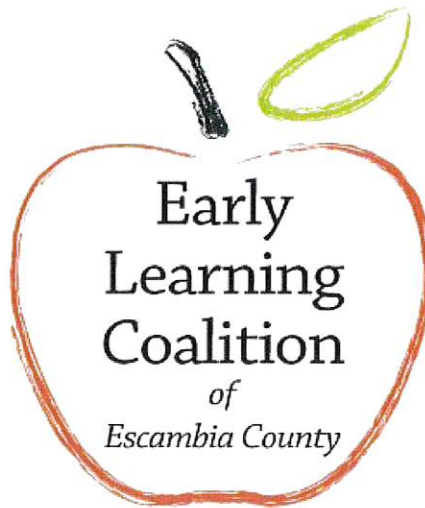


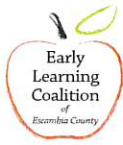


Executive Committee Meeting

July 24, 2025

Consent Agenda

- | | |
|----------------------------------|-----------------|
| 1. Agenda | CA 1-2 |
| 2. Public Announcements | CA 3-4 |
| 3. Financials | CA 5-9 |
| 4. Minutes: June 26, 2025 | CA 10-13 |



Executive/Finance Committee Meeting

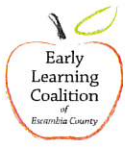
July 24, 2025, at 9:00 a.m.

Agenda

- I. Welcome and Introduction
 - a. Notification of the Executive/Finance Committee Meeting scheduled for July 24, 2025, was sent to the Pensacola News Journal and posted to the Coalition Public Calendar Board on July 1, 2025.
- II. Public Comments **(EA)**
- III. Consent Agenda **(EA)**
 - a. Approval of the Consent Agenda: Agenda, Financial Reports for May 2025, and Minutes of June 26, 2025.
- IV. Coalition Status Reports: Financial Update, SR/VPK Status Report, and Contracting Summary **(D)**
- V. Committee Recommendations
None.
- VI. Old Business
 - a. SR Fiscal Year 2024-25 EOY Funding and Invoicing **(D)**
 - b. State SR Allocations (First NOA for 2025-2026) **(D)**
 - c. Funding Projections for Fiscal Year 2025-2026 **(D)**
 - d. Audit RFP Status **(D)**
 - e. VPK Requirements/ECSD/ReadyKids! ReadingPals Program – Update **(I)**
 - f. Governor Board Appointees **(D)**
 - g. New Finance Director Search **(D)**
 - h. Staff Availability Updates **(D)**
 - i. Change to IT Support Services Contract **(D)**
- VII. New Business
 - a. ELC Organizational Change **(CR)**
 - b. FY 2025-2026 Budget **(CR)**
 - c. ED Annual Evaluation **(CR)**
 - d. EOY Reports **(I)**
 - e. Kindergarten Readiness Rates **(I)**
- VIII. Audits and Reviews In-Progress
 - a. DEL Accountability Review – Waiting for Final Report **(I)**
 - b. DEL Finance Review – Waiting for Draft Report **(I)**
- IX. Adjourn

Key: **(EA)** = EXCOM Level Action/Approval, **(CR)** = EXCOM Recommendation for Board Action, **(D)** = Discussion, **(I)** = Information

The mission of the Early Learning Coalition of Escambia County is to identify and meet the needs of children and families to lay the foundation for lifetime success by: maximizing each child's potential, preparing children to enter school ready to learn, and helping families achieve economic self-sufficiency.



Executive/Finance Committee Meeting

**Next Meeting: September 25, 2025, at 9:00 a.m. at the Early Learning Coalition
1720 West Fairfield Dr., Suite 100/400, Pensacola, FL 32501**

Key: (EA) = EXCOM Level Action/Approval, (CR) = EXCOM Recommendation for Board Action, (D) = Discussion, (I) = Information

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CA-2



Early Learning Coalition of Escambia County

1720 West Fairfield Drive, Suite 100/400
Pensacola FL. 32501

DATE: July 1, 2025

PUBLIC SERVICE ANNOUNCEMENT

A meeting of the legislatively mandated Early Learning Coalition of Escambia County

Executive Committee Meeting will be held on Thursday, 24th of July 2025 at 9:00 a.m.

Joyce Griffin Room for Professional Development and Testing
Early Learning Coalition of Escambia County
1720 West Fairfield Drive, Suite 100/400
Pensacola, FL. 32501

The agenda and meeting materials will be posted to www.elcescambia.org
For more information, or to receive an invite to the full virtual meeting, call or email:
Bruce Watson, Executive Director at (850) 607-7620 or askelc@elcescambia.org.

The meeting may be accessed by:

Join Zoom Meeting

<https://us02web.zoom.us/j/84137197779?pwd=C2so9NiobPEXSc6mOqnvIA4JfrQQDZ.1>

Meeting ID: 841 3719 7779

Passcode: 584067



Renee Maxwell

From: Renee Maxwell
Sent: Tuesday, July 1, 2025 11:43 AM
To: business@pnj.com
Subject: Public Service Announcement July 2025

Good morning,

Please post the following July 2025 meeting in your free government meeting calendar for the Early Learning Coalition of Escambia.

Executive Committee Meeting on Thursday, July 24, 2025, at 9:00am.

The meeting will be held at the Early Learning Coalition of Escambia County at 1720 West Fairfield Drive Suite 100/400 Pensacola, FL. 32501

The meeting may be accessed by:

Joining the Zoom Meeting

<https://us02web.zoom.us/j/84137197779?pwd=C2so9NiobPEXSc6mOqnvIA4JfrQQDZ.1>

Meeting ID: 841 3719 7779
Passcode: 584067

Thank you.

Renee Maxwell

Administrative Aide
Early Learning Coalition of Escambia County
1720 West Fairfield Dr.
Suite 100/400
Pensacola, FL 32501

rmaxwell@elcescambia.org www.elcescambia.org
Main: 850-595-5400, Direct Office Line: 850-595-5402

Sunshine Law and Public Records Caution: 1) The Florida Government in the Sunshine Law prohibits discussion outside of a duly noticed meeting between any two or more Early Learning Coalition of Escambia County board members regarding any matter that may come before the Board. This prohibition extends to discussions via email. 2) Furthermore, most email communications made or received by the Early Learning Coalition of Escambia County members or staff are considered public records that must be retained and, upon request, made available to the public and media.

Statement of Financial Position
EARLY LEARNING COALITION OF ESCAMBIA COUNTY
As of May 31, 2025

DISTRIBUTION ACCOUNT	TOTAL
Assets	
Current Assets	
Bank Accounts	
1114 THE FIRST - CHECKING	1,982,383.94
1115 PETTY CASH	100.00
Total for Bank Accounts	\$1,982,483.94
Accounts Receivable	
1100 *Accounts Receivable	0
11001 Accounts Receivable - SR	
11002 Accounts Receivable - VPK	
11003 Accounts Receivable - CRRSA	
11004 Accounts Receivable - ARPA	
11005 Accounts Receivable - CARES	
11006 Accounts Receivable - ESSER	
11022 Grants Receivable - Children's Trust	
1102 Grants Receivable	307,246.34
Total for 1100 *Accounts Receivable	\$307,246.34
Total for Accounts Receivable	\$307,246.34
Other Current Assets	
1151 PREPAID	0
1152 PREPAID -POSTAGE	1,972.87
Total for 1151 PREPAID	\$1,972.87
1153 Other Current Assets	0
1197 Accrued Revenue	
1210 Due From Others-Providers	
Total for 1153 Other Current Assets	0
1200 DEPOSITS	8,850.00
Total for Other Current Assets	\$10,822.87
Total for Current Assets	\$2,300,553.15
Fixed Assets	
1330 F.A. - Computers & Equipment	
1340 F.A. - FURNITURE & EQUIPMENT	218,949.73
1349 ACCUMULATED DEPRECIATION 1349	-\$199,705.20
13491 Accumulated depreciation	-19,244.53
Total for 1349 ACCUMULATED DEPRECIATION 1349	-\$218,949.73
Total for Fixed Assets	0

Statement of Financial Position
EARLY LEARNING COALITION OF ESCAMBIA COUNTY
As of May 31, 2025

DISTRIBUTION ACCOUNT	TOTAL
Other Assets	
1370 Right of Use Asset	\$602,861.00
1371 ROU Asset Accumulated Amortization	-253,313.22
Total for 1370 Right of Use Asset	\$349,547.78
Total for Other Assets	\$349,547.78
Total for Assets	\$2,650,100.93
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	
2120 ACCOUNTS PAYABLE	\$92,175.71
21201 Accounts Payable (A/P)	1,566,957.80
Total for 2120 ACCOUNTS PAYABLE	\$1,659,133.51
2150 GARNISHMENTS PAYABLE	
2151 401K Loans Payable	
Total for Accounts Payable	\$1,659,133.51
Credit Cards	
1143 Credit Card - WW	
1146 2787 - WW - THE FIRST CC	\$1,304.30
11461 2787 - WW - THE FIRST CC	
11462 2787 - DE - THE FIRST CC	
Total for 1146 2787 - WW - THE FIRST CC	\$1,304.30
Total for Credit Cards	\$1,304.30
Other Current Liabilities	
2124 Garnishments	
2199-wa Due to Service Providers	
2210 Payroll wages and tax to pay	0
2211 Payroll tax to pay	
29981 Accrued Payroll	67,596.73
2998-wa Accrued Payroll Liability	
Total for 2210 Payroll wages and tax to pay	\$67,596.73
2220 BENEFITS PAYABLE - VIS & DENT	0
22202 Vision & Dental Employee Contribution hold	
Total for 2220 BENEFITS PAYABLE - VIS & DENT	0
2225 BENEFITS PAYABLE - 401K	0
22251 401K Employee Contribution hold	
Total for 2225 BENEFITS PAYABLE - 401K	0
2230 BENEFITS PAYABLE - HEALTH INS	0
22303 Health Insurance Employee Contribution hold	

Statement of Financial Position
EARLY LEARNING COALITION OF ESCAMBIA COUNTY
As of May 31, 2025

DISTRIBUTION ACCOUNT	TOTAL
Total for 2230 BENEFITS PAYABLE - HEALTH INS	0
2250 Interest-Due to State of FL	1,992.65
23000 Prior Year Adjustments to Receipts	0
23001 PE 6 30 23 Adjustment	
Total for 23000 Prior Year Adjustments to Receipts	0
2400 SUSPENSE ACCT - INTEREST PTS	
2401 SUSPENSE - PROV PT FL TREA HUNT	75.00
2402 SUSPENSE - FRAUD & RESTITUTION	
2404 SUSPENSE - OTHER	
2405 SUSPENSE ACCT - SDRNDG - Employee Deductions HOLD	0
24054 United Way Employee Contribution hold	
24055 EMPLOYEE TAX LIABILITY HOLDING Account	
Total for 2405 SUSPENSE ACCT - SDRNDG - Employee Deductions HOLD	0
2410 ADVANCES FROM OEL	0
24101 Advances Form OEL - SR	
24102 Advances from OEL - VPK	
24103 Advances from OEL - CRRSA	
24104 Advances from OEL - ARPA	
Total for 2410 ADVANCES FROM OEL	0
2420 Deferred Revenue	
2500 ST Lease Liability ROU Asset	132,781.08
2600 FIRE INSURANCE CLAIM SUSPENSE	95,224.17
Total for Other Current Liabilities	\$297,669.63
Total for Current Liabilities	\$1,958,107.44
Long-term Liabilities	
2650 LT Lease Liability ROU Asset	223,782.72
Total for Long-term Liabilities	\$223,782.72
Total for Liabilities	\$2,181,890.16
Equity	
Retained Earnings	109,186.05
Net Income	230,253.78
2700 OPENING EQUITY	0
2701 FY 0708 OPENING EQUITY ITEMS (deleted)	
Total for 2700 OPENING EQUITY	0
2705 UNRESTRICTED - NET ASSETS	
3000 Opening balance equity	
3200 Unrestricted Net Assets	128,770.94
Total for Equity	\$468,210.77
Total for Liabilities and Equity	\$2,650,100.93

Statement of Activity
EARLY LEARNING COALITION OF ESCAMBIA COUNTY
May 1-31, 2025

DISTRIBUTION ACCOUNT	TOTAL
Income	
3300 REVENUES - STATE FUNDING	0
33001 REVENUES - STATE FUNDING SR	1,804,381.27
33002 REVENUES - STATE FUNDING VPK	313,087.61
Total for 3300 REVENUES - STATE FUNDING	\$2,117,468.88
3340 REVENUES - UNIV of FL	100.00
3350 Prior Period Income/Expense	
3405 REVENUES - LOCAL MATCH CHILDREN'S TRUST	19,906.27
3465 UNRESTRICTED INCOME	400.00
Total for Income	\$2,137,875.15
Cost of Goods Sold	
4000 (6501) DIRECT PROVIDER PAYMENTS	0
4001 SR Provider Payments	1,349,532.51
4002 VPK Provider Payments	296,081.03
4003 SR PLUS Provider	3,041.34
Total for 4000 (6501) DIRECT PROVIDER PAYMENTS	\$1,648,654.88
Total for Cost of Goods Sold	\$1,648,654.88
Gross Profit	\$489,220.27
Expenses	
41111 Payroll expenses	0
4110 (5001) SALARIES	159,312.80
4111 Payroll Fees	2,263.15
4120 (5005) EMPLOYER TAX & WORKMEN'S COMP	11,423.39
4210 (5020) BENEFITS - RETIREMENT	
4212 (5020) Payroll Expenditures	895.19
4213 401K Match	3,117.31
Total for 41111 Payroll expenses	\$177,011.84
4220 (5010) INSURANCE - VISION & DENTAL	\$1,842.29
4221 Dental & Vision EE Portion	
Total for 4220 (5010) INSURANCE - VISION & DENTAL	\$1,842.29
4230 (5010) BENEFITS - HEALTH INSURANCE	\$36,732.06
4231 (5011) Health Insurance - EE Portion	
Total for 4230 (5010) BENEFITS - HEALTH INSURANCE	\$36,732.06
4240 (5030) BENEFITS - LIFE INSURANCE	0
4241 Voluntary Insurance	
Total for 4240 (5030) BENEFITS - LIFE INSURANCE	0
4251 Insurance-STD-100% ER	1,108.46
4271 Basic Term Life-100% ER	230.67
4315 (6030) PROF. & TECH. SERV. - REPAIRS & MAINT	3,136.50
4330 (7501) TRAVEL - OUT OF TOWN	936.81

Statement of Activity
EARLY LEARNING COALITION OF ESCAMBIA COUNTY
May 1-31, 2025

DISTRIBUTION ACCOUNT	TOTAL
4340 (7510) TRAVEL - LOCAL	1,227.98
4355 (7001) DOCUMENT STORAGE	121.03
4360 (7001) RENT	11,885.53
4365 (7101) EQUIPMENT LEASES	600.64
4370 (7201) COMMUNICATIONS, PHONE & INTERNE	3,745.28
4375 (7051) POSTAGE	224.38
4450 (7420) NON-EMP TRAINING	-340.00
4510 (7151) OFFICE SUPPLIES	955.03
4520 (7401/7405) PROGRAM SUPPLIES	3,735.73
4525 (7410) OUTREACH ACTIVITIES & MATERIALS	7,850.38
4535 LEGAL NOTICES & ADVERTS	225.00
4550 (7620) DUES, FEES & SUBSCRIPTIONS	534.80
4630 (7301) EQUIPMENT (OVER \$1K - UND \$5K)	4,050.00
4645 (7302) REPAIRS & MAINTENANCE - EQUIP	356.51
4760 (7601) BankFee Bank Fees	
7900 Individuals Restitution	1,389.26
Total for Expenses	\$257,560.18
Net Operating Income	\$231,660.09
Other Income	
3470 MISC INCOME	0
3464 Conference Income	210.00
3471 Classroom Assessments	415.00
Total for 3470 MISC INCOME	\$625.00
Total for Other Income	\$625.00
Other Expenses	
Net Other Income	\$625.00
Net Income	\$232,285.09



Early Learning Coalition of Escambia County

Executive/Finance Committee Meeting Minutes

June 26, 2025, 9:00 a.m.

Members Present

Shannon Nickinson (Interim Chair) Roger Thompson
Tammy Hicks

Mona Jackson

Members Absent

None

Staff

Bruce Watson
Dawn Engel

Melissa Jennings

Nina Daniels

Public

None

I. Welcome and Introductions

Notification of the Executive Finance Committee Meeting scheduled for June 26, 2025, was sent to the Pensacola News Journal, and posted to the Coalition Public Calendar Board on June 4, 2025. The meeting was called to order by Ms. Nickinson.

II. Public Comments

None.

III. Consent Agenda

Upon a motion made by Ms. Jackson and seconded by Mr. Thompson, the Consent Agenda, consisting of the Agenda, Financial Reports for April 2025 and Minutes of April 24, 2025, was approved without objection.

IV. Coalition Status Reports

a. Financial Update

Through May the Coalition spent \$15.3 million of the \$17.9 million SR grant which is 85.7% of the grant. SR Admin was 3.0%, Non-Direct Services was 19.5% and Quality was 10.2%. VPK Services was \$4.8 million of \$5.0 million which is 97.2%. VPK Admin spending was 2.4%.

b. Enrollment/Wait List Status Report

There are 2,540 children enrolled in the School Readiness Program of which 55 are SRMAT and 891 are school-age children. There are 206 children on the Wait List. There are 14 children currently enrolled in the Summer VPK Program. There are 1,310 children approved for VPK for 2025/26 Program year.



Early Learning Coalition of Escambia County

c. Contracting and Fraud Summary Report

There are 80 SR providers and 67 VPK providers.

V. Committee Recommendations

None.

VI. Old Business

a. SR Fiscal Year 2024-25 Funding – Update

All SR and VPK Advance money was expended with the May 2025 Invoice. For VPK this was planned, but for SR and SR Plus this was done because the DEL required all SR and SR Plus advances to be returned with the May invoice. To help ensure expenditure reimbursements were more than advances the DEL approved including any non-direct expenses already paid or obligated in June be included in the May 2025 invoice. There will not be a June 2025 or 13th invoice for 2024-2025 for SR and SR Plus services or expenditures. This was done so that the balance of unexpended but allocated SR and SR Plus funds could be reverted to the Coalition for use in Fiscal Year 2025-2026. Payment for the June Service Period of SR and SR Plus will be made by doing a Prior Year Invoice in 2025-2026. The amounts reverted were \$2,560,523 for SR and \$184,588 for SR Plus. Over half of the reverted funds will be needed to pay for June SR and SR Plus services.

b. State SR Allocations

The following four funding scenarios were discussed:

1. At the FY2024/2025 year end funding amount of \$18.3 million, the Coalition can support about 2,500 children.
2. The Legislature has proposed allocating ELC Escambia \$15.8 million. This would only support 2,000 children in care. A reduction in enrollments of 500 children would have to be initiated almost immediately. To achieve this number may require disenrollments.
3. The reverted funding should result in an increase in funding for 2025-2026 of just over \$1.5 million. With this additional funding the Coalition can support 2,200 children in care. This is still a reduction from current enrollments of about 300 children.
4. The AELC has proposed a plan named the Compression Scenario wherein all the reverted are funds and redistributed based on need. This would potentially increase Coalition funding by an additional \$500,000. This would support 2,300 children in care, which results in a reduction of only about 150 children.

c. Funding Projections for Fiscal Year 2025-2026

At this current time, the projection for FY 2025-26 is \$15.8 million. The Escambia Children's Trust has made an offer to try and get the Coalition \$1 million to help offset the shortage in funding.



Early Learning Coalition of Escambia County

d. Audit RFP Status

The Audit RFP deadline is 11 a.m. on June 27, 2025. An RFP Review meeting is scheduled for July 1 at 9 a.m. to discuss and grade the RFP submissions. Currently, there have been no submissions.

VII. New Business

a. Staff Issues

Ms. Rollins is still out on short-term disability. Ms. Rollins estimated return date is early August 4, 2025.

Mr. Cotton is still out on short-term disability. There is no definite return date for Mr. Cotton.

b. New Finance Director Search

Ms. Abernathy has left her position as ELC's Finance Director. The reasons for her departure are not known. Ms. Abernathy left a resignation letter on the Administrative Assistant's desk that indicated she would continue working for another month. However, she left the position two days later. The Finance Director position has been posted on the website.

The Finance Director discussion led to talks about the Coalition possibly implementing an HR position. Current HR is a collateral duty of the Finance Director.

c. Change to IT Support Services Contract

Digital Boardwalk offers additional IT support services that can be added to the Coalition's contract. Due to the uncertainty of Mr. Cotton's ability to return to his Coalition's IT position, it would be in the best interest of the Coalition to add these services to the current contract.

d. Deanna Oleske Board Member Approval

Ms. Deanna Oleske has been named the Board of County Commissioner's designated appointee to the Coalition's Board of Directors. Upon a motion made by Mr. Thomspon and seconded by Ms. Nickinson, it was approved without objection to take the appointment of Ms. Oleske to the Board for final approval.

e. Enforcement of VPK Requirements on ECSD and Impact on ReadyKids! Reading Pals Program

While doing annual Program Assessments and Monitoring the Coalition observed that the ReadyKids! Reading Pals volunteers were interrupting delivery of the VPK instruction to take their assigned child for one on one instruction that is not part of the VPK curriculum. Statute, Rule and Guidance states that this is not allowed during VPK Instructional Hours. This was discussed with the school district and it was agreed that this will no longer be permitted during VPK hours. ReadyKids! Reading Pals will have to schedule their sessions at some other time.

f. FY 25-26 Grant Agreement



Early Learning Coalition of Escambia County

The FY 25-26 Grant Agreement was presented to the EXCOM for approval to be taken to the Board. Upon a motion by Ms. Nickinson and seconded Mr. Thompson, it was approved without objection to presenting the FY 25-26 Grant Agreement to the Board for approval.

g. Governor Closes State Offices July 3, 2025, ELC Authorized to be Closed
Governor DeSantis has declared July 3 as a State Holiday. State offices and Early Learning Coalitions statewide will be closed.

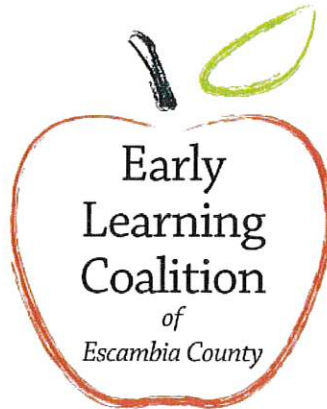
VIII. Audits and Reviews - In Progress

a. DEL Accountability Review
Review complete. Waiting for Final Report.

b. DEL Finance Review
Review complete. Waiting for Draft Report.

IX. Adjourn: The Meeting was adjourned at 11:10 a.m.

Next Meeting: July 24, 2025, at 9:00 a.m. at the Early Learning Coalition Office, 1720 West Fairfield Dr., Suite 100/400, Pensacola, Florida 32501

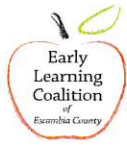


Executive Committee Meeting

June 26, 2025

Meeting Package

1. Agenda	1-2
2. Financial Update	3
3. SR/VPK Status Report	4-8
4. Contracting and Fraud Summary	9-10
5. NOA for 2025-2026	11
6. Funding Projections FY 2025-2026	12-17
7. ELC Organizational Change	18-23
8. FY 2025-2026 Budget	24
9. ED Annual Evaluation	25-28
10. EOY Reports	29-31
11. Kindergarten Readiness Rates	32-37



Executive/Finance Committee Meeting

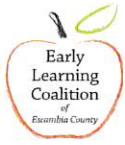
July 24, 2025, at 9:00 a.m.

Agenda

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- II. Public Comments **(EA)**
- III. Consent Agenda **(EA)**
 - a. Approval of the Consent Agenda: Agenda, Financial Reports for May 2025, and Minutes of June 26, 2025.
- IV. Coalition Status Reports: Financial Update, SR/VPK Status Report, and Contracting Summary **(D)**
- V. Committee Recommendations
None.
- VI. Old Business
 - a. SR Fiscal Year 2024-25 EOY Funding and Invoicing **(D)**
 - b. State SR Allocations (First NOA for 2025-2026) **(D)**
 - c. Funding Projections for Fiscal Year 2025-2026 **(D)**
 - d. Audit RFP Status **(D)**
 - e. VPK Requirements/ECSD/ReadyKids! ReadingPals Program – Update **(I)**
 - f. Governor Board Appointees **(D)**
 - g. New Finance Director Search **(D)**
 - h. Staff Availability Updates **(D)**
 - i. Change to IT Support Services Contract **(D)**
- VII. New Business
 - a. ELC Organizational Change **(CR)**
 - b. FY 2025-2026 Budget **(CR)**
 - c. ED Annual Evaluation **(CR)**
 - d. EOY Reports **(I)**
 - e. Kindergarten Readiness Rates **(I)**
- VIII. Audits and Reviews In-Progress
 - a. DEL Accountability Review – Waiting for Final Report **(I)**
 - b. DEL Finance Review – Waiting for Draft Report **(I)**
- IX. Adjourn

Key: **(EA)** = EXCOM Level Action/Approval, **(CR)** = EXCOM Recommendation for Board Action, **(D)** = Discussion, **(I)** = Information

The mission of the Early Learning Coalition of Escambia County is to identify and meet the needs of children and families to lay the foundation for lifetime success by: maximizing each child's potential, preparing children to enter school ready to learn, and helping families achieve economic self-sufficiency.



Executive/Finance Committee Meeting

**Next Meeting: September 25, 2025, at 9:00 a.m. at the Early Learning Coalition
1720 West Fairfield Dr., Suite 100/400, Pensacola, FL 32501**

Key: (EA) = EXCOM Level Action/Approval, (CR) = EXCOM Recommendation for Board Action, (D) = Discussion, (I) = Information

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PROGRAM TOTALS	TARGETS AND RESTRICTIONS
----------------	--------------------------

YTD MATCH SUMMARY					NOTES
Cost Type	Cash in EFSM	Cash not in EFSM	Total Cash	Public Funds	Private Funds
Direct Service	208,152.52	.00	208,152.52		
Admin	.00	.00	0.00		
All Non Direct	.00	.00	0.00		
Quality	.00	.00	0.00		

3

SR/VPK Status Report as of 7/21/2025

SR Children Currently Enrolled by Age by Funding as of 7/21/2025									
--	--	--	--	--	--	--	--	--	--

	Pri 1		Pri 2/3		Pri 4/5	Pri 6/7						
FUNDER	TANF	TANF WKG	PS	PS-RCG	TCC	ECON	TOTALS LESS SRMAT	SRMAT	TOTALS WITH SRMAT	MISSING	GRAND TOTALS	SR PLUS
BILLING CODE	BG3	BG3W	BG1	BG3R	BG5	BG8						
INFANT	3	0	16	0	1	87	107	7	114	1	115	0
TODDLER	2	0	37	0	1	164	204	14	218	3	221	1
2YR	3	0	55	1	0	265	324	11	335	5	340	2
PR3	5	1	37	1	0	284	328	7	335	0	335	0
PR4	2	1	31	3	0	310	347	3	350	5	355	3
PR5	1	0	31	1	0	234	267	5	272	4	276	0
SCHOOL AGE	3	3	64	5	0	774	849	11	860	8	868	1
TOTAL BY FUNDER	19	5	271	11	2	2118	2426	58	2484	26	2510	7

Wait List Update as of 7/21/2025 FY 25/26 ***Information by Child***				Wait List Activity Update Wait list 25-26											
				Applied		Children		Notice		Applied		Children		Notice	
Pri 6: Birth to Sch Age		164		05/05/25-05/11/25	28	7									
Pri 6a: 5-12 Children with Pri 6 Siblings		67		05/12/25-05/18/25	35	14									
Pri 7b: 5-9 Children w/ No Pri 6 Siblings		8		05/26/25-06/01/25	17	7									
Pri 7c: 10-12 Other Children		4		06/02/25-06/08/25	20	4									
SRMT		77		06/09/25-06/15/25	11	6									
				06/16/25-06/22/25	16	4									
Total on Wait List			320	06/23/25-06/29/25	16	12									
				06/30/25-07/06/25	22	6									
Week of 7/14/25-7/20/25				07/07/25-07/13/25	22	8									
Total New Enrollments		8		07/14/25-07/20/25	26	4									
Total Redeterminations		30													
Total Re-Enrolments		4													
Total Terminations		27													
									</						

Total Less SRMAT	SRMAT	Total WL
243	77	320

[illegible]

VPK 25/26 Program Year				
Adhoc Reports	Submtd	Approved	Enrolled	Rejected
School Year	21	1490	82	94
Summer	0	4	0	4

ELC ESCAMBIA FY24/25 WAIT LIST PULL RESULTS SUMMARY

		Family/Parent Data								Transition Data (Waiting for Provider) - Note 1										Child Data		
Pull Date	Applied Range	Families In Pull	No Purpose for Care	Over Income	Declined Services	No Provider Chosen	Elig Started Not Complete	No Response	Families Enrolled	Families Wtg Provider	Child Wtg for Provider	Children Waiting for Provider by Age Group								# Children In Pull	# Children Enrolled	% Children Enrolled
												Inf	1	2	3	4	5	Sch				
Wait List Pulls Greater Than 60 Days																						
10/16/24	01/8/24-02/18/24	25	0	4	0	0	4	0	17											45	26	58%
11/06/24	02/19/24-04/14/24	27	0	1	1	0	7	4	14											47	22	47%
11/13/24	04/15/24-06/02/24	37	0	2	1	0	9	2	20	3	5	0	0	1	0	0	0	4		65	32	49%
11/19/24	06/03/24-06/16/24	23	0	3	0	0	4	5	11											44	17	39%
11/20/24	06/17/24-08/04/24	91	1	5	4	0	22	13	42	4	12	0	2	0	3	1	0	6		166	71	43%
12/30/24	8/5/24-9/1/24	66	1	0	0	0	23	9	33											114	62	54%
1/7/2025	9/2/25-9/15/25	23	0	0	0	0	8	2	11	2	2	0	0	0	1	1	0	0		34	14	41%
01/14/25	09/16/24-9/29/24	31	0	0	1	0	10	4	15	1	1	0	0	1	0	0	0	0		53	20	38%
01/23/25	Srmt pull-Econ	3	0	0	0	0	0	0	3											5	5	100%
01/29/25	09/30/24-10/6/24	18	0	0	0	0	7	2	7	2	5	0	0	2	1	0	0	2		32	9	28%
02/06/25	10/07/24-10/20/24	17	0	0	0	0	6	3	8											26	14	54%
02/24/25	10/21/24-12/15/24	61	1	0	4	0	22	9	21	4	8	0	1	0	4	1	0	2		108	40	37%
02/26/25	12/16/24-1/12/25	36	0	0	2	0	6	4	22	2	5	0	0	2	0	1	0	2		55	27	49%
03/05/25	1/13/25-2/2/25	27	1	0	1	0	7	7	10	1	1	0	1	0	0	0	0	0		52	16	31%
03/25/25	02/03/25-02/16/25	34	1	1	0	0	6	9	14	3	5	0	0	1	0	1	0	3		53	17	32%
04/15/25	02/17/25-03/02/25	22	0	0	1	0	6	4	10	1	1	0	0	1	0	0	0	0		46	18	39%
04/16/25	03/03/25-04/13/25	62	0	0	3	0	8	12	36	3	6	2	1	0	0	0	0	3		108	60	56%
04/30/25	04/14/25-04/27/25	18	0	0	0	0	3	1	14											33	25	76%
05/07/25	04/28/25-05/04/25	11	1	0	0	0	1	0	8	1	1	0	0	1	0	0	0	0		34	18	53%
05/14/25	RMT qualified as Eco	13	0	0	0	0	0	0	9	4	7	1	2	2	0	0	0	2		20	14	70%
Wait List Pulls Greater Than 30 Days Less Than 60 Days																						
																						#DIV/0!
Over 30 Response Totals		645	6	16	18	0	159	90	325	31	59	3	7	11	9	5	0	24		1140	527	46%
Family Response Percentage		45%	1%	2%	3%	0%	25%	14%	50%	5%												
Wait List Pulls Less Than 30 Days																						
Under 30 Response Totals		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0%
Family Response Percentage		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!												
7/21/2025		Note 1: Transition data is not counted in Families or Child Data.																				

PS CHILDREN PENDING PROVIDER

DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT	DATE	COUNT
05/12/25	99	05/27/25	67	06/09/25	61	06/23/25	64				
05/19/25	94	06/02/25	93	06/16/25	63	06/30/25	63				

[illegible][illegible]

ELC ESCAMBIA FY24/25 WAIT LIST PULL RESULTS SUMMARY - SRMT ONLY

Pull Date		Applied Range		Family/Parent Data						Transition Data (Waiting for Provider) - Note 1										Child Data				
				Families In Pull	No Purpose for Care	Over Income	Declined Services	No Provider Chosen	Elig Started Not Complete	No Response	Families Enrolled	Families Wtg Provider	Child Wtg for Provider	Children waiting for Provider by Age Group								# Children In Pull	# Children Enrolled	% Children Enrolled
														Inf	1	2	3	4	5	Sch				
Wait List Pulls Greater Than 60 Days																								
01/23/25	1/8/24-2/18/24	8	0	0	0	0	0	1	7											10	8	80%		
01/29/25	02/19/24-03/03/24	4	0	0	0	0	0	3	1											5	1	20%		
02/06/25	03/04/24-04/07/24	3	0	0	1	0	0	1	0	1	1	0	0	0	0	1	0	0		4	0	0%		
02/11/25	04/08/24-05/05/24	5	0	0	1	0	0	2	2											6	2	33%		
02/26/25	05/06/24-06/09/24	4	0	0	0	0	1	1	2											7	3	43%		
03/05/25	6/10/24-7/7/24	6	0	0	0	0	1	1	4											12	8	67%		
03/11/25	7/8/24-8/4/24	5	0	0	0	0	0	1	3	1	1	0	0	1	0	0	0	0		8	4	50%		
03/25/25	08/05/24-9/15/24	11	0	0	0	0	1	5	5											14	5	36%		
04/15/25	09/16/24-10/27/24	15	0	0	0	0	2	8	2	3	3	1	0	2	0	0	0	0		18	3	17%		
04/16/25	Econ pull qual as Srm	3	0	0	0	0	0	0	2	1	1	0	0	1	0	0	0	0		6	2	33%		
04/30/25	10/28/24-11/17/24	17	0	2	0	0	1	4	8	2	3	0	0	2	0	0	0	1		21	9	43%		
05/07/25	11/18/24-11/24/24	7	0	0	1	0	0	3	3											9	3	33%		
05/14/25	11/25/24-5/4/25	63	0	0	3	0	14	18	18	10	14	1	2	2	1	2	3	3		85	25	29%		
Wait List Pulls Greater Than 30 Days Less Than 60 Days																								
																						#DIV/0!		
Over 30 Response Totals		151	0	2	6	0	20	48	57	18	23	2	2	8	1	3	3	4		205	73	36%		
Family Response Percentage		50%	0%	1%	4%	0%	13%	32%	38%	12%														
Wait List Pulls Less Than 30 Days																								
Under 30 Response Totals		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0%		
Family Response Percentage		#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!														
Report Date: 7/21/2025		Note 1: Transition data is not counted in Families or Child Data.																						

ELC ESCAMBIA FY25/26 WAIT LIST PULL RESULTS SUMMARY - SRMT ONLY

[illegible]

Contract and Fraud Summary Report FY25-26

ACTIVE SCHOOL READINESS PROVIDERS						
			FY 2025-2026			
Provider Type	FY 23-24	FY 24-25	Previous Total	Providers Added	Providers Removed	Current Total
LFCCH	14	14	14	0	0	14
RFCCH	4	6	6	0	0	6
Licensed Center	56	52	52	0	0	52
Licensed Exempt Center	10	8	8	0	0	8
After School Only	0	0	0	0	0	0
Total Active SR Providers	84	80	80	0	0	80
NEW CONTRACTED SCHOOL READINESS PROVIDERS						
			FY 2025-2026			
Provider Type	FY 23-24	FY 24-25	Previous Total	New Contracts	Total New Contracts	
Homes (LFCCH & RFCCH)	2	3	0	0	0	
Licensed Center	5	3	0	0	0	
Licensed Exempt Center	0	3	0	0	0	
After School Only	0	0	0	0	0	
Total New SR Contracts	7	9	0	0	0	
PROVIDER SR CONTRACT TERMINATIONS						
			FY 2025-2026			
Provider Type	FY 23-24	FY 24-25	Previous Total	New Terms	Termination Reasons	Current Total
LFCCH	0	1	0	0		0
RFCCH	2	0	0	0		0
Licensed Center	2	7	0	0		0
Licensed Exempt Center	2	4	0	0		0
Total Provider Choice Terminations	6	12	0	0		0
COALITION SR CONTRACT TERMINATIONS						
			FY 2025-2026			
Provider Type	FY 23-24	FY 24-25	Previous Total	New Terms	Termination Reasons	Current Total
Licensed	1	0	0	0		0
Exempt	0	1	0	0		0
Registered FCCH	0	0	0	0		0
Total Coalition Contract Terminations	1	1	0	0		0
TOTAL CONTRACT TERMINATIONS	7	13	0	0		0

Termination Reason Key	
1= Provider Choice - Retired	8= Insurance Non-Compliance
2= Provider Choice - Low enrollments	9= VPK Improvement Plan Non-Compliance
3= Provider Choice - No reason given	10= Fraud Referral
4= Change in status (i.e. Licensed)	11= VPK -No VPK Director
5= Contract Non-Compliance	12= Prior Year Contract Non-Renewal
6= DEL/ELC Policy Non-Compliance	13= Provider Required to Close
7= ASQ Non-Compliance	

Contract and Fraud Summary Report FY25-26

ACTIVE VPK PROVIDERS						
			FY 2025-2026			
Provider Type	FY 23-24	FY 24-25	Previous Total	Providers Added	Providers Removed	Current Total
Licensed	44	41	41	1	0	42
Licensed Exempt	12	10	10	0	0	10
School District	16	16	16	0	0	16
Total Active VPK Providers	72	67	67	1	0	68
NEW CONTRACTED VPK PROVIDERS						
			FY 2025-2026			
Provider Type	FY 23-24	FY 24-25	Previous Total	New Contracts	Total New Contracts	
Licensed	2	2	0	1	1	
Licensed Exempt	1	1	0	0	0	
Total New VPK Contracts	3	3	0	1	1	
PROVIDER VPK CONTRACT TERMINATIONS						
			FY 2025-2026			
Provider Type	FY 23-24	FY 24-25	Previous Total	New Terms	Termination Reasons	Current Total
Licensed Center	4	4	0	0		0
Licensed Exempt Center	0	3	0	0		0
Total Provider Choice Terminations	4	7	0	0		0
COALITION CONTRACT TERMINATION						
			FY 2025-2026			
Provider Type	FY 23-24	FY 24-25	Previous Total	New Terms	Termination Reasons	Current Total
Licensed	1	1	0	0		0
Exempt	0	0	0	0		0
Total Coalition Contract Terminations	1	1	0	0		0
TOTAL CONTRACT TERMINATIONS	5	8	0	0		0
Total VPK Only Providers	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26
	34	37	39	35	35	33
Fraud Summary						
Pending Action	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Total Cases	0	0	6	16	20	0
Active Client	0	0	5	3	2	0
Active Provider	0	0	0	0	0	0
Restitution Submitted	\$0.00	\$0.00	\$154,280.00	\$2,827,972.29	\$2,607,730.86	\$0.00
Pending Client	3	0	5	14	20	0
Pending Provider	0	0	0	1	1	0
Potential Restitution	\$0.00	\$0.00	\$152,811.00	\$2,827,972.29	\$2,996,311.50	\$0.00
Closed or Adjudicated	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Client	0	0	1	3	9	0
Provider	0	0	0	0	0	0
Restitution Ordered	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Restitution Ordered Prior to July 2015	\$174,566.00					



NOTICE OF AWARD
EARLY LEARNING SERVICES

Authorization (Legislation/Regulation): Chapter 1002, Florida Statutes

SUBRECIPIENT INFORMATION					
Subrecipient Name:	Early Learning Coalition of Escambia	Unique Entity Identifier (UEI):	LCL2EENDIG7	FEIN Number:	59-3683227
Subrecipient Name and Address:	1720 West Fairfield Drive, Suite 100/400 Pensacola, FL 32501	Payee Name and Address:	Escambia County School Readiness Coalition, Inc. 1720 West Fairfield Drive, Suite 100/400 Pensacola, FL 32505-5147	Coalition Plan Approval Date:	June 6, 2019

Authorized Official Name/Title: Bruce Watson County(ies) Served: Escambia

Subaward Number:	EL176	Date issued:	July 1, 2025	Supersedes NOA dated: N/A - Initial Award except that additions or restrictions previously imposed during the current award period remain in effect unless specifically rescinded.	Total NOA Allocation: \$	22,160,604
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SCHOOL READINESS PROGRAM (SR) SERVICES					
Period of Performance/Budget Period	Start Date: July 1, 2025	End Date: June 30, 2026	Total SR Allocation (Includes Match, Gold Seal, and Special Needs allocations):	\$	16,368,553

Targeted Funds and Restrictions					
a. Direct Services:	No less than 78 percent of all state, federal, and local matching funds expended by the ELC for the SR Program shall be expended to meet specified families' child care needs. The 78 percent calculation includes direct service OCA expenditures, as defined in the most recent version of DEL Program Guidance 250.01 - Other Cost Accumulators (OCAs) and local match.			\$	12,767,471
b. Administrative Services:	No more than 5 percent of all state, federal, and local matching funds expended by the ELC for the SR Program shall be expended for administrative activities. The Coalition is responsible for compliance with the 5% administrative cap on expenditures reimbursed under this award and may not exceed 5% at the coalition level. No waiver available; the Coalition has the option to pass this requirement to its subrecipients.			\$	818,428
c. Administrative, Quality and Non-Direct Services:	No more than 22 percent of all state, federal, and local matching funds expended by the ELC for the SR Program shall be expended for any combination of administrative costs, quality activities or non-direct services. Expenditures for Quality Performance Incentive (QPI), Gold Seal, or Special Needs Payment Differentials are not included in calculation of the 22 percent.			\$	3,601,082
d. Quality:	No less than 4 percent of all state, federal, and local matching funds expended by the ELC for the SR Program shall be expended on quality activities in accordance with s. 1002.89(5), F.S.			\$	654,742
e. Gold Seal Differential:	Quality in accordance with Program Guidance 250.01 OCA Working Definitions (OCA: 97GSD).			\$	368,944
f. Special Needs Differential:	Quality in accordance with Program Guidance 250.01 OCA Working Definitions (OCA: SPCRQ).			\$	-
g. SR Match:	Dollar-for-dollar match of all SR Match expenditures. The ELC must receive local matching funds before expending State matching funds.			\$	180,522

ESTIMATED ALLOCATION TO FUNDING SOURCE

CFDA#	CFDA Title	Federal Award Name	Award Year	Federal Award No.	Federal Award Date	R&D	Percentage	Est. Amount
93.558	Temporary Assistance for Needy Families (TANF)	TANF	FGY 2024	2401FLTANF	2/7/2024	No	9.43%	\$ 1,543,369
93.558	Temporary Assistance for Needy Families (TANF)	TANF Maintenance of Effort (MOE)	SFY 2024-2025			No	9.57%	\$ 1,566,194
93.575	Child Care and Development Block Grant	TANF Transfer to CCDF Discretionary	FGY 2024	G2401FLCCDD	2/7/2024	No	10.80%	\$ 1,783,584
93.575	Child Care and Development Block Grant	CCDF Discretionary	FGY 2024	G2401FLCCDD	10/13/2023	No	47.05%	\$ 7,702,190
93.596	Child Care Mandatory and Matching Funds of the Child Care and Development Fund	CCDF Mandatory	FGY 2024	G2401FLCCDF	10/1/2023	No	4.26%	\$ 696,527
93.596	Child Care Mandatory and Matching Funds of the Child Care and Development Fund	CCDF Matching (Federal Share)	FGY 2024	G2401FLCCDM	10/1/2023	No	12.73%	\$ 2,083,720
93.596	Child Care Mandatory and Matching Funds of the Child Care and Development Fund	CCDF Matching (State Share)	SFY 2024-2025			No	3.35%	\$ 548,993
93.596	Child Care Mandatory and Matching Funds of the Child Care and Development Fund	CCDF Maintenance of Effort (MOE)	SFY 2024-2025			No	2.66%	\$ 436,113
93.667	Social Services Block Grant (SSBG)	Social Services Block Grant (SSBG)	FGY 2025	2501FLSOSR	11/9/2024	No	0.05%	\$ 7,943
Federal Funding Source: U.S. Department of Health and Human Services (total may not equal due to rounding)							100%	\$ 16,368,553

QUALITY PERFORMANCE INCENTIVE (QPI) DIFFERENTIALS

Period of Performance/Budget Period	Start Date: July 1, 2025	End Date: June 30, 2026	Total QPI Allocation:	\$	868,415
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Targeted Funds and Restrictions					
a. Quality (OCAs: QPIQ, QPICQ)				\$	868,415

FUNDING SOURCE									
CFDA#	CFDA Title	Federal Award Name	Award Year	Federal Award No.	Federal Award Date	R&D	Percentage	Amount	
93.575	Child Care and Development Block Grant	CCDF Discretionary	FGY 2025	G2501FLCCDD	10/13/2024	No	100.00%	\$	868,415

Federal Funding Source: U.S. Department of Health and Human Services

VOLUNTARY PRE-KINDERGARTEN PROGRAM (VPK) SERVICES

Period of Performance/Budget Period	Start Date: July 1, 2025	End Date: June 30, 2026	Total VPK Allocation:	\$	4,882,564
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a. Base:	Direct Services (OCAs: VPPR5, VPKSD)			\$	4,650,061
b. Admin:	No more than 5 percent of the total direct services (base fund) expenditures shall be expended for administrative activities (OCAs: VPADM, VPENR, VPMON, VPSYS)			\$	232,503

FUNDING SOURCE					
CFDA #	CFDA Title	Award Year	R&D	Percentage	Amount
48.108	Voluntary Pre-Kindergarten Education Program	SFY 2025-2026	No	100%	\$ 4,882,564

State General Revenue

VPK PROGRAM ASSESSMENT					
Period of Performance/Budget Period	Start Date: July 1, 2025	End Date: June 30, 2026	Total VPK Program Assessment Allocation:	\$	41,072

Maximum allocation for VPK Program Assessment in accordance with Program Guidance 250.01 OCA Working Definitions (OCAs: VCPAS, VNPAS)

CCDBG allocation shall be expended for VPK Child Care Provider assessments (OCA VCPAS). General Revenue allocation shall be expended for VPK Public/Non-Public Schools (OCA VNPAS).

Maximum allocation for VPK Program Assessment in accordance with Program Guidance 250.01 UCA Working Definitions (OCAs: VCPAS, VNPAS).		\$	41,072
CCDBG allocation shall be expended for VPK Child Care Provider assessments (OCA VCPAS). General Revenue allocation shall be expended for VPK Public/Private Schools (OCA VNPAS).			
FUNDING SOURCE			

ACCEPTANCE OF TERMS AND CONDITIONS					
S EXECUTED BETWEEN THE NAMED SUBRECIPIENT AND THE DIVISION OF EARLY LEARNING. Acceptance of the award terms and conditions is acknowledged when funds are drawn or otherwise obtained from the Division of Early Learning.					

REMARKS:					
7/1/2025	School Readiness Initial Allocation			\$	15,817,704
7/1/2025	VPK Initial Allocation			\$	4,882,564
7/1/2025	Quality Performance Differentials Initial Allocation			\$	868,415
7/1/2025	Gold Seal Differential Initial Allocation			\$	368,944
7/1/2025	Special Need Differential Initial Allocation			\$	-
7/1/2025	VPK Program Assessments Initial Allocation			\$	41,072
7/1/2025	SR Match Initial Allocation			\$	180,522
7/1/2024	SR Restitution			\$	1,981

AWARDING OFFICIAL:					
Signature					

Carl Miller, Chancellor

Division of Early Learning

325 West Gaines Street • Tallahassee, FL 32399 • 850-717-8550 • Toll Free 866-357-3239 • www.FloridaEarlyLearning.com

ELC Escambia Funding and Enrollment Analysis - FY 2025-2026									
Scenario: Children that can be served based on the FY 24-25 end of year funding level									
Base Funding = FY 24-25 19JUN25 NOA (cells F30, C38, C42)									
Rates Center-Based Care Per Day Effective July 1, 2024 without Gold Seal Differential (see note* below)									
Age Group	Care Code	Description	Base Rate	Number of Children	Total Cost Per Day	Children Enrolled 30JUN25	Avg. Enrollments 23-24		
Infant	INF	<12 mth	\$ 48.60	85	\$ 4,131.00	119	109		
Toddler	TOD	12 <24 mth	\$ 39.79	210	\$ 8,355.90	229	222		
Two	2YR	24 <36 mth	\$ 36.79	310	\$ 11,404.90	324	358		
Three	PR3	36 <48 mth	\$ 29.00	355	\$ 10,295.00	352	375		
Four	PR4	48 <60 mth	\$ 28.00	325	\$ 9,100.00	364	356		
Five	PR5	60 <72 mth	\$ 27.00	155	\$ 4,185.00	266	220		
School Age	SCH	In School-PT	\$ 18.05	795	\$ 14,349.75	746	823		
Special Needs	SPCR	Special Needs	\$ 58.32	0	\$ -	0	0		
School Age	SCH	Child count cost per day	\$ 24.00	2235	\$ 61,821.55				
		In School-FT		150	\$ 3,600.00	141	163		
		Total Children		2385		2541	2626		
Child count as funding allows				Work Days Left in Year	260	Monthly Impact as Currently Funded			
Avg Work Days/Month				Hol/Brk Days Left in Year	90	Funding Avail/Month		\$	1,517,675.33
Avg Hol/Brk Days/Month				Avg Cost/Month	\$ 1,387,074.10				
Estimated Requirements				Total SR Services	\$ 16,397,603.00	Avg SR Cost/Month	\$	1,235,068.58	
Reg Fee Est = \$80,000/year minus actual year to date				SR Reg Fee/12 Mth Est.	\$ 80,000.00	Avg Nondirect/Month	\$	283,333.33	
Parent fee Est. = Avg \$/person/day x days remaining				Parent Fee/12 Mth Est.	\$ 1,656,780.00	Balance/Month	\$	(728.58)	
Parent fee average FT = \$2.80 per person per day				Services less Parent fees	\$ 14,820,823.00	Balance/Work Day	\$	(33.03)	
Parent fee average PT = \$2.20 per person per day				SR Services to Date	\$ -	Notes:			
Non Direct 22% =				Non Direct to Date (1)	\$ -	(1) Used JUN25 NOA.			
Non Direct Budget =				Non Direct Remaining	\$ 3,400,000.00				
				Total Est. Requirements	\$ 18,220,823.00				
Estimated and Actual Funding Available				FY 24-25 Grant Amount	\$ 18,342,173.00	(2) Funding available is FY 24-25 SR funding MAR25.			
NOA Dated 02JUN25				Local Match Funding	\$ 238,875.00	Includes MAR25 Reob to cover QPI, GS shortfalls.			
				Less Gold Seal (3)	\$ (368,944.00)	(3) Gold Seal now included in total SR NOA			
				Total SR Funding To Date	\$ 18,212,104.00	(4) Enrollment adjusted to balance.			
				Estimated Balance (4)	\$ (8,719.00)				
Related Funding Impacts									
QPI NOA =	FY25-26	\$ 868,415.00		Est. QPI Remaining (5)	\$ 1,147,832.21	(5) QPI estimates use average 7% for all providers.			
				Total QPI to Date	\$ -				
QPI % to date		0%		Total QPI Estimate (6)	\$ 1,147,832.21	(6) Note QPI est. is \$300,000 more than allocation for 24/25.			
				QPI Shortfall	\$ (279,417.21)				
Gold Seal SR =	FY 25-26	\$ 368,944.00		FY24-25 Gold Seal Est (7)	\$ 391,087.83	(7) FY 24-25 Gold Seal Estimate as of 24JUN25			
				Total GS to Date	\$ -				
GS % to date		0%		GS Estimate for Year (8)	\$ 391,087.83	(8) Actual to date divided by months paid times 12			
				Estimated GS Shortfall	\$ (22,143.83)	Gold Seal now included in total SR NOA			

ELC Escambia Funding and Enrollment Analysis - FY 2025-2026										
Scenario: Children that can be served with 2025-2026 Legislative Budget Allocations										
Base Funding = 2025-26 GAA (cell F30) QPI/GS FY 24-25 19JUN25 NOA (cells C38, C42)										
Rates Center-Based Care Per Day Effective July 1, 2024 without Gold Seal Differential (see note* below)										
Age Group	Care Code	Description	Base Rate	Number of Children	Total Cost Per Day	Children Enrolled 30JUN25	Avg. Enrollments 23-24			
Infant	INF	<12 mth	\$ 48.60	58	\$ 2,818.80	119	109			
Toddler	TOD	12 <24 mth	\$ 39.79	168	\$ 6,684.72	229	222			
Two	2YR	24 <36 mth	\$ 36.79	263	\$ 9,675.77	324	358			
Three	PR3	36 <48 mth	\$ 29.00	291	\$ 8,439.00	352	375			
Four	PR4	48 <60 mth	\$ 28.00	303	\$ 8,484.00	364	356			
Five	PR5	60 <72 mth	\$ 27.00	205	\$ 5,535.00	266	220			
School Age	SCH	In School-PT	\$ 18.05	685	\$ 12,364.25	746	823			
Special Needs	SPCR	Special Needs	\$ 58.32	0	\$ -	0	0			
		Child count cost per day		1973	\$ 54,001.54					
School Age	SCH	In School-FT	\$ 24.00	80	\$ 1,920.00	141	163			
		Total Children		2053		2541	2626			
Child count as funding allows										
Avg Work Days/Month		22		Work Days Left in Year	260					
Avg Hol/Brk Days/Month		7.5		Hol/Brk Days Left in Year	90					
				Avg Cost/Month	\$ 1,202,433.88	Action taken: Increase children served evenly by care level to balance budget				
						Increase per age group	-61			
Estimated Requirements					Total Direct Services	\$ 14,213,200.40	Categories	8		
Reg Fee Est = \$80,000/year minus actual year to date					SR Reg Fee/12 Mth Est.	\$ 80,000.00	Total Children Added/Deleted	-488		
Parent fee Est. = Avg \$/person/day x days remaining					Parent Fee/12 Mth Est.	\$ 1,452,184.00	Parent fee Est. = Avg/person/day x days remaining			
Parent fee average FT = \$2.80 per person per day					Services less Parent fees	\$ 12,841,016.40				
Parent fee average PT = \$2.20 per person per day					SR Services to Date	\$ -	Notes:			
Non Direct 22% =				\$ 3,601,081.66	Non Direct to Date (1)	\$ -	(1) Used 1JUL25 NOA.			
Non Direct Budget =				\$ 3,400,000.00	Non Direct Remaining	\$ 3,400,000.00				
					Total Est. Requirements	\$ 16,241,016.40				
Estimated and Actual Funding Available										
NOA 01JUL25				FY 25-26 Grant Amount (2)	\$ 16,368,553.00	(2) Funding available is FY 25-26 Initial NOA funding.				
				Local Match Funding	\$ 238,875.00					
				Total SR Funding To Date	\$ 16,607,428.00					
				Less Gold Seal (#)	\$ (368,944.00)	(3) Gold Seal now included in total SR NOA				
				Total SR Funding	\$ 16,238,484.00					
				Estimated Balance (4)	\$ (2,532.40)	(4) Baseline 30JUN25 Enrollments.				
Related Funding Impacts										
QPI NOA =		\$ 868,415.00		Est. QPI Remaining (5)	\$ 994,924.03	(5) QPI estimates use average 7% for all providers.				
				Actual QPI to Date						
QPI % to date		0%		Total QPI Estimate (6)	\$ 994,924.03	(6) Note QPI est. is over \$100,000 more than allocation for 24/25.				
				QPI Shortfall	\$ (126,509.03)					
Gold Seal SR =		\$ 368,944.00		FY24-25 Gold Seal Est (7)	\$ 391,087.83	(7) FY 24-25 Gold Seal Estimate as of 22APR25				
				Actual GS to Date						
GS % to date		0%		GS Estimate for Year (8)	\$ 391,087.83	(8) Actual to date/paid months times 12				
				Estimated GS Shortfall	\$ (22,143.83)	Gold Seal now included in total SR NOA				

(2) Funding available is FY 25-26 Initial NOA funding.

(3) Gold Seal now included in total SR NOA

(4) Baseline 30JUN25 Enrollments.

(5) QPI estimates use average 7% for all providers.

(6) Note QPI est. is over \$100,000 more than allocation for 24/25.

(7) FY 24-25 Gold Seal Estimate as of 22APR25

(8) Actual to date/paid months times 12

Gold Seal now included in total SR NOA

ELC Escambia Funding and Enrollment Analysis - FY 2025-2026

Scenario: Children that can be served with 2025-2026 Legislative Budget Allocations

Base Funding = 2025-26 GAA (cell F80) QPI/GS FY 24-25 19JUN25 NOA (cells C38, C42)

Rates Center-Based Care Per Day Effective July 1, 2024 without Gold Seal Differential (see note* below)

Age Group	Care Code	Description	Base Rate	Number of Children	Total Cost Per Day	Children Enrolled 30JUN25	Avg. Enrollments 23-24
Infant	INF	<12 mth	\$ 48.60	58	\$ 2,818.80	119	109
Toddler	TOD	12 <24 mth	\$ 39.79	168	\$ 6,684.72	229	222
Two	2YR	24 <36 mth	\$ 36.79	263	\$ 9,675.77	324	358
Three	PR3	36 <48 mth	\$ 29.00	291	\$ 8,439.00	352	375
Four	PR4	48 <60 mth	\$ 28.00	303	\$ 8,484.00	364	356
Five	PR5	60 <72 mth	\$ 27.00	205	\$ 5,535.00	266	220
School Age	SCH	In School-PT	\$ 18.05	685	\$ 12,364.25	746	823
Special Needs	SPCR	Special Needs	\$ 58.32	0	\$ -	0	0
		Child count cost per day		1973	\$ 54,001.54		0
School Age	SCH	In School-FT	\$ 24.00	80	\$ 1,920.00	141	163
		Total Children		2053		2541	2626
Child count as funding allows							
Avg Work Days/Month		22		Work Days Left in Year	260		
Avg Hol/Brk Days/Month		7.5		Hol/Brk Days Left in Year	90		
				Avg Cost/Month	\$ 1,202,433.88		
Estimated Requirements							
Reg Fee Est = \$80,000/year minus actual year to date				Total Direct Services	\$ 14,213,200.40		-61
Parent fee Est. = Avg \$/person/day x days remaining				SR Reg Fee/12 Mth Est.	\$ 80,000.00		8
Parent fee average FT = \$2.80 per person per day				Parent Fee/12 Mth Est.	\$ 1,452,184.00		-488
Parent fee average PT = \$2.20 per person per day				Services less Parent fees	\$ 12,841,016.40		
Non Direct 22% =		\$ 3,601,081.66		SR Services to Date	\$ -		
Non Direct Budget =		\$ 3,400,000.00		Non Direct to Date (1)	\$ -		
				Non Direct Remaining	\$ 3,400,000.00		
				Total Est. Requirements	\$ 16,241,016.40		
Estimated and Actual Funding Available							
NOA 01JUL25				FY 25-26 Grant Amount (2)	\$ 16,368,553.00		(2) Funding available is FY 25-26 Initial NOA funding.
				Local Match Funding	\$ 238,875.00		
				Total SR Funding To Date	\$ 16,607,428.00		
				Less Gold Seal (#)	\$ (368,944.00)		(3) Gold Seal now included in total SR NOA
				Total SR Funding	\$ 16,238,484.00		
				Estimated Balance (4)	\$ (2,532.40)		(4) Baseline 30JUN25 Enrollments.
Related Funding Impacts							
QPI NOA =		\$ 868,415.00		Est. QPI Remaining (5)	\$ 994,924.03		(5) QPI estimates use average 7% for all providers.
				Actual QPI to Date	\$ -		
QPI % to date		0%		Total QPI Estimate (6)	\$ 994,924.03		(6) Note QPI est. is over \$100,000 more than allocation for 24/25.
				QPI Shortfall	\$ (126,509.03)		
Gold Seal SR =		\$ 368,944.00		FY24-25 Gold Seal Est (7)	\$ 391,087.83		(7) FY 24-25 Gold Seal Estimate as of 22APR25
				Actual GS to Date	\$ -		
GS % to date		0%		GS Estimate for Year (8)	\$ 391,087.83		(8) Actual to date/paid months times 12
				Estimated GS Shortfall	\$ (22,143.83)		Gold Seal now included in total SR NOA

ELC Escambia Funding and Enrollment Analysis - FY 2025-2026									
Scenario: Children that can be served with 2025-2026 Initial Allocation, Reverted and Compression Funding									
Base Funding = 2025-26 GAA (cell F30); AELC Compression Allocation (Cell F33); QPI/GS FY 24-25 19JUN25 NOA (cells C38, C42)									
Rates Center-Based Care Per Day Effective July 1, 2024 without Gold Seal Differential (see note* below)									
Age Group	Care Code	Description	Base Rate	Number of Children	Total Cost Per Day	Children Enrolled 30JUN25	Avg. Enrollments 23-24		
Infant	INF	<12 mth	\$ 48.60	90	\$ 4,374.00	119	109		
Toddler	TOD	12 <24 mth	\$ 39.79	200	\$ 7,958.00	229	222		
Two	2YR	24 <36 mth	\$ 36.79	295	\$ 10,853.05	324	358		
Three	PR3	36 <48 mth	\$ 29.00	323	\$ 9,367.00	352	375		
Four	PR4	48 <60 mth	\$ 28.00	335	\$ 9,380.00	364	356		
Five	PR5	60 <72 mth	\$ 27.00	237	\$ 6,399.00	266	220		
School Age	SCH	In School-PT	\$ 18.05	717	\$ 12,941.85	746	823		
Special Needs	SPCR	Special Needs	\$ 58.32	0	\$ -	0	0		
		Child count cost per day		2197	\$ 61,272.90		0		
School Age	SCH	In School-FT	\$ 24.00	112	\$ 2,688.00	141	163		
		Total Children		2309		2541	2626		
Child count as funding allows				Work Days Left in Year	260				
Avg Work Days/Month			22	Hol/Brk Days Left in Year	90			Action taken: Increase children served evenly by care level to	
Avg Hol/Brk Days/Month			7.5	Avg Cost/Month	\$ 1,368,163.80			balance budget	
						Increase per age group	-29		
Estimated Requirements				Total Direct Services	\$ 16,172,874.00	Categories	8		
Reg Fee Est = \$80,000/year minus actual year to date				SR Reg Fee/12 Mth Est.	\$ 80,000.00	Total Children Added/Deleted	-232		
Parent fee Est. = Avg \$/person/day x days remaining				Parent Fee/12 Mth Est.	\$ 1,621,592.00	Parent fee Est. = Avg/person/day x days remaining			
Parent fee average FT = \$2.80 per person per day				Services less Parent fees	\$ 14,631,282.00				
Parent fee average PT = \$2.20 per person per day				SR Services to Date	\$ -	Notes:			
Non Direct 22% =				Non Direct to Date (1)	\$ -	(1) Used 19JUN25 NOA.			
Non Direct Budget =				Non Direct Remaining	\$ 3,400,000.00				
				Total Est. Requirements	\$ 18,031,282.00				
Estimated and Actual Funding Available				FY 25-26 Grant Amount (2)	\$ 16,368,553.00	(2) Funding available is FY 25-26 Initial NOA funding.			
NOA 01JUL25				Local Match Funding	\$ 238,875.00				
				Total SR Funding To Date	\$ 16,607,428.00	(2a) AELC Compression Factor (3% cut)			
				Compression Factor (2a)	\$ 1,799,570.00	Plus estimated SR Reverted Funds of \$1,440,000.00.			
				Less Gold Seal (3)	\$ (368,944.00)	(3) Gold Seal now included in total SR NOA			
				Total SR Funding	\$ 18,038,054.00				
				Estimated Balance (4)	\$ 6,772.00	(4) Baseline 30JUN25 Enrollments.			
Related Funding Impacts									
QPI NOA =				\$ 868,415.00		(5) QPI estimates use average 7% for all providers.			
				Actual QPI to Date					
QPI % to date				0%		(6) Note QPI est. is over \$250,000 more than allocation for 24/25.			
				QPI Shortfall	\$ (263,686.18)				
Gold Seal NOA =				\$ 368,944.00		(7) FY 24-25 Gold Seal Estimate as of 22APR25			
				Actual GS to Date					
GS % to date				0%		(8) Actual to date/paid months times 12			
				Estimated GS Shortfall	\$ (22,143.83)	Gold Seal now included in total SR NOA			

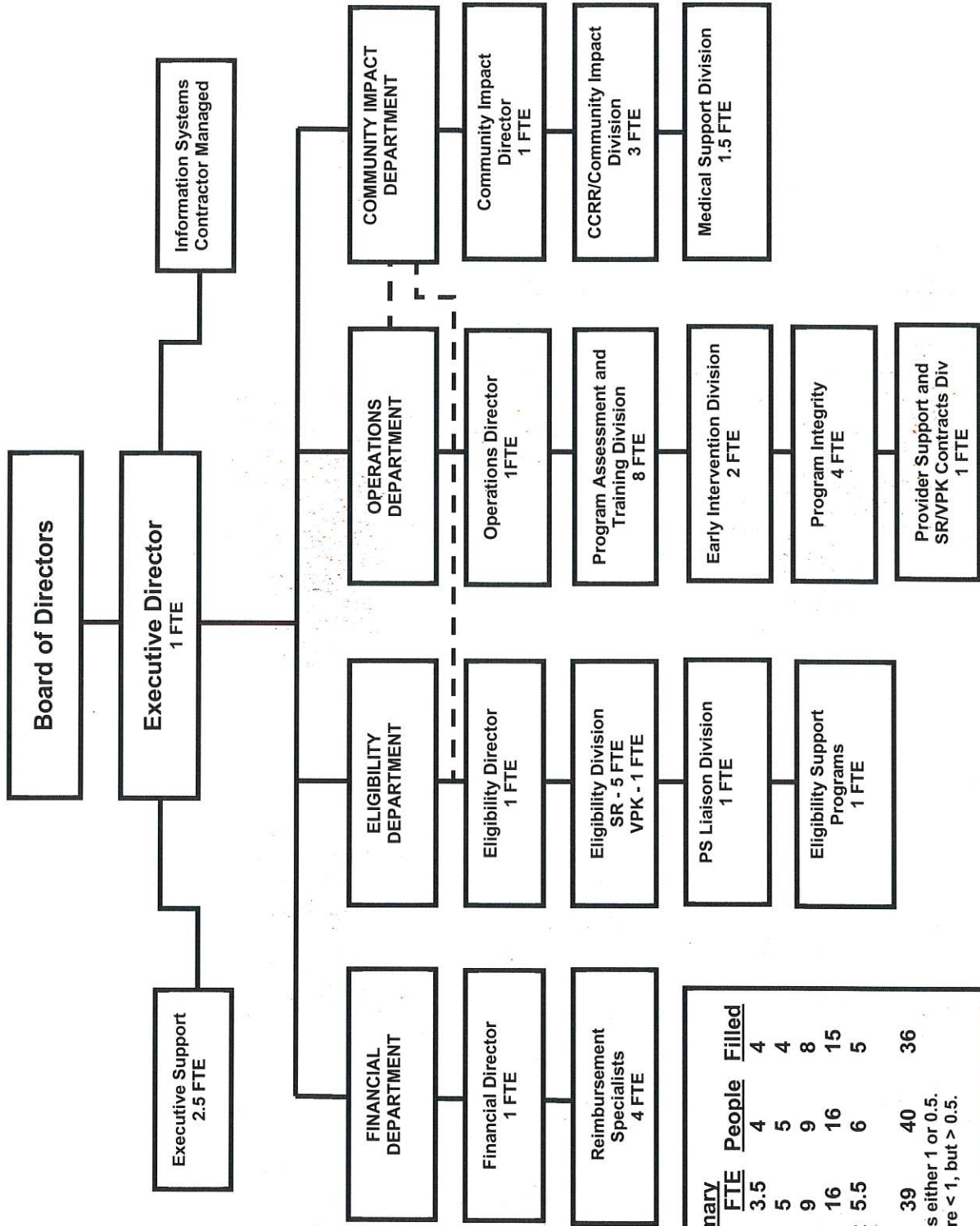
ELC Escambia Funding and Enrollment Analysis - FY 2025-2026										
Scenario: Shortfall to Serve FY 2024-2025 End of Year Enrollments										
Base Funding = 2025-26 GAA (cell F30); AELC Compression Allocation (Cell F33); QPI/GS FY 24-25 19JUN25 NOA (cells C38, C42)										
Rates Center-Based Care Per Day Effective July 1, 2024 without Gold Seal Differential (see note* below)										
Age Group	Care Code	Description	Base Rate	Number of Children	Total Cost Per Day	Children Enrolled 30JUN25	Avg. Enrollments 23-24			
Infant	INF	<12 mth	\$ 48.60	119	\$ 5,783.40	119	109			
Toddler	TOD	12 <24 mth	\$ 39.79	229	\$ 9,111.91	229	222			
Two	2YR	24 <36 mth	\$ 36.79	324	\$ 11,919.96	324	358			
Three	PR3	36 <48 mth	\$ 29.00	352	\$ 10,208.00	352	375			
Four	PR4	48 <60 mth	\$ 28.00	364	\$ 10,192.00	364	356			
Five	PR5	60 <72 mth	\$ 27.00	266	\$ 7,182.00	266	220			
School Age	SCH	In School-PT	\$ 18.05	746	\$ 13,455.30	746	823			
Special Needs	SPCR	Special Needs	\$ 58.32	0	\$ -	0	0			
Child count as funding allows				2400	\$ 67,862.57		0			
School Age	SCH	In School-FT	\$ 24.00	141	\$ 3,384.00	141	163			
Total Children				2541		2541	2626			
Avg Work Days/Month				22						
Avg Hol/Brk Days/Month				7.5						
Estimated Requirements										
Reg Fee Est = \$80,000/year minus actual year to date										
Parent fee Est. = Avg \$/person/day x days remaining										
Parent fee average FT = \$2.80 per person per day										
Parent fee average PT = \$2.20 per person per day										
Non Direct 22% =										
Non Direct Budget =										
Total Est. Requirements										
FY 25-26 Grant Amount (2)										
Local Match Funding										
Total SR Funding To Date										
Compression Factor (2a)										
Less Gold Seal (3)										
Total SR Funding										
Estimated Balance (4)										
Est. QPI Remaining (5)										
Actual QPI to Date										
Total QPI Estimate (6)										
QPI Shortfall										
FY24-25 Gold Seal Est (7)										
Actual GS to Date										
GS Estimate for Year (8)										
Estimated GS Shortfall										
FY 25-26 Grant Amount (2)										
Local Match Funding										
Total SR Funding To Date										
Compression Factor (2a)										
Less Gold Seal (3)										
Total SR Funding										
Estimated Balance (4)										
Est. QPI Remaining (5)										
Actual QPI to Date										
Total QPI Estimate (6)										
QPI Shortfall										
FY24-25 Gold Seal Est (7)										
Actual GS to Date										
GS Estimate for Year (8)										
Estimated GS Shortfall										
FY 25-26 Grant Amount (2)										
Local Match Funding										
Total SR Funding To Date										
Compression Factor (2a)										
Less Gold Seal (3)										
Total SR Funding										
Estimated Balance (4)										
Est. QPI Remaining (5)										
Actual QPI to Date										
Total QPI Estimate (6)										
QPI Shortfall										
FY24-25 Gold Seal Est (7)										
Actual GS to Date										
GS Estimate for Year (8)										
Estimated GS Shortfall										
FY 25-26 Grant Amount (2)										
Local Match Funding										
Total SR Funding To Date										
Compression Factor (2a)										
Less Gold Seal (3)										
Total SR Funding										
Estimated Balance (4)										
Est. QPI Remaining (5)										
Actual QPI to Date										
Total QPI Estimate (6)										
QPI Shortfall										
FY24-25 Gold Seal Est (7)										
Actual GS to Date										
GS Estimate for Year (8)										
Estimated GS Shortfall										

ELC Escambia SR Program Grant, Rate, QPI and Enrollment Comparison									
Grant and Enrollment History									
Fiscal Year	SR Grant Year End	September Enrollments	Stove piping Y/N	QPI Grant	Gold Seal Grant	Year End Enrollments	Total SR, QPI and Gold Seal	Notes	
2019-2020	\$17,466,211.00	3288 N		\$252,787.00	Included in SR services	3626	\$17,718,998.00	The is the year before everything changed. QPI was just beginning.	
2020-2021	\$17,539,629.00	3465 N		\$297,580.00	Included in SR services	2952	\$17,837,209.00	COVID effectively froze enrollments. Little change in QPI as learning just beginning.	
2021-2022	\$17,661,367.00	2969 N		\$683,124.00	Included in SR services	2731	\$18,344,491.00	DEL rate increase limited enrollments, and 100% enrollment payments ended, redeterminations resumed.	
2022-2023	\$17,351,587.00	2670 Y		\$712,131.00	\$262,151.00	2510	\$18,325,869.00	Enrollments/capacity restricted by limits on provider's ability to serve children.	
2023-2024	\$17,324,851.00	2600 Y		\$756,699.00	\$326,425.00	2500	\$18,407,975.00	Enrollments/capacity restricted by limits on provider's ability to serve children.	
2024-2025	\$18,342,173.00	2292 Y		\$708,991.00	\$364,810.00	2541	\$19,415,974.00	Enrollments decreased JUL-NOV24 due to limits on initial SR funding, increased in DEC with increased funding. Totals include Wait List allocation \$1,059,443 received 12/5/2024, Reob SR \$537,130 & GS \$25,014 on 3/7/2024.	
Initial NOA 2025-2026	\$16,368,553.00	Y QPI		\$868,415.00	Included in SR services	NA	\$17,236,968.00	Gold Seal embedded in SR services again.	

Rate Change History									
Provider Rates - Full Time Center Based									
Care Level	Rate	12/1/2017	7/1/2020	Rate	Rate	Rate	% Change from 21 to 22	% Change 22 to 24	% Change from 2021 to 2024
Effective Date							6/1/2022	* 7/1/2024	% Change from 2017 to 2024
Infant	\$26.51	\$35.00	\$35.00	\$36.72	\$36.72	\$48.60	11%	32%	47%
Toddler	\$24.42	\$32.00	\$32.00	\$33.00	\$33.00	\$39.79	29%	21%	56%
2 yo	\$22.33	\$27.00	\$27.00	\$24.65	\$31.00	\$36.79	26%	19%	49%
3 yo	\$21.00	\$25.00	\$25.00	\$21.00	\$29.00	\$29.00	38%	0%	38%
4 yo	\$20.43	\$23.00	\$23.00	\$20.43	\$28.00	\$28.00	37%	0%	37%
5 yo	\$20.43	\$23.00	\$23.00	\$20.43	\$27.00	\$27.00	32%	0%	32%
School age	\$17.55	\$20.00	\$20.00	\$17.55	\$24.00	\$24.00	37%	0%	37%
Provider Rates - Full Time Home Based									
Care Level	Rate	12/1/2017	7/1/2020	Rate	Rate	Rate	% Change from 21 to 22	% Change 22 to 24	% Change from 2021 to 2024
Effective Date							6/1/2022	* 7/1/2024	% Change from 2017 to 2024
Infant	\$26.51	\$35.00	\$35.00	\$36.00	\$36.00	\$45.36	0%	24%	26%
Toddler	\$24.42	\$32.00	\$32.00	\$27.20	\$29.00	\$37.03	7%	12%	36%
2 yo	\$23.47	\$27.00	\$27.00	\$26.35	\$28.00	\$36.79	6%	19%	40%
3 yo	\$22.14	\$25.00	\$25.00	\$22.50	\$27.71	\$27.71	23%	0%	23%
4 yo	\$21.38	\$23.00	\$23.00	\$22.50	\$25.00	\$27.39	11%	10%	22%
5 yo	\$21.38	\$23.00	\$23.00	\$21.38	\$25.00	\$26.83	17%	7%	25%
School age	\$18.45	\$20.00	\$20.00	\$18.45	\$20.79	\$24.00	13%	15%	30%



Early Learning Coalition of Escambia County ORGANIZATIONAL CHART 10APR25

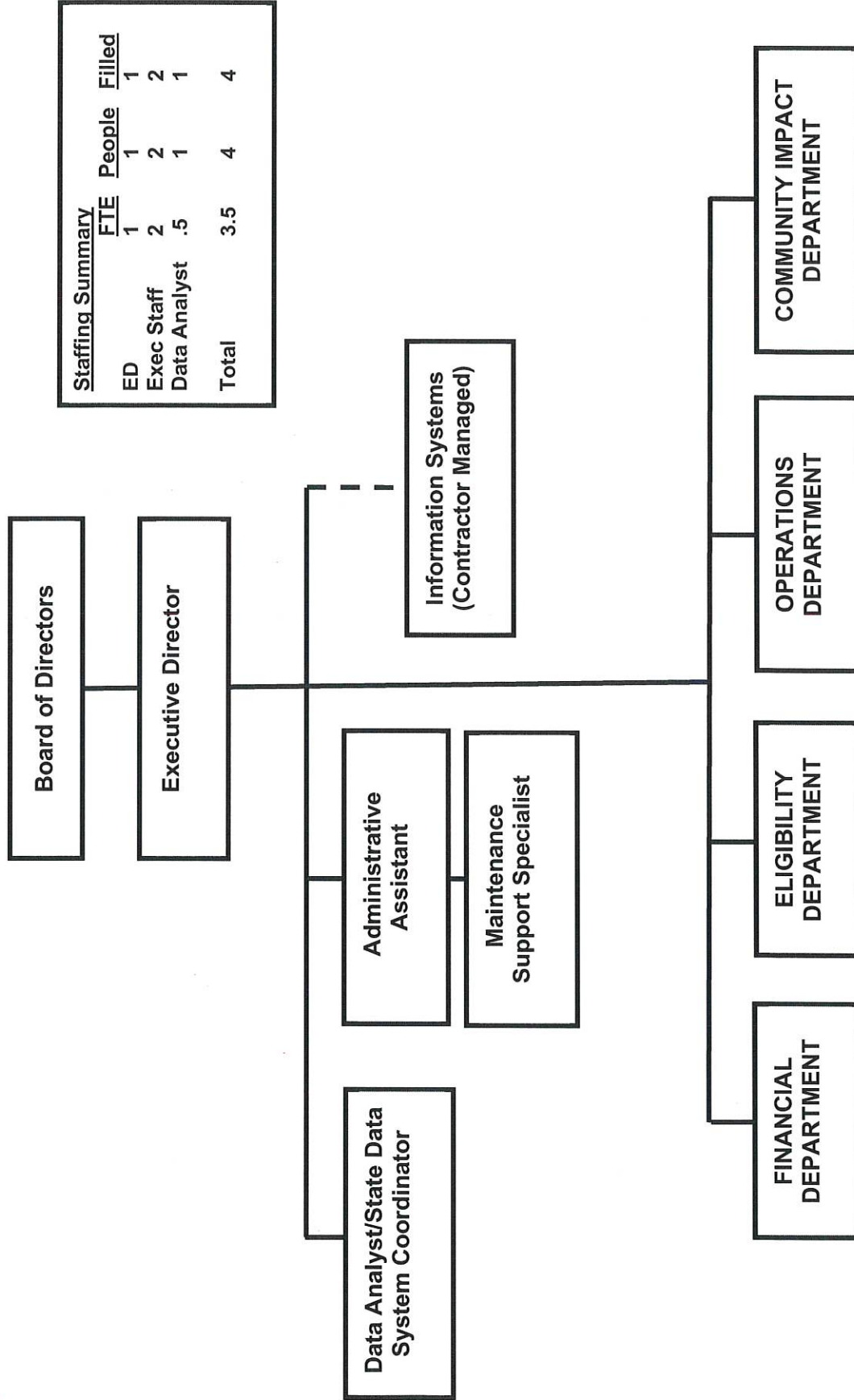


Staffing Summary			
	FTE	People	Filled
Exec	3.5	4	4
Finance	5	5	4
Eligibility	9	9	8
Operations	16	16	15
Comm Impact	5.5	6	5
Total	39	40	36

Note: Chart FTE is either 1 or 0.5.
Some staff FTE are < 1, but > 0.5.



ELCEC ORGANIZATIONAL CHART Executive Branch

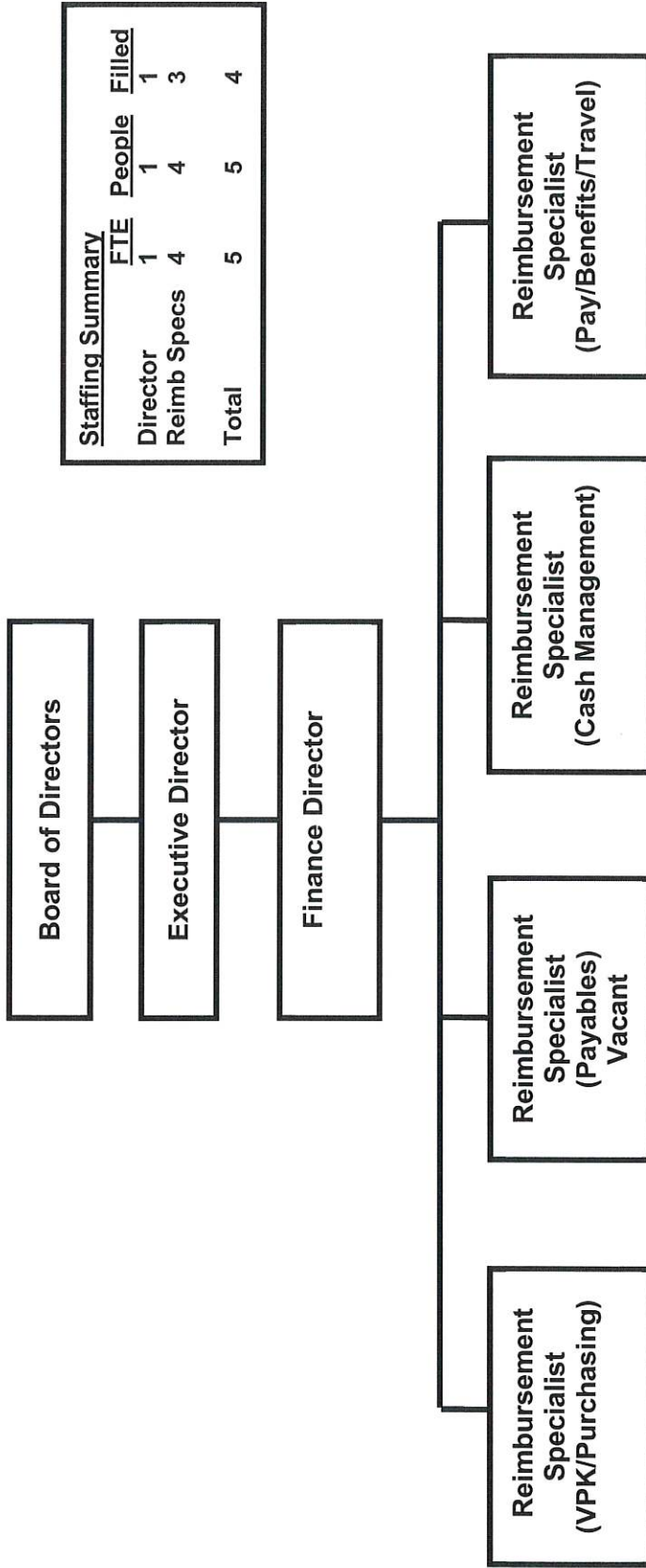


Staffing Summary			
	FTE	People	Filled
ED	1	1	1
Exec Staff	2	2	2
Data Analyst	.5	1	1
Total	3.5	4	4



ELCEC ORGANIZATIONAL CHART

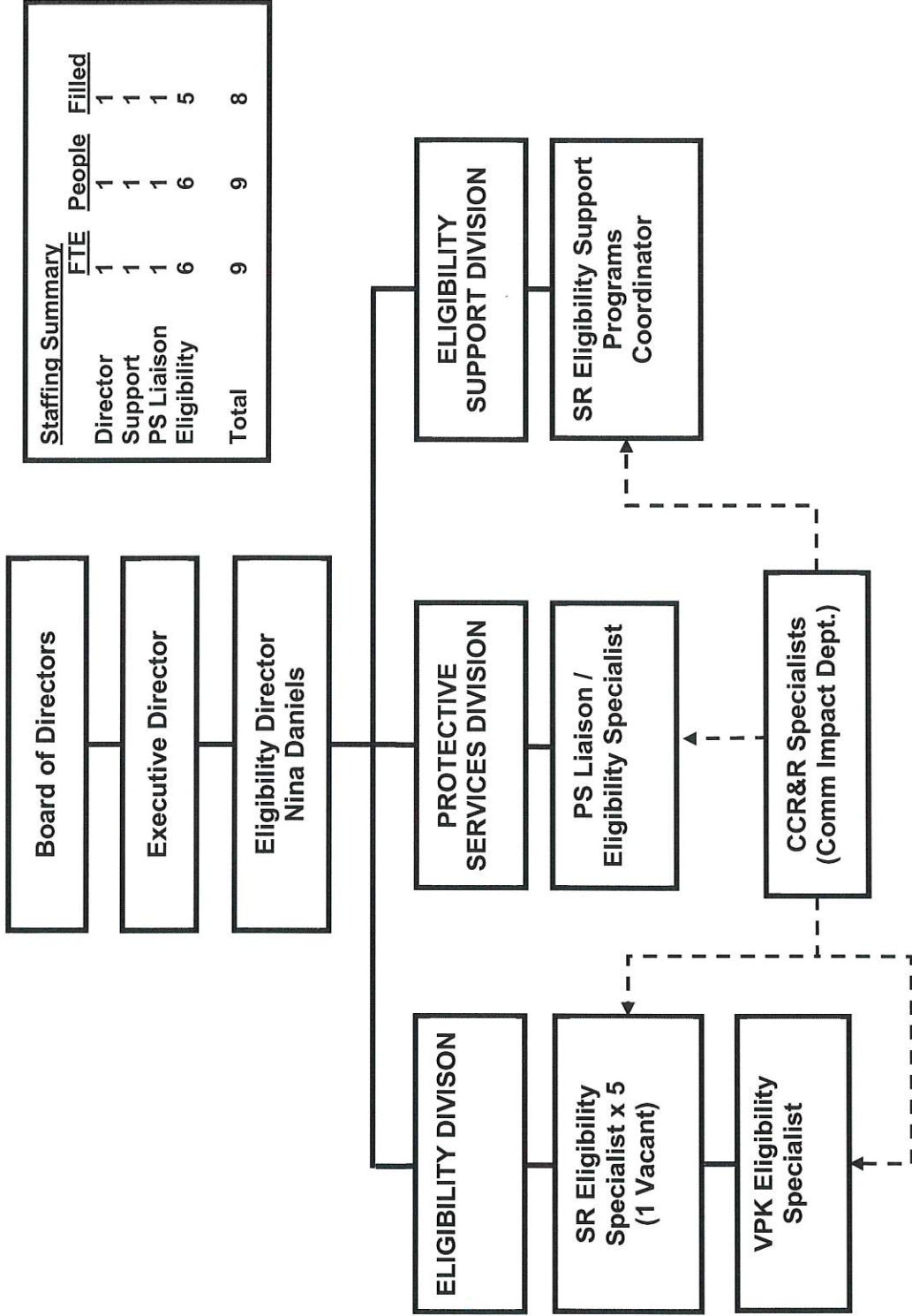
Financial Department



Staffing Summary			
	FTE	People	Filled
Director	1	1	1
Reimb Specs	4	4	3
Total	5	5	4



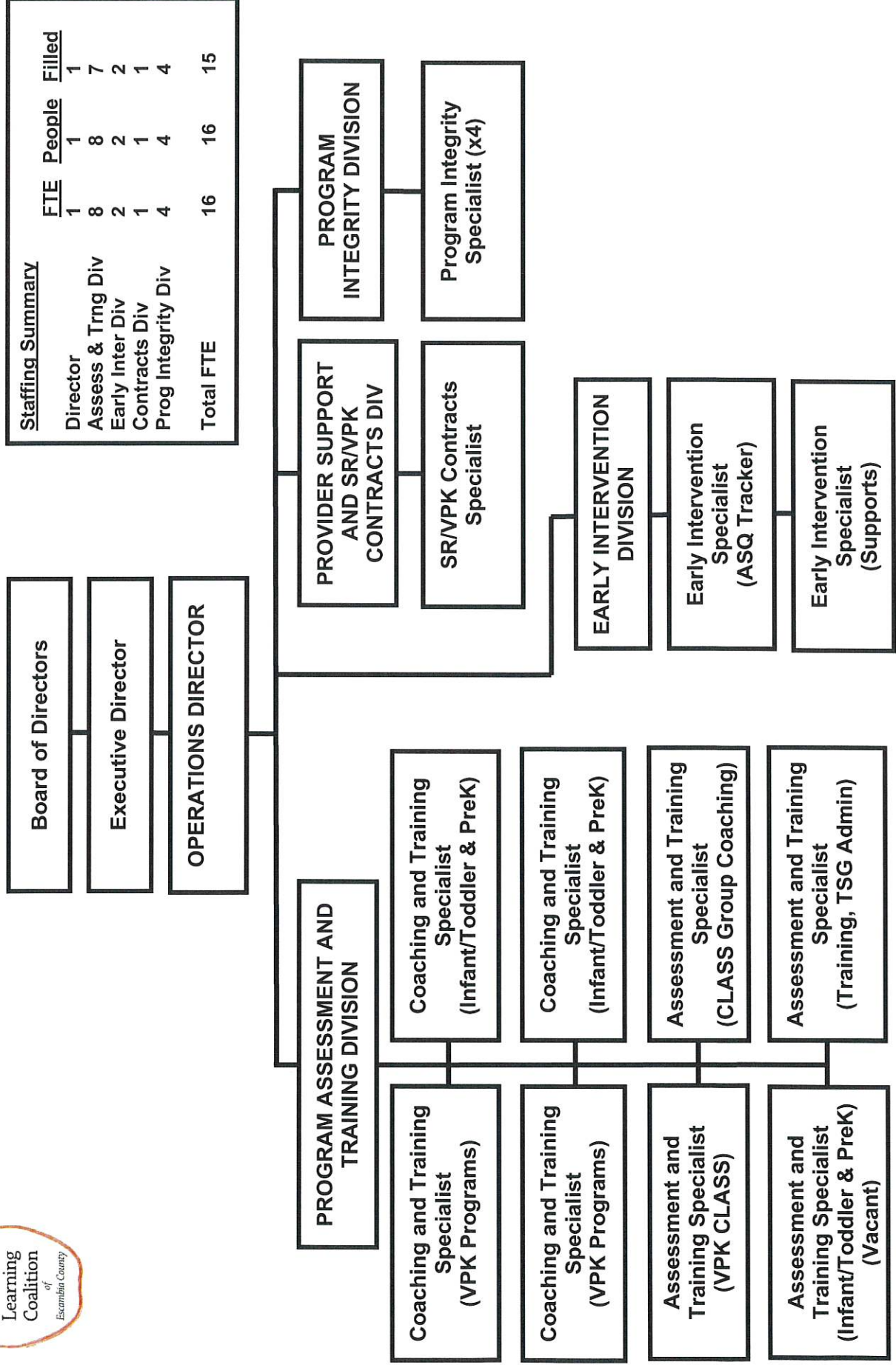
ELCEC ORGANIZATIONAL CHART Eligibility Department



Staffing Summary			
	FTE	People	Filled
Director	1	1	1
Support	1	1	1
PS Liaison	1	1	1
Eligibility	6	6	5
Total	9	9	8

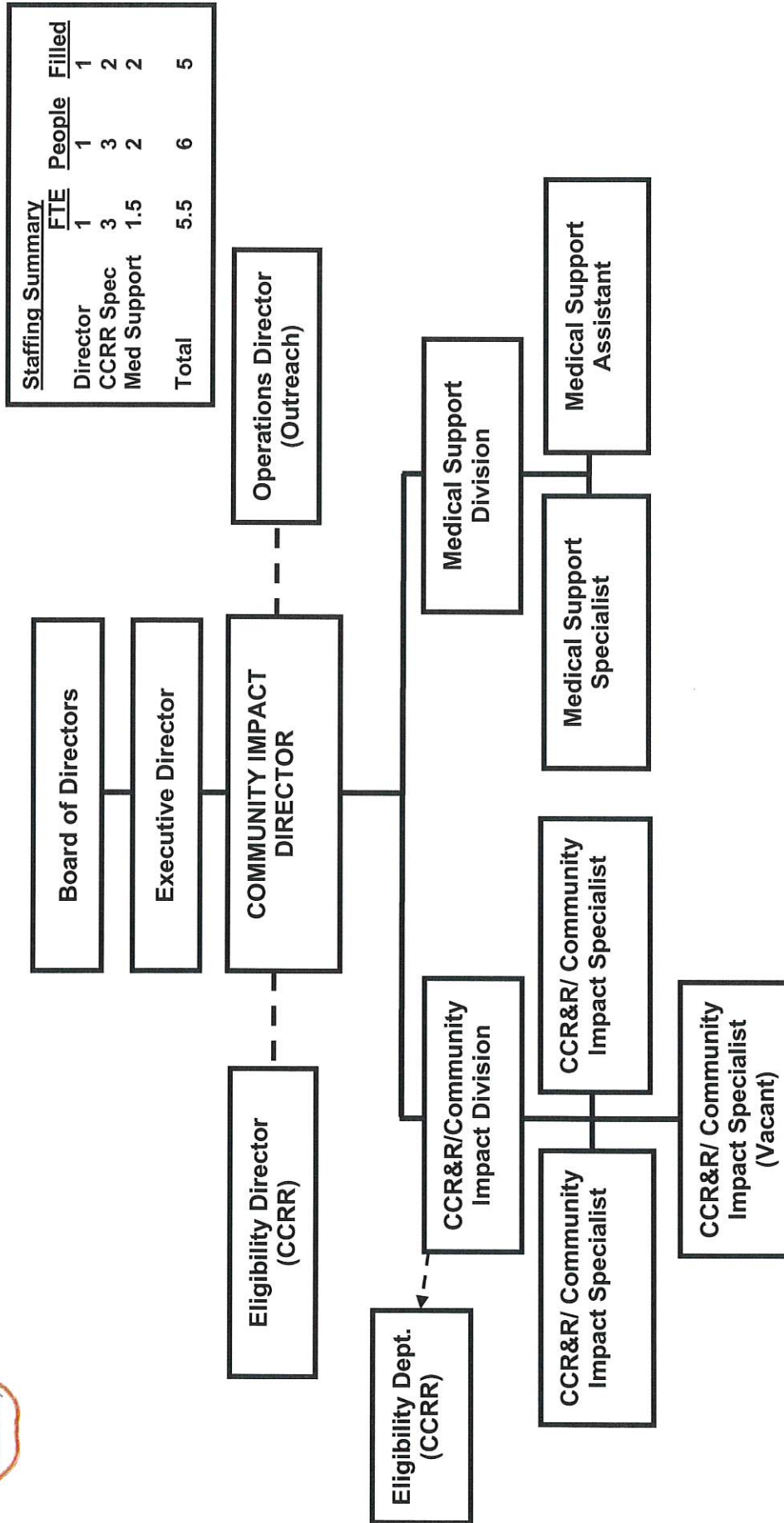


ELCEC ORGANIZATIONAL CHART Operations Department





ELCEC ORGANIZATIONAL CHART COMMUNITY IMPACT DEPARTMENT



ELC Escambia Agency Budget		FY22-23 Budget	FY23-24 Budget	FY24-25 Budget	FY25-26 Budget	NOTES	%of NOA
Income			23-24 NOA 6/28/24	24-25 NOA 6/19/25	1st NOA 7/1/25	DEL 24-25 NOA dated 01JUL24	
NOA Amount - SR Program		16,889,214.00	17,324,851.00	18,342,172.00	15,999,609.00	Total w/o Gold Seal	72.20%
NOA Amount - SRPAS		23,114.00	-	-	-	Not Awarded Since 22-23	0.00%
Quality Performance Differentials		704,631.00	768,899.00	708,991.00	868,415.00	Incl. in SR Services Total Prior to 22-23	3.92%
Gold Seal Differential		215,521.00	326,425.00	364,810.00	368,944.00	Incl. in SR Services Prior to 22-23 and 25-26	1.66%
NOA Amount - SR Pus		NA	NA	-	-	2nd year, NOA To be issued JUL/AUG 25	0.00%
Special Needs Differential		72,732.00	185,805.00	94,374.00	-	Added Mid-Year 22-23 (Remains unspent)	0.00%
NOA Amount - VPK		5,276,225.00	4,878,739.00	4,967,033.00	4,882,584.00		22.03%
NOA Amount VPKPA		41,919.00	42,829.00	43,048.00	41,072.00	New 22-23	0.19%
VPK \$15/hour Incentive		NA	526,409.00	-	-	One Year Program 23-24	0.00%
ARPA Grant		6,392,006.00	6,837,281.00	-	-	Last Year of ARPA 23-24	0.00%
CRSSA Grant		989,348.00	2,332.00	-	-	Program ended 22-23	0.00%
ESSR II		16,907.00	243.00	-	-	Program ended 22-23	0.00%
DEL NOA Sub-total		30,600,617.00	30,861,613.00	24,520,428.00	22,160,604.00		100.00%
Local SR Match		238,875.00	238,875.00	238,875.00	238,875.00		
TOTAL INCOME :		30,839,492.00	31,100,488.00	24,759,303.00	22,399,479.00		
Expenditures							% of SR
Employee Salaries		1,898,720.00	2,005,287.86	2,047,510.00	1,947,887.00	Based on \$1/Hour Increase effective OCT24	12.17%
Payroll Processing		26,000.00	28,948.57	27,000.00	24,000.00	Based 23-24 ADP Costs	0.15%
Employee Recruitment		1,200.00	1,102.78	1,200.00	1,200.00	Annualized actuals (Incl. Screenings)	0.01%
Benefits - Health Ins.		360,000.00	390,000.00	460,000.00	450,000.00	Based on current cost, new rates Oct 23	2.81%
Benefits - Short Term Disb.		14,000.00	15,875.00	16,000.00	16,000.00	Based on current cost, new rates Oct 23	0.10%
Benefits - Retirement		26,000.00	31,850.00	32,000.00	32,000.00	Annualized using Jun 24, SR Match+Fees x 12	0.20%
Workmans Compensation Ins.		6,080.00	9,935.00	10,000.00	10,000.00	Annual cost	0.06%
Prof. and Tech. Services		50,000.00	70,000.00	70,000.00	95,458.00	Audit Serv \$35,000 + Digital Boardwalk \$60,458	0.60%
INSURANCE PREMIUMS (Gen cov)		4,500.00	12,245.15	12,000.00	12,000.00	Annual cost	0.08%
D&O / BONDING INSURANCE		5,700.00	6,260.00	6,400.00	6,400.00	Annual cost	0.04%
Travel - In State (Out of Town)		10,000.00	10,000.00	9,828.72	5,700.00	Forecast Estimate	0.04%
Travel - Out of State		-	-	-	-		0.00%
Travel - Local		7,500.00	10,000.00	13,115.95	13,522.00	Forecast Estimate	0.08%
Repairs and Maint. - Bldg.		5,000.00	2,000.00	1,000.00	1,000.00	Forecast Estimate	0.01%
Document Storage		1,200.00	1,250.00	1,250.00	1,250.00	Estimate based on costs Jun 24 x 12	0.01%
Repairs and Maint. - Comp. & Equip.		3,000.00	1,450.00	1,500.00	-	Included in Digital Boardwalk cost	0.00%
Rentals - Building - Main		134,400.00	138,230.40	144,000.00	142,564.90	Lease includes elec/water	0.89%
EQUIP RENTAL		8,000.00	8,100.00	8,000.00	8,000.00	Estimate based on FY 23-24	0.06%
Communications		33,000.00	34,000.00	34,000.00	34,000.00	Estimate based on FY 23-24	0.21%
Postage		2,000.00	2,215.00	2,000.00	2,000.00	Forecast Estimate	0.01%
Staff Training & Education		14,000.00	10,000.00	5,000.00	2,000.00	Subset Quality Budget	0.01%
Office Supplies		8,000.00	10,780.00	10,000.00	10,000.00	Forecast Estimate	0.06%
Program Supplies		-	102,000.00	100,074.00	5,000.00	Subset Quality Budget	0.03%
Printing		5,000.00	10,020.00	10,000.00	5,000.00	Estimate based on FY 23-24 costs	0.03%
Furniture and Equipment (under \$1K)		18,000.00	15,000.00	15,000.00	10,000.00	Estimate based on FY 23-24 costs	0.08%
Computer Software		25,000.00	20,000.00	20,000.00	20,000.00	Estimate based on IT Input	0.13%
Web and Online services		39,080.00	33,160.00	32,000.00	1,000.00	Web, Box, Adobe, Unifi, 365	0.01%
Furniture and Equipment (FA over \$1K)		-	7,500.00	-	-	No cost planned 25-26	0.00%
Dues & Subscriptions		8,500.00	9,490.00	6,600.00	6,600.00	Forecast Estimate	0.04%
Taxes, Fees & Licenses		2,000.00	2,925.00	3,000.00	3,000.00	Estimate based on FY 23-24 costs	0.02%
Quality Initiatives		519,441.00	318,000.00	235,000.00	15,000.00	Does not include salaries, travel	0.09%
Non Direct Subtotal					2,880,579.90	Non Service SR % (w/error for VPK Admin)	18%
SR Direct Slots		13,877,805.00	14,000,000.00	13,478,297.33	13,212,082.10	SR slot expenses less Match and GS	82.58%
SRMAT		418,915.00	418,915.00	416,832.00	419,397.00	Program Started 19-20, DEL plus EGT	2.62%
SR Program Assessments		23,114.00	NA	NA	NA	Incl. in SR Services Total Prior/After 22-23	
Quality Performance Differentials		704,631.00	712,131.00	708,991.00	868,415.00	Incl. in SR Services Total Prior to 22-23	
Gold Seal Differential		215,521.00	182,151.00	364,810.00	368,944.00	Incl. in SR Services - GS Only Portion	2%
Special Needs Differential		72,732.00	72,732.00	94,374.00	-	Added Mid-Year 22-23 (Remains unspent)	
VPK Slots Services		5,073,293.00	5,073,293.00	4,824,070.00	4,650,061.00	VPK NOA total less 5% Admin	
VPK Assessments		41,919.00	41,919.00	-	-	Cost embedded in Salaries and Travel	
ARPA Grant		6,392,006.00	957,268.64	-	-	Program Ended 23-24	
TOTAL BUDGET :		29,853,237.00	24,753,974.28	23,210,653.00	22,399,479.00		
Required SR Benchmarks :		NOA Amounts	Budgeted Amt	Estimated %		NOTES	
Slots - 78% min		12,479,695.02	13,761,548.10	84.07%			
Admin - 5% max		799,980.45	356,107.00	2.18%		Include staff wages and benefits	
Admin/Non-Direct/Quality - 22% max		3,519,913.98	2,607,005.00	15.93%		Includes wages, benefits, nonslot costs, less VPK admin	
Quality - 4% min		639,984.36	1,385,483.00	8.66%		DEL quality no longer Incl. GS, QPI, Spec Needs	

Chief Executive Officer/Executive Director

Annual Performance Evaluation

Officer/Director's Name: Walter B. Watson, Jr Date: 08/14/2025
Evaluation Period: July 1, 2024 - June 30, 2025 ELC: Escambia

Position Summary: The Chief Executive Officer (CEO)/Executive Director (ED) is responsible for providing direction, leadership, and oversight to the Coalition in support of its mission, strategic plan, and annual goals and objectives. The CEO/ED must effectively work with Board members, volunteers, government officials, community leaders, business leaders, child care providers, and the clients and families that the ELC serves. The CEO/ED provides leadership to internal staff and is responsible for daily operations of the business, including oversight of financial management, human resources, fund development, program quality and delivery, and public relations.

Evaluate the CEO/ED's performance in the domains below using the following ratings:

3 = Exceeds Expectations

2 = Meets Expectations

1 = Does Not Meet Expectations

Comments must be included for each factor with a rating of "Does Not Meet Expectations." Additional comments may be attached to this form.

Domain 1: Board Administration and Support – Supports operations and administration of the Board by advising and informing Board members, as well as interfacing between Board and staff.

Rating	Performance Indicator
3	Provides the Board with professional advice and recommendations based on the organization's strategic plan.
3	Engages the Board in establishing the ELC's policy direction; interprets and executes the intent of Board policy; supports Board policy and actions to the public and staff.
3	Communicates with the Board chair and other members of the Board to provide accurate, sufficient, and relevant information regarding Board policy and operations in a timely manner.
3	Fosters a harmonious working relationship with the Board.
3	Provides support for Board teamwork and effectiveness as ELC advocates in the community; promotes and supports Board recruitment, education, and development.
Rating Average (total divided by 5): 3.00	Comments regarding the performance in this domain: Does an excellent job keeping the Board informed and abreast of changes and developments in State and local programs. Ensure Board is aware of the impact of Legislative changes.

Domain 2: Program and Service Delivery – Oversees development, implementation, and quality assurance of all Coalition programs and services.

Rating	Performance Indicator
3	Communicates ELC's vision and goals to staff, community, and others; builds commitment to mission and priorities of ELC.
3	Provides direction and defines priorities to assure that the ELC's programs and services respond to the needs of families, children, and providers.
3	Identifies problems and issues confronting the ELC and recommends/implements appropriate changes and directions.
3	Encourages and promotes long range planning and implementation of plans; keeps Board and others informed of trends and decisions that may impact the ELC.
3	Measures the extent to which ELC programs improve enrolled children's school readiness skills for transitioning into kindergarten; reports findings to the Board and the community.
Rating Average (total divided by 5): 3.00	Comments regarding the performance in this domain: Started year severely underfunded in SR. First half of year managed draw down in enrollments, only to pivot mid-year and increase enrollments. Made effective use of all funds. Continued to improve provider quality. Positioned Coalition for significant funding decreases in FY25-26.

Domain 3: Financial Sustainability and Mission Impact – Provides leadership for sound fiscal management practices and procedures. Assures the budget supports the ELC's mission, goals, and long-range planning. Works with the staff, finance committee and the Board to prepare budgets, monitor progress, initiate changes (to operations and budgets) as appropriate, and resolve fiscal issues that affect the ELC.

Rating	Performance Indicator
3	Recommends yearly budget for Board approval.
3	Manages the Coalition's resources within budget guidelines according to authorized policies and procedures that comply with current laws and regulations.
3	Possesses a robust understanding of the ELC's financial needs and communicates them clearly.
3	Provides leadership and supports appropriate strategies for attracting funds for the SR Match Program.
3	Oversees the planning and implementation of match development activities, including establishing resource requirements, identifying funding sources and establishing strategies to approach potential donors.
Rating Average (total divided by 5): 3.00	Comments regarding the performance in this domain: Took on again both the roles of Finance Director and Executive Director for two months. Effectively dealt with State end of year funding challenges. Continued good relationship with match funder, Escambia Children's Trust.

Domain 4: Human Resource Management, Staff and Administrative Relations – Effectively manages the human resources of the organization according to authorized policies and procedures that fully conform to current laws and regulations.

Rating	Performance Indicator
3	Provides leadership for developing and executing sound personnel procedures and practices that incorporate directives, attitudes, and behaviors reflective of the integrity and ethical values expected throughout the organization.
3	Recruits and retains a talented and diverse staff.
3	Ensures compliance with relevant workplace and employment laws; maintains a safe, respectful, and inclusive working environment.
3	Encourages and supports staff to participate in ongoing professional development opportunities.
3	Establishes clear patterns of authority, responsibility, supervision, and communication with staff.
Rating Average (total divided by 5): 3.00	Comments regarding the performance in this domain: Continued ensuring the Coalition is a go to place for employment. Staffing is never an issue as the few positions that become open are readily filled. Morale is at an all time high.

Domain 5: Community, State, and Public Relations – Directs and coordinates public relations and community awareness efforts. Assures that the Coalition and its mission, programs, and services are consistently presented in a favorable public image to relevant stakeholders.

Rating	Performance Indicator
3	Develops and maintains positive relationships with the community, businesses, and civic leaders; encourages community involvement and contribution to the ELC.
3	Represents and promotes the ELC through regular attendance and involvement in meetings, conferences, and interagency and community activities dealing with early childhood education and family issues.
3	Encourages community involvement and contribution to the ELC.
3	Provides leadership on behalf of the ELC at the state level; advocates the needs of the ELC to appropriate federal and state officials and agencies, community leaders, child advocates, and parents, including lobbying the state legislature within the parameters permitted by state and federal law and regulation.
3	Serves as an effective spokesperson. Represents the organization well to its constituencies, including clients/members/patrons, other nonprofits, government agencies, elected officials, funders, and the general public.
Rating Average (total divided by 5): 3.00	Comments regarding the performance in this domain: Maintained a strong reputation throughout the State. Continues to be the ED other ED's go to for information. Continued to foster interactions with community leaders and increase their understanding of the Coalition mission. Ensured the reputation of the Coalition was strong and trusted by all parties.

Domain 6: Professional Skills and Abilities

Rating	Performance Indicators
3	Maintains high standards of ethics, honesty, and integrity in all professional matters.
3	Is well organized and efficient in the accomplishment of objectives.
3	Skillful at analyzing and addressing problems, challenges, and conflicts, even under stress.
3	Effectively communicates verbally and in written form.
3	Actively engages in continuous professional development.
Rating Average (total divided by 5): 3.00	Comments regarding the performance in this domain: Extremely organized in thought and deed. Well spoken and very articulate. Integrity is beyond reproach.

Domain 7 (Optional): List three to five local performance indicators:

Rating	Performance Indicators
Rating Average (total divided by # of indicators): 0.00	Comments regarding the performance in this domain:

Performance Domain	Rating Averages
Domain 1	3.00
Domain 2	3.00
Domain 3	3.00
Domain 4	3.00
Domain 5	3.00
Domain 6	3.00
Domain 7 – optional local	0.00
*Overall Rating	3.00

**To calculate the overall rating, add up all rating averages from each domain and divide by 6 or 7, as appropriate.*

Overall Rating:

3.0 = Exceeds Expectations

2.0 – 2.9 = Meets Expectations

1.9 and below = Does Not Meet Expectations

Evaluator Name: Shannon Nickinson

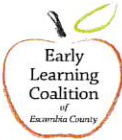
Evaluator Signature: _____

Med Support Monthly Report 2024-2025

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
1	Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD
2	Vision Screenings (On Site)	78	31	73	303	113	133	151	95	41	123	74	22	1237
3	Vision Screenings (In Office)	0	0	0	0	0	0	0	0	0	1	1	0	2
4	- Vision Referrals	9	4	2	10	5	1	10	5	6	5	4	0	61
5	Hearing Screenings (On Site)	78	38	73	327	115	138	171	131	47	135	73	22	1348
6	Hearing Screenings (In Office)	0	0	0	0	0	0	0	0	0	1	1	0	2
7	- Hearing Referrals	10	5	4	19	4	0	15	19	6	9	3	0	94
8	Height/Weight Screenings (Incl. rechecks)	78	18	53	272	97	127	123	65	23	109	62	18	1045
9	- BMI - Normal (5% - 84%)	56	11	25	185	67	85	91	59	19	80	43	12	733
10	- BMI - Underweight (< 5%)	11	1	13	26	6	2	14	1	0	4	6	1	85
11	- BMI - Overweight (85% - 94%)	5	2	6	26	12	5	9	2	3	9	4	2	85
12	- BMI - Obese (> 95%)	6	4	7	37	9	8	7	3	1	15	9	1	107
13	Refused Screening	0	0	0	6	1	1	0	3	5	1	1	0	18
14	OTHER ITEMS													
15	Children Served (screened and/or educated)	0	0	0	0	0	0	0	0	0	0	0	0	0
16	Education Classes	4	4	6	10	0	0	8	6	0	8	6	2	54
17	- # of children	24	25	66	146	0	0	79	54	0	73	35	6	508
18	- # of staff/parents	4	6	10	15	0	0	10	6	0	10	6	1	68
19	Consultations (parents/providers)	0	0	0	0	0	0	0	0	0	0	0	0	0
20	Consultations for Inclusion/Behavior	2	6	12	10	11	6	4	10	11	3	2	3	80
21	CPR/FA trainings	1	2	2	0	0	0	0	2	1	1	1	1	11
22	Total Sites Visited	8	6	19	20	15	10	12	18	17	12	5	6	148
23	Total Children Screened On Site This Month	78	31	73	303	113	133	151	95	41	123	74	22	1237

Community Impact Data Report
2024-2025 Fiscal Year

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Total Interviews	34	32	69	43	47	30	41	70	95	83	118	76	738
New Interviews	29	25	58	40	40	27	34	54	70	71	90	66	604
Repeat Interviews	5	7	11	3	7	3	7	16	25	12	28	10	134
Reason for Care													
Employment	23	15	22	26	28	24	30	54	65	68	81	59	495
WTP	1	4	6	7	4	3	3	2	4	1	1	2	38
PS	11	6	13	8	10	5	2	14	5	7	16	10	107
VPK	4	7	32	4	1	3	0	1	8	5	3	6	74
Relationship													
Parent	29	23	58	40	40	27	34	54	70	71	90	66	602
Grandparent	0	0	0	0	0	0	0	0	0	1	0	0	1
Foster Parent	1	7	2	0	0	0	0	0	0	0	0	0	10
Ages of children													
Infants	12	12	10	12	9	5	7	13	13	17	20	21	151
1 Year old	7	5	6	13	10	10	9	15	31	20	31	21	178
2 Year old	12	6	12	6	16	7	12	19	21	30	29	30	200
3 Year old	8	6	9	9	11	9	11	17	27	17	27	14	165
4 Year old	9	7	30	9	10	3	7	5	19	13	17	11	140
School Age	20	7	23	15	19	9	26	51	32	37	48	25	312
Notes: Lobby events and 1st Sneaker Ball was sucessful.													
Outreach													
Events/Activities	3	1	0	0	5	1	2	1	5	1	1	4	24
Books distributed	1340	920	1560	1891	1235	1055	1255	1400	1530	1800	2000	1900	17,886
Media Units	18	9	4	10	8	7	8	12	7	14	10	4	111
Community resources		10	2	0	0	3	1	1	0	1	2	1	21



Early Learning Coalition

Program Support Summary

2024-2025	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD
Infant/Toddler Initiative													
# of Trainings Conducted	0	5	5	4	2	0	4	10	4	9	9	0	52
# of Participants	0	60	88	48	30	0	52	160	42	61	76	0	617
# of TA Units	22	27	24	8	8	7	3	8	14	10	8	0	139
# of Providers Served	0	0	0	0	0	0	0	0	0	0	0	0	0
# of Children Served	0	0	0	0	0	0	0	0	0	0	0	0	0
LENA Grow Sites	0	0	0	1	1	1	1	1	0	0	0	0	-
LENA Grow With Me Classrooms	0	0	0	4	4	4	4	4	0	0	0	0	-
LENA Grow With Me TA Units	0	0	0	4	4	4	4	4	0	0	0	0	20
Child Assessments													
Children Enrolled in SR Gold	0	128	4	5	15	3	1	4	3	0	0	0	163
# of SR GOLD Providers	0	5	0	0	0	0	0	0	0	0	0	0	-
# TA Units	12	103	13	12	30	11	12	15	11	15	3	6	243
Inclusion/ Behavior Support													
# ASQ3 On-line screens	184	180	161	156	143	143	170	182	137	233	166	167	2022
# ASE-SE On-line screens	107	113	87	80	76	83	84	108	73	140	91	108	1150
# Referrals to Agencies	6	10	16	13	15	9	14	16	15	17	18	8	157
General Inclusion Topics	5	10	21	8	8	3	7	9	11	10	6	8	106
ASQ # TA Units	334	339	344	248	398	345	375	423	297	380	396	429	4308
Trainings Conducted	0	2	1	1	0	0	1	0	0	0	0	1	6
Participants	0	70	10	15	0	0	1	49	0	0	0	1	146
# of Expulsions/Suspensions	1	0	1	5	3	0	1	2	2	3	2	4	24
SR Support													
# Trainings Conducted	2	6	5	5	5	1	2	1	2	0	1	0	30
# Training Participants	13	48	72	40	54	1	50	49	8	0	17	0	352
SR # TA Units	34	29	22	4	11	7	7	4	7	12	9	0	146
Contracting SR Pre-Site Visits	0	0	0	0	0	1	0	0	1	1	0	0	3
SR Program Assessments (by classrooms)	19	25	11	1	3	6	10	12	17	23	5	1	133
# of Coaching Participants	4	2	3	4	4	6	6	6	3	4	4	1	47
# of CDA's	2	2	2	0	1	1	0	0	0	2	1	1	12
# of CDA TA Units	31	11	6	0	8	3	6	14	12	13	10	18	132
# of CEU Participants	0	54	0	0	0	0	0	0	0	0	0	0	54
# of CEU Hours Earned	0	25	0	0	0	0	0	0	0	0	0	0	25
VPK Support													
# of VPK classrooms	1	76	37	1	0	0	0	0	0	0	-2	0	113
VPK Program Assessments (by classrooms)	0	1	20	20	8	10	17	27	23	1	0	1	128
VPK # TA Units	73	103	132	107	48	56	60	62	58	72	82	24	877
Program Monitorings	0	0	4	8	7	0	11	8	6	16	1	0	61
# Trainings Conducted	1	1	0	2	1	0	1	1	0	1	1	2	11
# Training Participants	0	18	0	22	19	0	18	49	0	42	16	28	212
Progress Monitoring Completion (children)	9	228	1231	172	38	194	1262	126	60	502	397	13	4232
LPP Monitoring's	8	10	9	9	10	9	10	10	10	9	8	1	103
LPP # TA units	8	15	27	20	18	26	18	15	12	24	12	1	196
Contracting VPK Pre-Site Visit	0	1	0	0	0	0	0	0	1	0	0	0	2
VPK Ready Rosie Participants (# of Families)	517	0	81	82	9	0	11	0	0	-6	0	0	694
Program Accountability													
Corrective Action Plans (CAPs)	2	1	2	13	0	0	4	2	2	0	1	0	27
Monitorings	8	5	9	10	9	0	9	12	6	6	3	0	77
Health & Safety Letters	0	8	1	2	2	8	0	5	0	0	0	0	26
Review Hearings	0	0	0	0	0	0	0	0	0	0	0	0	0
# Provider Reimbursement Monitoring	75	76	76	75	46	64	70	75	60	61	56	0	734
# of Errors in Provider Reim. Monitoring	21	30	18	14	19	15	23	7	16	11	9	0	183
# of Child Files	12	18	0	28	23	23	15	16	2	0	0	0	137
# of Child File Errors	0	0	0	8	6	4	5	4	0	0	0	0	27

**Fall 2024-25 Florida Assessment of Student Thinking (FAST)
Progress Monitoring 1
State and District Results**

Beginning with the 2024-2025 school year, pursuant to State Board of Education Rule 6M-8.622, F.A.C., "Kindergarten Readiness" is defined as meeting the expected developmental learning outcome as demonstrated by children scoring a Unified Scaled Score (USS) of 707 or higher on end-of-year progress monitoring administration (PM3) at the end of a VPK program. This report uses that definition to determine kindergarten readiness based on the results of all students (regardless of VPK participation) on the initial progress monitoring assessment in kindergarten (PM1), as required by s. 1008.25(9)(a)6., F.S.

District Number	District Name	Number of Test Takers	Number "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy	Percentage "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*
00	FLORIDA	183,719	78,287	43.0%
01	ALACHUA	1,885	773	41.0%
02	BAKER	367	116	32.0%
03	BAY	2,041	802	39.0%
04	BRADFORD	230	79	34.0%
05	BREVARD	4,847	2,599	54.0%
06	BROWARD	15,319	6,615	43.0%
07	CALHOUN	140	53	38.0%
08	CHARLOTTE	1,027	428	42.0%
09	CITRUS	925	338	37.0%
10	CLAY	2,556	1,182	46.0%
11	COLLIER	3,069	1,355	44.0%
12	COLUMBIA	755	330	44.0%
13	MIAMI-DADE	19,949	7,955	40.0%
14	DESOTO	297	50	17.0%
15	DIXIE	161	79	49.0%
16	DUVAL	9,489	3,725	39.0%
17	ESCAMBIA	2,708	973	36.0%
18	FLAGLER	822	405	49.0%
19	FRANKLIN	86	30	35.0%
20	GADSDEN	345	121	35.0%
21	GILCHRIST	228	107	47.0%
22	GLADES	143	63	44.0%
23	GULF	129	42	33.0%
24	HAMILTON	112	37	33.0%
25	HARDEE	301	93	31.0%
26	HENDRY	758	343	45.0%
27	HERNANDO	1,550	644	42.0%
28	HIGHLANDS	796	258	32.0%
29	HILLSBOROUGH	14,160	5,971	42.0%

**Fall 2024-25 Florida Assessment of Student Thinking (FAST)
Progress Monitoring 1
State and District Results**

Beginning with the 2024-2025 school year, pursuant to State Board of Education Rule 6M-8.622, F.A.C., "Kindergarten Readiness" is defined as meeting the expected developmental learning outcome as demonstrated by children scoring a Unified Scaled Score (USS) of 707 or higher on end-of-year progress monitoring administration (PM3) at the end of a VPK program. This report uses that definition to determine kindergarten readiness based on the results of all students (regardless of VPK participation) on the initial progress monitoring assessment in kindergarten (PM1), as required by s. 1008.25(9)(a)6., F.S.

District Number	District Name	Number of Test Takers	Number "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy)	Percentage "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*
00	FLORIDA	183,719	78,287	43.0%
30	HOLMES	195	75	38.0%
31	INDIAN RIVER	1,126	487	43.0%
32	JACKSON	456	159	35.0%
33	JEFFERSON	47	12	26.0%
34	LAFAYETTE	85	36	42.0%
35	LAKE	3,124	1,487	48.0%
36	LEE	6,709	2,504	37.0%
37	LEON	2,220	1,010	45.0%
38	LEVY	387	126	33.0%
39	LIBERTY	103	38	37.0%
40	MADISON	190	68	36.0%
41	MANATEE	3,591	1,454	40.0%
42	MARION	2,980	1,066	36.0%
43	MARTIN	1,131	541	48.0%
44	MONROE	579	245	42.0%
45	NASSAU	853	368	43.0%
46	OKALOOSA	2,149	883	41.0%
47	OKEECHOBEE	404	103	25.0%
48	ORANGE	12,991	5,766	44.0%
49	OSCEOLA	4,541	1,718	38.0%
50	PALM BEACH	12,450	5,596	45.0%
51	PASCO	5,545	2,648	48.0%
52	PINELLAS	5,604	2,838	51.0%
53	POLK	7,809	2,825	36.0%
54	PUTNAM	704	236	34.0%
55	ST. JOHNS	3,118	1,783	57.0%
56	ST. LUCIE	3,089	1,222	40.0%
57	SANTA ROSA	1,877	905	48.0%
58	SARASOTA	2,751	1,297	47.0%

**Fall 2024-25 Florida Assessment of Student Thinking (FAST)
Progress Monitoring 1
State and District Results**

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District Number	District Name	Number of Test Takers	Number "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy)	Percentage "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*
00	FLORIDA	183,719	78,287	43.0%
59	SEMINOLE	3,875	1,825	47.0%
60	SUMTER	767	324	42.0%
61	SUWANNEE	396	167	42.0%
62	TAYLOR	205	72	35.0%
63	UNION	179	87	49.0%
64	VOLUSIA	3,815	1,604	42.0%
65	WAKULLA	368	163	44.0%
66	WALTON	794	341	43.0%
67	WASHINGTON	247	88	36.0%
71	FL VIRTUAL	239	181	76.0%
72	FAU LAB SCH	62	52	84.0%
73	FSU LAB SCH	212	147	69.0%
74	FAMU LAB SCH	43	15	35.0%
75	UF LAB SCH	60	48	80.0%
80	IDEA PUB SCH	454	111	24.0%

**Fall 2024-25 Florida Assessment of Student Thinking (FAST)
Progress Monitoring 1
School Results**

Beginning with the 2024-2025 school year, pursuant to State Board of Education Rule 6M-8.622, F.A.C., "Kindergarten Readiness" is defined as meeting the expected developmental learning outcome as demonstrated by children scoring a Unified Scaled Score (USS) of 707 or higher on end-of-year progress monitoring administration (PM3) at the end of a VPK program. This report uses that definition to determine kindergarten readiness based on the results of all students (regardless of VPK participation) on the initial progress monitoring assessment in kindergarten (PM1), as required by s. 1008.25(9)(a)6., F.S.

**To provide meaningful results and to protect the privacy of individual students, data are displayed only when the total number of students in a group is at least 10 and when the performance of individuals would not be disclosed. Data for groups less than 10 are displayed with an asterisk (*).*

District #	District Name	School #	School Name	Number of Test Takers	Number "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy)	Percentage "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*
17	ESCAMBIA	0021	HELLEN CARO ELEMENTARY SCHOOL	81	43	53.0%
17	ESCAMBIA	0031	JIM ALLEN ELEMENTARY SCHOOL	93	33	35.0%
17	ESCAMBIA	0051	BELLVIEW ELEMENTARY SCHOOL	78	27	35.0%
17	ESCAMBIA	0101	BRATT ELEMENTARY SCHOOL	58	25	43.0%
17	ESCAMBIA	0111	BRENTWOOD ELEMENTARY SCHOOL	68	15	22.0%
17	ESCAMBIA	0191	N. B. COOK ELEMENTARY SCHOOL	92	53	58.0%
17	ESCAMBIA	0231	CORDOVA PARK ELEMENTARY SCHOOL	111	62	56.0%
17	ESCAMBIA	0271	ENSLEY ELEMENTARY SCHOOL	58	11	19.0%
17	ESCAMBIA	0291	FERRY PASS ELEMENTARY SCHOOL	78	20	26.0%
17	ESCAMBIA	0361	MONTCLAIR ELEMENTARY SCHOOL	51	9	18.0%
17	ESCAMBIA	0371	MYRTLE GROVE ELEMENTARY SCHOOL	68	16	24.0%
17	ESCAMBIA	0381	NAVY POINT ELEMENTARY SCHOOL	82	22	27.0%
17	ESCAMBIA	0391	OAKCREST ELEMENTARY SCHOOL	64	5	8.0%
17	ESCAMBIA	0441	PINE MEADOW ELEMENTARY SCHOOL	101	51	50.0%
17	ESCAMBIA	0451	PLEASANT GROVE ELEMENTARY SCHOOL	130	51	39.0%
17	ESCAMBIA	0461	SCENIC HEIGHTS ELEMENTARY SCHOOL	103	39	38.0%
17	ESCAMBIA	0471	O. J. SEMMES ELEMENTARY SCHOOL	80	16	20.0%
17	ESCAMBIA	0491	SHERWOOD ELEMENTARY SCHOOL	63	23	37.0%
17	ESCAMBIA	0501	A. K. SUTER ELEMENTARY SCHOOL	67	41	61.0%
17	ESCAMBIA	0551	WARRINGTON ELEMENTARY SCHOOL	34	5	15.0%
17	ESCAMBIA	0572	C. A. WEIS ELEMENTARY SCHOOL	98	17	17.0%
17	ESCAMBIA	0581	WEST PENSACOLA ELEMENTARY SCHOOL	70	8	11.0%
17	ESCAMBIA	0602	REINHARDT HOLM ELEMENTARY SCHOOL	80	24	30.0%
17	ESCAMBIA	0771	LINCOLN PARK ELEMENTARY SCHOOL	25	5	20.0%
17	ESCAMBIA	0863	LONGLEAF ELEMENTARY SCHOOL	101	35	35.0%
17	ESCAMBIA	0921	L. D. MCARTHUR ELEMENTARY SCHOOL	90	29	32.0%
17	ESCAMBIA	0941	BEULAH ELEMENTARY SCHOOL	122	45	37.0%
17	ESCAMBIA	1201	R. C. LIPSCOMB ELEMENTARY SCHOOL	85	43	51.0%
17	ESCAMBIA	1241	BLUE ANGELS ELEMENTARY SCHOOL	92	32	35.0%
17	ESCAMBIA	1261	MOLINO PARK ELEMENTARY	72	39	54.0%
17	ESCAMBIA	1281	GLOBAL LEARNING ACADEMY	75	16	21.0%
17	ESCAMBIA	1311	KINGSFIELD ELEMENTARY SCHOOL	142	76	54.0%
17	ESCAMBIA	2104	JACKIE HARRIS PREPARATORY ACADEMY	46	9	20.0%
17	ESCAMBIA	2106	BYRNEVILLE ELEMENTARY SCHOOL, INC.	34	14	41.0%
17	ESCAMBIA	2108	PENSACOLA BEACH ELEMENTARY SCHOOL, INC	16	14	88.0%

**Fall 2024 Florida Assessment of Student Thinking (FAST)
Progress Monitoring 1
District Results**

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To provide meaningful results and to protect the privacy of individual students, data are displayed only when the total number of students in a group is at least 10 and when the performance of individuals would not be disclosed. Data for groups less than 10 are displayed with an asterisk ().

District Number	District Name	Fall 2023 FAST Kindergarten Results - Includes VPK Non-Completers			VPK Completers (Attended 70% or more of VPK Program Hours)			Kindergarten Students that did not Attend VPK/Unmatched to a VPK Record		
		Number of Test Takers	Number "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*	Percentage "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*	Number of Test Takers	Number of VPK Completers "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*	Percentage of VPK Completers "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*	Number of Test Takers	Number "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*	Percentage "Ready for Kindergarten" (Scoring 707+ on FAST Star Early Literacy Assessment)*
0	Florida	183,719	78,287	43%	94,116	51,244	54%	79,893	23,988	30%
1	ALACHUA	1,885	773	41%	866	439	51%	854	292	34%
2	BAKER	367	116	32%	199	75	38%	157	39	25%
3	BAY	2,041	802	39%	705	375	53%	1,236	391	32%
4	BRADFORD	230	79	34%	101	46	46%	113	30	27%
5	BREVARD	4,847	2,599	54%	2,967	1,845	62%	1,640	647	39%
6	BROWARD	15,319	6,615	43%	7,624	4,362	57%	7,033	2,047	29%
7	CALHOUN	140	53	38%	44	21	48%	87	28	32%
8	CHARLOTTE	1,027	428	42%	540	295	55%	431	116	27%
9	CITRUS	925	338	37%	523	235	45%	351	91	26%
10	CLAY	2,556	1,182	46%	1,496	836	56%	896	294	33%
11	COLLIER	3,069	1,355	44%	1,384	841	61%	1,574	475	30%
12	COLUMBIA	755	330	44%	392	189	48%	322	130	40%
13	MIAMI-DADE	19,949	7,955	40%	8,849	4,484	51%	10,291	3,246	32%
14	DESOTO	297	50	17%	107	29	27%	182	21	12%
15	DIXIE	161	79	49%	78	44	56%	73	33	45%
16	DUVAL	9,489	3,725	39%	4,932	2,439	49%	3,934	1,100	28%
17	ESCAMBIA	2,708	973	36%	1,084	534	49%	1,483	392	26%
18	FLAGLER	822	405	49%	486	287	59%	288	99	34%
19	FRANKLIN	86	30	35%	47	21	45%	32	8	25%
20	GADSDEN	345	121	35%	171	76	44%	161	41	25%
21	GILCHRIST	228	107	47%	118	65	55%	105	41	39%
22	GLADES	143	63	44%	93	47	51%	42	13	31%
23	GULF	129	42	33%	57	22	39%	65	17	26%
24	HAMILTON	112	37	33%	55	30	55%	52	6	12%
25	HARDEE	301	93	31%	157	56	36%	125	32	26%
26	HENDRY	758	343	45%	323	145	45%	396	180	45%
27	HERNANDO	1,550	644	42%	852	439	52%	615	178	29%
28	HIGHLANDS	796	258	32%	330	143	43%	431	106	25%
29	HILLSBOROUGH	14,160	5,971	42%	7,054	3,840	54%	6,320	1,882	30%
30	HOLMES	195	75	38%	89	42	47%	98	32	33%
31	INDIAN RIVER	1,126	487	43%	687	349	51%	398	122	31%
32	JACKSON	456	159	35%	213	85	40%	221	70	32%
33	JEFFERSON	47	12	26%	-	-	0%	47	12	26%
34	LAFAYETTE	85	36	42%	42	22	52%	42	14	33%
35	LAKE	3,124	1,487	48%	1,860	1,053	57%	1,101	390	35%
36	LEE	6,709	2,504	37%	3,223	1,610	50%	3,086	763	25%
37	LEON	2,220	1,010	45%	1,035	605	58%	1,040	345	33%
38	LEVY	387	126	33%	198	80	40%	166	43	26%
39	LIBERTY	103	38	37%	52	23	44%	45	12	27%
40	MADISON	190	68	36%	68	35	51%	107	28	26%
41	MANATEE	3,591	1,454	40%	1,984	1,053	53%	1,408	342	24%
42	MARION	2,980	1,066	36%	1,279	641	50%	1,366	311	23%
43	MARTIN	1,131	541	48%	718	402	56%	375	126	34%
44	MONROE	579	245	42%	316	161	51%	238	77	32%
45	NASSAU	853	368	43%	451	240	53%	368	123	33%
46	OKALOOSA	2,149	883	41%	1,055	587	56%	985	265	27%
47	OKEECHOBEE	404	103	25%	210	63	30%	164	32	20%
48	ORANGE	12,991	5,766	44%	6,912	4,027	58%	5,404	1,534	28%
49	OSCEOLA	4,541	1,718	38%	2,245	1,135	51%	2,040	506	25%
50	PALM BEACH	12,450	5,596	45%	6,990	4,072	58%	4,885	1,336	27%
51	PASCO	5,545	2,648	48%	3,618	1,999	55%	1,606	545	34%
52	PINELLAS	5,604	2,838	51%	3,331	2,028	61%	1,937	684	35%
53	POLK	7,809	2,825	36%	3,087	1,554	50%	4,231	1,130	27%
54	PUTNAM	704	236	34%	361	162	45%	308	69	22%
55	ST. JOHNS	3,118	1,783	57%	2,181	1,364	63%	819	366	45%
56	ST. LUCIE	3,089	1,222	40%	1,688	830	49%	1,238	346	28%

57 SANTA ROSA	1,877	905	48%	885	527	60%	877	329	38%
58 SARASOTA	2,751	1,297	47%	1,223	718	59%	1,398	535	38%
59 SEMINOLE	3,875	1,825	47%	2,499	1,405	56%	1,168	853	30%
60 SUMTER	767	324	42%	415	211	51%	316	104	33%
61 SUWANNEE	396	167	42%	212	112	53%	154	48	31%
62 TAYLOR	205	72	35%	94	42	45%	105	29	28%
63 UNION	179	87	49%	109	57	52%	61	28	46%
64 VOLUSIA	3,815	1,604	42%	2,181	1,144	52%	1,391	403	29%
65 WAKULLA	368	163	44%	147	73	50%	214	86	40%
66 WALTON	794	341	43%	254	154	61%	525	183	35%
67 WASHINGTON	247	88	36%	109	47	43%	122	35	29%
71 FL VIRTUAL	239	181	76%	29	26	90%	196	144	73%
72 FAU LAB SCH	62	52	84%	42	38	90%	19	13	68%
73 FSU LAB SCH	212	147	69%	165	116	70%	43	30	70%
74 FAMU LAB SCH	43	15	35%	24	10	42%	18	5	28%
75 UF LAB SCH	60	48	80%	37	29	78%	20	18	90%
80 IDEA PUB SCH	454	111	24%	164	53	32%	254	47	19%