agreements on equipment. Does not include IT maintenance.	\$	7,663.28	\$	1,000.00	\$6,663.28
Professional Services - Other					
Payments for other contracted services including payroll processing. Other examples include hiring individuals or companies to perform in the field assessments, surveys or other short-term tasks via a vendor contract.	\$	25,340.87	\$	24,000.00	\$1,340.87

Direct Services - Child Care				
Provider Payments (coalitions have the option to break out into OCAs) Note: The payments must be reconciled monthly to the Single Statewide Information System (EFS).	\$	18,645,614.77	\$	19,518,899.10
Occupancy				(\$873,284.33)
Payment for rent, storage (includes off-site storage), utilities, cleaning, refuse collection, pest control and security.	\$	137,089.69	\$	143,814.90
Postage, Freight, and Delivery Services				(\$6,725.21)
Payment for postage, overnight and next-day delivery, payment for P.O. boxes, freight costs that do not have a fixed asset capitalization.	\$	3,451.58	\$	2,000.00
Rentals - Office Equipment				\$1,451.58
Payment for rental of such items as copiers, postal machine and other office equipment and vehicles when not rented in conjunction with travel.	\$	7,512.72	\$	8,000.00
				(\$487.28)
Office Supplies and Office Expense Items				
Includes stationery, envelopes, paper, pencils, copy machine toner, notebooks, calendar pads, file folders and guides. Includes payments for desks, bookcases, filing cabinets with a functional unit cost equal to or less than \$5,000 that the organization has not capitalized. Replacement keyboards, mouse or other computer related peripheral hardware that is not capitalized.	\$	7,951.98	\$	10,000.00
				(\$2,048.02)
Communications				
Payment for telephones, cellular telephones and Internet services.	\$	34,010.30	\$	34,000.00
Insurance and Surety Bonds (D & O)				\$10.30
Payment for D & O (Directors and Officers) insurance.	\$	6,191.57	\$	6,400.00
				(\$208.43)
Insurance and Surety Bonds (Automobile)				
Payment for Automobile Insurance.	\$	-	\$	-
				\$0.00
Insurance and Surety Bonds (General Liability)				
Payment for General Liability Insurance.	\$	15,913.90	\$	12,000.00
				\$3,913.90
Insurance and Surety Bonds (Workers Compensation)				
Payment for Workers Compensation Insurance.	\$	146,739.39	\$	10,000.00
				\$136,739.39
Insurance and Surety Bonds (Property)				
Payment for Property Insurance.	\$	-	\$	-
				\$0.00

Insurance and Surety Bonds (Other)	\$	-	\$	-	\$0.00
Payment for Other Insurance.					
Equipment equal to or > \$1,000					
Payment for equipment, fixtures, other tangible personal property with a functional unit cost equal to or greater than \$1,000.	\$	9,013.03	\$	-	\$9,013.03
Equipment < \$1,000					
Payments for equipment with a functional unit cost less than \$1,000. This cost category includes portable (i.e., attractive items) such as computers, laptops, tablets, cameras, TVs and projectors which should be inventoried to ensure accountability but are not capitalized. This cost category also includes purchases of non- consumable books, reference guides, program materials with a unit cost of \$250 or more that should be inventoried but are not capitalized.	\$	783.13	\$	10,000.00	(\$9,216.87)
Quality and Classroom materials					
Payment for materials related to performance standards, screenings, assessments and curriculum. Also includes classroom materials.	\$	143,321.77	\$	5,000.00	\$138,321.77
Training materials and space					
Materials purchased for training. Allowable costs include reasonable rental fees for facilities for training.	\$	3,676.59	\$	11,000.00	(\$7,323.41)
Consumer Education and Outreach Materials					
Payment for allowable consumer education and outreach materials.	\$	86,679.30	\$	4,000.00	\$82,679.30
Grants to Providers					
Grants to providers to assist them in meeting applicable state requirements.	\$	-	\$	-	\$0.00
Scholarships and Other Education Opportunities					
Payment for scholarships, stipends, continuing educational units and other training to early learning providers for professional development.	\$	7,567.78	\$	-	\$7,567.78
Wage Incentives					
Payment for education based salary supplements to early childhood teachers working with the children ages birth to five.	\$	842.72	\$	-	\$842.72
Travel - In-State					
Payment for In-State travel expenses related to airfare, car rentals, hotels, mileage, meals, per diem, and other travel related expenses not classified as travel within the entity's local service area.	\$	11,432.93	\$	5,700.00	\$5,732.93

Travel - Out of State				
Payment for Out of State travel expenses related to airfare, car rentals, hotels, mileage, meals, per diem, and other travel related expenses not classified.	\$	-	\$-	\$0.00
Travel - Local				
Payment for routine travel within the coalition area. Examples include mileage reimbursement for on-site monitoring or technical assistance visits to providers.	\$	13,559.67	\$ 13,522.00	\$37.67
Bank Fees				
Payment for allowable bank service fees excluding penalties and interest charges.	\$	-	\$-	\$0.00
Application Software and Licenses and Support				
Payment for application software including renewals and support fees.	\$	-	\$ 20,000.00	(\$20,000.00)
Web Service/hosting, support, back-up services and maintenance				
Payment for Web services/hosting, support, back-up services and maintenance.	\$	50,743.97	\$ 1,000.00	\$49,743.97
Other employee related expenditures				
Payment for other employee related expenditures such as background screening, drug testing, etc.	\$	1,472.67	\$ 1,200.00	\$272.67
Dues and Subscriptions				
Payments for memberships and magazine subscriptions.	\$	14,015.04	\$ 6,600.00	\$7,415.04
Taxes, Licenses, and Fees				
Payment for corporate filing fees, solicitation fee, etc.	\$	2,837.55	\$ 3,000.00	(\$162.45)
In-Kind expenditure	\$	-	\$ -	\$0.00
Miscellaneous/other current charges				
Payment for other current charges and obligations for which no other suitable expenditure account exists.	\$	-	\$ -	\$0.00
Depreciation	\$	-	\$-	\$0.00
	\$	22,116,041.76	\$ 22,399,479.00	(\$283,437.24)

UPDATED MEMORANDUM OF UNDERSTANDING (MOU)

between

Early Learning Coalition of Escambia County

("ELC Escambia")

and

Opening Doors Northwest Florida, Inc.

(Lead Agency for Continuum of Care FL-511)

I. PURPOSE

This Memorandum of Understanding (MOU) establishes a coordinated partnership between ELC Escambia and Opening Doors Northwest Florida (FL-511 CoC Lead Agency) to:

- Improve access to early childhood education services for families experiencing homelessness
- Align referral processes with Coordinated Entry (CE)
- Ensure data-informed service delivery through HMIS
- Support housing stabilization outcomes for families

This agreement replaces prior agreements, including the historical MOU referenced in the attached document.

II. DEFINITIONS

For purposes of this MOU:

- Homelessness - Defined consistent with:
- HUD (24 CFR 578)
- McKinney-Vento Act (Includes)
 - Unsheltered individuals
 - Emergency shelter residents
 - Doubled-up families
 - Transitional housing participants
- Coordinated Entry (CE) - The HUD-required process through which households experiencing homelessness are assessed, prioritized, and referred to housing and related services within the FL-511 Continuum of Care.
- Homeless Management Information System (HMIS) - The HUD-compliant data system designated by the FL-511 Continuum of Care for collecting, managing, and reporting data on homelessness services.

- **Quality Improvement Plan (QIP)** - The performance framework adopted by the FL-511 Continuum of Care to monitor system outcomes, equity, and compliance with HUD standards.
- **Informed Written Consent** - A signed authorization from a client permitting the sharing of personally identifiable information, consistent with applicable federal and state laws and HMIS Data Standards.
- **Aggregate Data** - Data that has been de-identified and combined such that no individual client can be identified.

III. RESPONSIBILITIES OF ELC ESCAMBIA

ELC Escambia agrees to:

1. Maintain policies and procedures supporting priority access for families experiencing homelessness
2. Accept referrals from Opening Doors via:
 - Coordinated Entry system
 - Direct provider referrals
3. Ensure timely eligibility determinations for School Readiness services
4. Notify referring agency of:
 - Enrollment status
 - Incomplete applications
 - Service termination or changes
5. Designate a primary liaison for coordination with Opening Doors
6. Maintain appropriate documentation for eligibility and compliance
7. Provide resource navigation support to families as needed
8. Participate in cross-system coordination meetings when applicable
9. Maintain confidentiality in accordance with Florida Statutes and federal requirements

IV. RESPONSIBILITIES OF OPENING DOORS NORTHWEST FLORIDA

Opening Doors agrees to:

1. Identify and engage families experiencing homelessness through:
 - Street outreach
 - Coordinated Entry access points
2. Complete referrals to ELC Escambia using:
 - Standardized referral forms

- HMIS-supported workflows where applicable
- 3. Obtain appropriate client consent for data sharing
- 4. Assist families with:
 - Application completion
 - Appointment scheduling
 - Navigation of enrollment process
- 5. Maintain records of referrals and outcomes in HMIS
- 6. Designate a CoC liaison for coordination with ELC Escambia
- 7. Support families in accessing additional services, including:
 - Housing
 - Healthcare
 - Employment
- 8. Participate in case conferencing and system coordination
- 9. Ensure alignment with Housing First and QIP performance standards

V. JOINT RESPONSIBILITIES

Both parties agree to:

1. Coordinate services to support family stability and housing outcomes
2. Participate in case conferencing when appropriate
3. Maintain confidentiality of all shared information
4. Establish clear communication protocols
5. Collaborate on improving service delivery and reducing barriers
6. Share aggregate (non-identifying) data to improve system performance
7. Promote equitable access to services across Escambia County
8. Support continuous improvement aligned with CoC QIP policies

VI. DATA SHARING & CONFIDENTIALITY

1. All data sharing must comply with:
 - HMIS Data Standards
 - Florida Statutes (including 1002.97(1)(2))
 - HIPAA (if applicable)

2. Client-level data sharing requires:
 - Informed written consent
3. HMIS shall be the primary system of record for:
 - Homeless service delivery data
 - Each party retains authority and responsibility over its own required data systems and records.
4. No personally identifiable information shall be shared without authorization

VII. REFERRAL PROCESS

1. Opening Doors initiates referrals through:
 - Coordinated Entry system
 - Direct submission to ELC Escambia
2. ELC Escambia:
 - Reviews eligibility
 - Communicates eligibility determination within timelines established by ELC Escambia policy and applicable state and federal requirements
3. Both parties:
 - Track referral outcomes
 - Address barriers to service access

VIII. TERM AND TERMINATION

- Effective Date: _____
- Term: Three (3) years
- Either party may terminate with 30 days written notice
- MOU may be amended by mutual written agreement

IX. Dispute Resolution

In the event of a dispute arising under this MOU, the parties agree to first attempt resolution through their designated liaisons. If the matter cannot be resolved at that level, it shall be escalated to executive leadership of both organizations for good-faith resolution prior to termination of this agreement.

X. LIABILITY

Each party shall be responsible for its own acts and omissions. Nothing in this MOU shall be construed as creating a partnership or joint liability.

X. GOVERNANCE & OVERSIGHT

- This MOU is overseen by:
 - CoC FL-511 Lead Agency (Opening Doors)
 - ELC Escambia leadership
- Annual review required

XI. SIGNATURES

Opening Doors Northwest Florida, Inc.

Name: Bruce A. Cady

Title: Executive Director

Signature: _____

Date: _____

Early Learning Coalition of Escambia County

Name: Al Henderson

Title: Executive Director

Signature: _____

Date: _____



1720 West Fairfield Dr., Suite 100/400
 Pensacola, FL 32501
 850-595-5400
www.elcescambia.org

Board Meeting Dates for 2027 Time 10:00 a.m.

February 11, 2027	May 13, 2027	August 12, 2027	November 11, 2027
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Executive/Finance Committee Dates for 2027 Time 9:00 a.m.

January 28, 2027	March 25, 2027	April 22, 2027	June 24, 2027
July 22, 2027	September 23, 2027	October 28, 2027 Code of Ethics	November 18, 2027

Resource Development Committee 2027 Time 10:00 a.m.

January 12, 2027	April 13, 2027	July 13, 2027	October 12, 2027
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